DEPARTMENT OF DEFENSE KEY PERSONNEL LOCATOR

SECRETARY OF DEFENSE

Honorable William J Perry	3E880	695-5261
Exec Asst Melba Boling	3E880	695-5261
Confidential Asst Carol Chaffin	3E880	695-5261
Senior Mil Asst MG Paul J Kern USA	3E880	695-5261
Mil Asst CDR Mike Abrashoff USN	3E880	695-5261

DEPUTY SECRETARY OF DEFENSE

Honorable John P White	3E944	695-6352
Confidential Asst Ann Lynn Cline	3E944	695-6352
Secy to DepSecDef Catherine Mainardi	3E944	695-6352
Senior Mil Asst COL Pat Kane USA	3E944	695-6352
Mil Asst CDR D A Loewer USN	3E944	695-6352

SPECIAL ASSISTANT TO THE SECRETARY AND DEPUTY SECRETARY OF DEFENSE

Scott A Harris	3E944	697-9111
Asst Eric Fanning	3E929	693-0428

SPECIAL ASSISTANT TO THE SECRETARY AND DEPUTY SECRETARY OF DEFENSE

Robert B Hall	3E880	697-8388
Dep Spec Asst Redmond Walsh	3E929	693-0433
Conf Asst Barbara Volland	3E880	697-8388

SPECIAL ASSISTANT TO THE SECRETARY AND DEPUTY SECRETARY OF DEFENSE

Margaret C Sullivan	3E856	693-0566
Spec Asst Laura Marcus	3E856	614-0363
Conf Asst Sharon Curcio	3E856	693-0566

COUNSELOR TO THE SECRETARY AND DEPUTY SECRETARY OF DEFENSE

(Vacant)
Conf Asst (Vacant)

EXECUTIVE SECRETARY

Col Robert P McAleer USMC	3E880	695-0825
Personal Secy Cris DuPont	3E880	695-0825
Dep Exec Sec CDR Keith T Weaver USN	3D853	695-0028
Military Assistants		
LTC Bernard Godek USA	3D853	695-0028
LtCol George Flynn USMC	3D853	695-0028
Lt Col Jack Egginton USAF	3D853	695-0028
Admin Asst/Interagency Coord		
Betty P Grim	3E854	695-6064
Military Assistants for Special Projects		
LTC Barrie S Smith USA	1A1063	614-0732
Lt Col Kathleen M Spencer USAF	1A1063	614-0732

UNDER SECRETARY OF DEFENSE POLICY

Under Sec Hon Walter B Slocombe	4E808	697-7200
Confidential Asst Suzi Lester	4E808	697-7200
Private Sec Cassandra Bowie	4E808	695-5136
Mil Asst Col Larry D Outlaw USMC	4E808	697-8362
Mil Asst COL K C Brown USA	4E808	697-8362
Spec Asst Jeffrey Pryce	4E808	697-8362
Spec Asst for Programs & Legislation		
Rebecca Hersman	3D777	697-1802
Dep Under Sec Def (P)/Chief of Staff		
BG Howard J von Kaenel USA	4E808	614-1363
Prin Dep Under Sec Hon Jan M Lodal	4E830	695-7114
Confidential Asst Barbara J Inge	4E830	695-7114
Mil Asst Col Robert A Lowe USAF	4E830	697-3834
Mil Asst CDR Bruce B Davidson USN	4E830	697-3834
Mil Asst Col Lee H Farmer USMC	4E830	697-3834
Mil Asst CAPT Ann E Rondeau USN	4E830	697-3834

ASSISTANT SECRETARY OF DEFENSE INTERNATIONAL SECURITY AFFAIRS

Asst Sec (Vacant)	4E838	695-4351
Mil Asst CAPT Jodee Jacob USN	4E838	697-9729
Mil Asst Col Tony Aldwell USAF	4E838	697-2788
Conf Asst Barbara W Thompson	4E838	695-4351
Prin Dep Asst Sec Frederick C Smith	4E841	693-0482
Dir Foreign Mil Rights Affairs		
Philip E Barringer	4B661	695-6386
Head, Plans & Analysis Gp Roger George	4B670	614-2136
Dep Asst Sec (Asian & Pacific Affairs)		
Kurt Campbell	4C839	695-4175
Dir Asian & Pacific Affairs		
Brig Gen John B Hall USAF	4C839	697-7348
Dep Asst Sec (POW/MIA Affairs)		
James W Wold		*(703)602-2102 Ext 102
Dep Asst Sec (Inter-American Affairs) (Vacant)	4C800	697-5884
Dir Inter-American Affairs		
BG James Wilson USA	4C800	697-7588
Dep Asst Sec (Near Eastern & South Asian Affairs) Bruce Riedel	4D765	697-5146
Dir NESA Alina Romanowski	4D765	697-4592
Dep Asst Sec (African Affairs) Vincent Kern	4B747	697-8824
Dir African Affairs Bernd McConnell	4B747	697-8824
Dep Asst Sec (European & NATO Policy)		
(Vacant)	4D800	697-7207
Prin Dir Brig Gen Robert Osterthaler USAF	4D800	697-8255
Dir NATO Policy Clarence Juhl	1D469	697-2847
Dir European Policy John Berry	4D762	695-6538
Dir DPMO James W Wold		*(703)602-2102 Ext 102

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Director LTG Thomas G Rhame USA	Suite 303*	604-6604
Dep Dir H Diehl McKalip	Suite 303*	604-6606
Exec Off Col Richard P King USAF	Suite 303*	604-6608
Exec Asst LTC William N McMillan USA	Suite 303*	604-6608
Dir Ops Edward Ross	Suite 303*	604-6640
Dep Dir COL David Anthony USA	Suite 303*	604-6641
Dir Plans Diana L Blundell	Suite 203*	604-6593
Dep Dir John P Caves	Suite 203*	604-6594
Comptroller James A McQuality	Suite 203*	604-6555
Dep Comptroller Warren E Olson	Suite 203*	604-6556
General Counsel		
Susan Ludlow-MacMurray	Suite 203*	604-6587

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ASSISTANT SECRETARY OF DEFENSE SPECIAL OPERATIONS AND LOW-INTENSITY CONFLICT

Asst Sec H Allen Holmes	2E258	693-2895
Exec Asst William I Lowry	2E258	693-2928
Sr Mil Asst Col Jerry S Anderson USMC	2E258	695-4133
Mil Asst LTC Stephen Bellene USA	2E258	693-6464
Spec Asst Julie A Staroba	2E258	693-2892
Prin Dep Asst Sec Timothy G Connolly	2E258	693-2894
Dep Asst Sec (Drug Enforcement Policy & Support) Brian Sheridan	2E538	695-7996
Prin Dir Robert Newberry	2E538	695-7996
Dir Plans & Support LTC Joe F Furloni USA	2E539	697-5656
Dir Program & Budget Linda Jansen	2E541	693-1919
Dir Demand Reduction & Systems		
Lennard J Wolfson	2E549	695-9090
Dep Asst Sec (Forces & Resources)		
Raymond Dominguez	1A674A	693-0473
Dir Acquisition Robert C Doheny	1A674B	693-5222
Dir Budget & Execution Timothy X Morgan	1A674B	697-6489
Dir Requirements & Programs Alfred B Stille	1A674A	693-5219
Dep Asst Sec (Humanitarian & Refugee Affairs) Patricia Irvin	2D540	693-9845
Dir Policy COL Dennis P Barlow USA	2D540	693-9847
Dir Program Col David J Skalko USAF	4B868	697-9675
Dep Asst Sec (Policy & Missions)		
BG Thomas E Swain USA	2B535	693-2896
Dir Policy Planning Christopher J Lamb	2B525	695-5208
Dir Spec Support James Q Roberts	2B535	693-2897
Dir Combatting Terrorism		
LTC Johnnie H Wauchop USA	2B539	693-2898

DEPUTY TO THE USD(P) FOR POLICY LIAISON

Deputy Kathleen M deLaski	3D777	697-3248
Sec Harriet Albers	3D777	697-3248
Dir Dan Haendle	3D777	697-3248

ASSISTANT SECRETARY OF DEFENSE INTERNATIONAL SECURITY POLICY

Asst Sec Hon Ashton B Carter	4E817	695-0942
Mil Asst Col Albert W Perez USAF	4E817	695-0942
Mil Asst CDR Martin Jenkins USN	4E817	695-0942
Confidential Asst to ASD(ISP) Donna Ditoto	4E817	695-0942
Prin Dep Asst Sec Franklin C Miller	4E817	697-2473
Exec Asst CDR Joseph McBrearty USN	4E817	697-2473
SecDef Rep for CSCE (Vacant) (Vienna)	1E443	697-6963
SecDef Rep for NAC Mark B Schneider	5A670	697-0030
Spec Assts to ASD(ISP)		
(Vacant)	4E817	695-0942
Dr Robin Staffin	5A670	614-2188
Dep Asst Sec (Forces Policy) Dr John Harvey	1E775	695-5553
Prin Dir Elaine Bunn	1E775	695-5553
Dir Strategy, Forces, & Operations		
Dr Frank Dellermann	4B880	695-5678
Dir Nuclear Safety & Security William Kahn	BC841	695-0931
Dep Asst Sec (Threat Reduction Policy)		
Dr Susan J Koch	4C762	697-0030
Prin Dir Jeffrey M Starr	4C762	697-0030
Dir Cooperative Threat Reduction (Vacant)	2D459	695-5012
Dir FSU Nuclear Affairs Richard H Davison	5A670	697-0030
Dir Non-Nuclear Arms Control Leo Michel	2D459	695-7789
Dep Asst Sec (Counterproliferation Policy)		
Dr Mitchell B Wallerstein	4B856	697-6963
Prin Dir George Look	4B850	697-6963
Spec Asst George Heiser	1E443	697-6963
Dir Counterproliferation Analysis & Response		
Paul Gebhard	1C477	697-3645
Dir Negotiations & Implementations		
Lisa Bronson	2D453	695-5819
Dep Asst Sec (Russia, Ukraine & Eurasia)		
Dr Elizabeth Sherwood	4D825	697-7202
Prin Dir COL Roger Bort USA	4D825	697-7202
Dir Regional Affairs Policy		
COL Michael O'Grady USA	4D825	697-7202
Dir Plans & Programs Bill Harris	4D825	697-7202

ASSISTANT SECRETARY OF DEFENSE STRATEGY AND REQUIREMENTS

Asst Sec Dr Edward L Warner	4E831	697-7728
Prin Dep Thomas K Longstreth	4D754	693-7371
Mil Asst CDR Charles Martoglio USN	4E831	697-7728
Exec Asst Cecile St Julien	4E831	697-7728
Spec Asst Deborah Rosenblum	4D754	693-7373
Dep Asst Sec (Strategy) David A Ochmanek	4D822	697-8101
Prin Dir Michele A Flournoy	4D822	697-8101
Dep Asst Sec (Requirements & Plans)		
Fred Frostic	3D777	697-0209
Dir Resources Andy Hoehn	1C439	697-9478
Dir Plans David Shilling	3D777	614-4535
Dep Asst Sec (Peacekeeping & Peace Enforcement Policy) Sarah B Sewall	4B680	614-0449
Dep Dir Policy Frank Jones	4B680	614-0446
Dir National Security Education Program		
Robert Slater	Rosslyn	696-1991
Dep Dir Programs (Vacant)	Rosslyn	696-1991

DIRECTOR OF NET ASSESSMENT

Director Andrew W Marshall	3A930	695-1811
Spec Asst Jo Ann Koerner	3A930	695-1811
Dep Dir David F Epstein	3A930	697-1312
Asst to the Dir Col Charles Miller USAF	3A930	697-1312
Dir SecDef SSG Benson Adams	1200F*	696-4254

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Exec Asst Peter F Verga	2E812	695-4368
Confidential Asst Mary Ann Campbell	2E812	697-0288
Asst Deputy Charles C Wilson	2E812	695-6607
Sec Judith R Moseley	2E812	695-6607
Dir Intern'l Security Prgms		
Charles C Wilson	2E812	695-6607
Asst for NATO Security		
Archie D Flickinger	3C288	697-9832
Policy Research Ralph Novak	3A7&8	697-6301
Dir Policy Automation Ronnie R Larson	2C468	697-5495
Dir Spec Prgms R F Williams	3C285	614-0578
Prin Dir for Emergency Preparedness Policy		
Sheila Dryden	624*	681-9741
Dir Emergency Planning Maxwell Alston	1D460	697-5454
Dir Crisis Coord Center Larry Prather	3C912	697-9320
Dir Spec Advisory Staff Austin Yamada	1E814	697-8877
Dir Admin Janice S Ervin	4B687	697-9458
Personnel Alexis Page	4B687	697-9458
Security Rebecca Anthony	4B687	693-6983
Comm Mgmt A J Brady	4B687	614-6594
Spec Overseas Travel Clearance	4B687	614-6594

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ASSISTANT SECRETARY OF DEFENSE RESERVE AFFAIRS

Asst Sec Hon Deborah R Lee	2E520	697-6631
Dep Asst Sec/Chief of Staff		
MajGen John T Coyne USMCR	2E520	697-6631
Mil Asst Lt Col David Spahr USAF	2E520	697-6631
Mil Asst LtCol Dell Dempsey USMCR	2E520	697-6631
Asst for Public Services		
LTC Terry Jones USAR	2E529	695-3620
Dir Civ/Mil Cooperation Amy Hickox	2D512	614-0636
Sr Enlisted Adv CSM Douglas Murray USAR	2E520	614-0466
Dep Asst Sec (Manpower & Personnel)		
Robert W Spruell (Acting)	2D517	695-7305
Dir Pers Policy COL Terry D Bradley USAR	2D517	614-0470
Dir Pers Programs COL Janet Drew ANG	2D517	695-7429
Dir Sys & Analysis Christine Ferrandino	2D517	695-7307
Dir Mpr Rqmts & Progs Wayne Spruell	2D517	614-0470
Dir Res Med Read & Pgms		
LTC P Hamill USAR	2D517	695-7459
Dep Asst Sec (Readiness, Training & Mobilization)		
MG Robert A Goodbary USA	2E515	697-4222
Dir International Prgms Daniel L Breitenbach	2E515	697-0626
Dir Training COL William Dampier USAR	2E515	695-0092
Dir Readiness CAPT Early Frazier USNR	2E515	697-4085
Dir Mobilization		
COL Michael D Angelo USAR (Acting)	2E515	697-0739
Dep Asst Sec (Materiel & Facilities)		
John B Rosamond	2D521	695-1677
Prin Dir Karen McKenney	2D521	695-1677
Dir Materiel (Vacant)	2D521	695-1677
Dir Facilities Robert F Greene	2D521	695-1677
Dep Asst Sec (Resources) Jennifer C Buck	2D528	697-0624
Prin Dir Ellen P Embrey	2D528	697-0624
Dir Program & Budget John T Hastings	2D528	697-4334
Dir Program Integration		
Col W Warren Grant USAF	2D528	697-4334
Dir Systems LCDR Robert Johnson USN	2D528	697-4334
Dep Asst Sec (Strategic Plans & Analysis)		
Joel Resnick	2D517	695-7305
Dir Strategic Planning		
COL David McGinnis USAR	2D516	695-4125
Reserve Forces Policy Board		
Chairman Terrence M O'Connell	3E330	697-5253
Mil Exec Maj Gen Shirley M Carpenter USAF	3E330	697-5253
National Committee for Employer Support of the Guard and Reserve (NCESGR)		
National Chairman William H Bowen	*	696-1380
Exec Dir Cheryl P Bowen	*	696-1380

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UNDER SECRETARY OF DEFENSE PERSONNEL AND READINESS

Under Sec Edwin Dorn	3E764	695-5254
Conf Asst Renee Dunckel	3E764	695-5254
Senior Mil Asst CAPT Steve Smith USN	3E764	695-7402
Mil Asst LtCol Timothy Born USMC	3E764	695-7407
Dir of Admin B G Ramsey	3D819	614-3715

DEPUTY UNDER SECRETARY OF DEFENSE READINESS

Dep Under Sec Louis Finch	3E774	693-0466
Dir Readiness & Training Michael Parmentier	1C757	695-2618
Dir Crisis Planning & Response		
Col Dave MacKay USAF	1C757	695-0712

DEPUTY UNDER SECRETARY OF DEFENSE REQUIREMENTS AND RESOURCES

Dep Under Sec Jeanne B Fites	3E763	614-3970
Dir Congr & Legislation Ivy Sinaiko	3C980	693-3002
Dir PPBS Al Gallant	3C980	697-0617
Dir Ofc Automation John Richards	3C980	697-0617
Dir Legal Policy Col Thomas G Abbey USAF	4C763	693-2840
Dir Spec Proj & Research Curt Gilroy	3C980	597-0617
Dir Requirements John Davey	3D254	614-5133
Dir Info Resource Management		
Norma St Claire	Ballston	696-8710
Dir Office of Special Events Ann Brooks	WNY*	(202)610-4510
Dir Def Manpower Data Center		
Kenneth Scheflen	Arl**	696-5816
Dir DoD Office of the Actuary Ben Gottlieb	Arl**	696-7647

*WNY- Naval Station (Wash Naval Yard Annex)
**Arlington, VA

ASSISTANT SECRETARY OF DEFENSE FORCE MANAGEMENT POLICY

Asst Sec Fred Pang	3E784	697-2086
Mil Asst CAPT Carolyn V Prevatte USN	3E784	697-1898
Conf Asst Debbi Crnkovic	3E784	697-2121
Admin Asst Sgt Willie E Choyce USMC	3E784	697-2137
Dep Asst Sec (Civ Pers Pol) Diane M Disney	3D268	614-9487
Dir Civ Pers Mgmt Svc Earl T Payne	3D269	695-5348
Dir Work Force Rels Thomas F Garnett	3D269	695-2439
Dir Staffing & Career Dev		
Malinda McMillon Darby	3D269	693-5235
Dir Classification, Compensation, Benefits & Mobilization Douglas R Earich	3D269	693-5236
Dep Asst Sec (Equal Opportunity)		
Claiborne D Haughton Jr (Acting)	3A272	695-0105
Commandant, DEOMI COL Ron M Joe USA		(407)494-6976
Dep Asst Sec (Personnel Support, Families & Education) Carolyn H Becraft	3A280	697-7220
Prin Dir Gail H McGinn	3A280	697-4263
Dir Community Spt Policy Gail H McGinn	3A280	697-4263
Dir Qual of Life Ofc Jane Burke	3B916	695-1808
Dir Ofc of Family Policy Linda Smith	Ballston	696-5734
Dir Ofc of NAF & Resale Policy		
Barbara Heffernan	3B930	697-7197
Dir DoD Education Activity		
Lillian Gonzalez	Ballston	696-4462
Dep Asst Sec (Mil Pers Pol)		
LTG Samuel E Ebbesen USA	3E767	697-4166
Armed Forces Chaplains Board Chmn		
CHAPLAIN RADM		
Donald K Muchow USN	3D322	697-9015
Dir Comp Col Paul Hankins USAF	2B279	693-1058
(DACOWITS) & Mil Women Matters		
Exec Dir Carolyn V Pravatta	3D769	697-2122
Dir CDR Cory Whitehead USN	3D769	697-2122
Dir Officer & Enlisted Pers Mgt		
Col David Schreier USAF	2B265	695-6312
Dir Accession Pol Dr Steve Sellman	2B271	695-5525

DEFENSE COMMISSARY AGENCY

		(Area Code 804)
Dir MG Richard E Beale USA	4FL*	734-8717
Aide-de-Camp CPT Gordon B Hackett III USA	4FL*	734-8718
CEO Charles Wiker	4FL*	734-8720
Chief of Staff Col Ronald P McCoy USAF	4FL*	734-8722
Exec Officer Donna J Willis	4FL*	734-8725
Senior Enlisted Advisor		
CMSgt Richard Scholz USAF	4FL*	734-8724
Ofc of General Counsel		
Col William E Sherman USAF	IFL*	734-8116
Ofc of Internal Review Ben Mikell	1FL*	734-8103
Ofc of Inspector General		
COL Michael Sandberg USA	1FL*	734-8106
Dir of Acquisition Mgmt Crosby H Johnson	4FL*	734-8740
Dir of Facilities Marvin Beck	*	765-2701
Dir of Info Res Management Rosita O Parkes	3FL*	734-8540
Dir of Opers John McGowan	4FL*	734-8726
Dir of Personnel and Manpower Wynn Hasty	3FL*	734-8508
Dir of Resource Mgmt Gary G Lutz	4FL*	734-8706
Ofc of Safety, Security & Admin		
Ralph Tate (Acting)	4FL*	734-8808
Ofc of Legislative Liaison Dan W Sclater	Pentagon	695-3265
Ofc of Equal Employment Opport		
Marcus G Lashley	3FL*	734-8580
Dir Public Affairs Tim Ford	4FL*	734-8134

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Asst Sec Stephen C Joseph MD MPH	3E346	697-2111
Prin Dep Asst Sec		
Edward D Martin MD	3E346	697-2113
Exec Officer Seileen Mullen (Acting)	3E346	697-2114
Mil Asst LTC Rex Allen MSC USA	3E346	697-2111
Senior Advisor for Health Affairs		
Gary Christopherson	3E315	697-2111
Program Analyst		
John R Johnson	3E346	697-2114
Admin Asst YNC (AW) Kevin Fulford USN	3E346	697-2113
Dep Asst Sec (Health Services Financing)		
Diana Tabler	3E349	614-5679
Prin Dir Ronald Richards (Acting)	3E349	614-5679
Dir Managed Care Operations		
CDR Tom Carrato USPHS	1B657	614-4639
Dir Health Services Financing Policy		
CAPT Deborah Kamin NC USN	1B657	695-3323
Dir OCHAMPUS		
CAPT John Montgomery MSC USN	*	943-1313
Dep Asst Sec (Health Budgets & Programs)		
Gwendolyn Brown	3E321	697-8973
Prin Dep John L Maddy	3E315	697-8979
Dir Def Med Resources Ofc		
Paul Kearns	Skyline 1	681-8448
Dir Plans and Policy Jimmy A Norris	3E321	614-3242
Dir Program Rev & Eval		
Bob Opsut PhD	Skyline 1	681-7897
Dep Asst Sec (Health Svcs Operations & Readiness)		
Maj Gen George K Anderson USAF MC	3E335	695-3360
Prin Dir Patricia Watson	3E279	614-4157
Spec Asst Operations Ken Cox	3E279	614-4157
Dir Contingency Operations Policy		
COL Richard Beauchemin MSC USA	1C545	697-8233
Dir TRICARE Operations Policy		
Col Jerry P Luby USAF MSC	1D511	614-4705
Dir Emerging Technologies		
Lt Col Charles Cotta USAF MC	1D513	614-4705
Dir Health Care Management		
Col Robert Hauser USAF MSC	Skyline	681-8910
Dir Health Services and Readiness Support		
Jonathan Blaker	Skyline	681-8910
Dir Defense Medical Facilities Office		
Gordon Dowery	Skyline	681-0900
Dir Health Services Analysis & Measurement		
Col Stephen Foster USAF MSC	Skyline	681-1918
Dep Asst Sec (Clinical Services)		
Dr John F Mazzuchi PhD	3D360	695-4964
Prin Dir CAPT John M Mateczun MC USN	3D360	695-4964
Dir Professional Affairs		
COL Doris Browne MC USA	3D372	695-6800
Dir Quality Assurance		
Col David C Schutt USAF MC	3D360	695-6800
Dir Scientific Activities		
COL Salvatore M Cirone VC USA	3D366	695-7116
Dir Alcoholism & Mental Health		
C Peter Brock	3D368	695-6800
Dep Asst Sec (Policy and Planning Coordination)		
Charles A Monfort	3E337	697-8973
Prin Dir LTC Al Giambone MSC USA	3D316	695-2102
Spec Asst Kevin Cooper	3E337	695-2102
TRICARE Policy Coordinators		
CAPT Jane Markley NC USN	1D511	614-4705
LCDR Harold T DeWeese MSC USN	2E265	693-1684
Ernestyne Forbes	2E265	693-1684
Uniformed Services University of the Health Sciences (USUHS)		
President J A Zimble	A1005**	295-3013
Dir Defense Medical Programs Activity		
Edward D Martin MD	3E346	697-2111

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UNDER SECRETARY OF DEFENSE COMPTROLLER/ CHIEF FINANCIAL OFFICER

Hon John J Hamre	3E822	695-3237
Sen Mil Asst COL Derald Emory USA	3E822	695-4845
Confidential Asst Lori Untiedt	3E822	695-3237
Prin Dep Under Sec Alice C Maroni	3E822	697-6142
Admin Asst Susan Block	3E822	697-6142
Mil Asst LTC Isaac Brown USA	3E836	693-3629
Admin Officer Annetta White	3B863	697-8363
Dep Chief Financial Officer Alvin Tucker	3E827	697-0503
Dir Accounting Policy Nelson Toye	3A862	695-7000
Dir Mgmt Improvement Blair Ewing	1B728	697-8580
Dir Info Technology Financial Management		
(Vacant)	1B650	693-8343
Dir Performance Measures & Results		
Karen Alderman	1A658	614-9162
Dir Contract Audit & Analysis		
Roger Cowles	3C965	693-6504
Dep Comptroller (Program/Budget)		
Ronald A Davidson	3E825	695-3950
Asst Dep Comp (P/B) Bruce Dauer	3E825	695-9252
Dir Plans & Systems Leonard Campbell	3A862	697-9171
Dir Investment Ronald G Garant	4B916	695-2234
Dir Construction Billy R Paseur	3D841	697-4829
Dir Operations Charles Harris	3D868	697-9317
Dir Revolving Funds William C Coonce	3B866	697-8329
Dir Program & Financial Control		
Carolyn A Carmack	3B872	697-0021

DIRECTOR PROGRAM ANALYSIS & EVALUATION

Dir William J Lynn	3E836	695-0971
Spec Asst Steven C Grundman	3E836	695-0749
Prin Dir Robert R Soule	3E835	695-7191
Dir Support Svcs Eileen P Houska	2D321	697-9189
Dep Dir (Gen Purpose Prgms)		
J Michael Gilmore	2E330	695-0528
Div Dir Land Forces Mark F Cancian	2B256	695-0881
Div Dir Naval Forces Thomas L Gibson	2D312	697-0961
Div Dir Tactical Air Christopher C Wright	2C281	697-2255
Div Dir Force Planning Mark K Mohler	2C281	697-9141
Dep Dir (Resource Analysis) David L McNicol	2E314	695-0721
Div Dir Force & Infrastructure Cost Analysis		
Craig E College	2D278	695-4177
Div Dir Operations Analysis & Procurement		
Planning Richard P Burke	2D278	697-5056
Div Dir Economic Analysis & Resource		
Planning Bryan C Jack	2D311	697-2936
Div Dir Weapon Systems Cost Analysis		
Gary R Bliss	2C310	695-4348
Dep Dir (Strategic & Space Programs)		
Michael L Ioffredo	2E274	697-0448
Div Dir Strategic Def & Space Prgms		
James W Brooks	2E286	697-7640
Div Dir Strategic Strike & Arms Control		
Programs Barbara A Falkner	2E274	697-0361
Dep Dir (Theater Assessments & Planning)		
William G Lese Jr	2E330	695-7341
Div Dir Regional Assessments & Planning		
(Vacant)	2C270	697-0373
Div Dir Projection Forces James L Johnson	2E314	697-0802
Div Dir Planning & Analytical Support		
Susan L Marquis	2D279	695-1627
DAMIS Manager Michael Mancino Jr	2D279	695-7935
Computer Systems & Services Manager		
David N Ritchie	2D279	695-7945

DEFENSE CONTRACT AUDIT AGENCY

Personnel Locator		
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Dep Dir M J Thibault	2345*	767-3272
Exec Ofcr R F Brauch	2345*	767-3265
Spec Asst D K Cook	2345*	767-3265
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Small & Disadvantaged Business S Moss	1E1023	693-1553
Contracts S Wake	1E1019	693-1544
Management Operations E Gray	1E118	693-1527
Sec, Intel & Countermeasures Dr T Ward	1E1062	697-3529
Dep for Program Opers R Snyder	1E1037	693-1632
Financial Mgmt D Koval	1E1037	693-1638
Cost Estimating & Analysis J Dryden	12024*	604-0364
Information Systems J Clay	1E1037	693-1651
Planning & Control A Waylonis	825*	413-0358
Review & Audit G Ramos	12021*	604-0531
Dep for Strategic Relations Dr D Martin	1E1008	693-1078
International Affairs D Vinson	1E1008	693-1080
External Affairs T Johnson	1E1008	693-8743
Dep for Technology Readiness Dr J Carlson	1E149	693-1519
Prgm Mgmt & Opers		
Col T Humphreys USAF	1E149	693-1591
Asst Dep for NMD Readiness		
Col D McNierney USAF	1E149	693-1518
NMD Readiness COL W Grimes USA	1E149	693-1600
BMC3 Integration		
Col R Ritter USAF (Acting)	1E1044	693-6635
Systems Engineering K Englander	1E149	693-1600
Logistics Readiness		
Col H Townsend USAF	1E149	693-1608
Asst Dep for Tech Dr D Duston	1E149	693-1594
Sensor & Phenomenology Tech		
Col W Smith USAF	1E168	695-8836
Directed Energy N Griff	1E178	693-1588
Interceptor Tech COL J McKan USA	1E168	695-8840
Science & Tech Dr L Caveny (Acting)	12090*	604-0133
Dep for Acquisition/Theater Missile Defense		
RADM R West USN	1E148	693-1514
Prgm Mgmt & Opers		
COL G Hagewood USA	1E1044	693-1513
Asst Dep for TMD Opers R Sokol	1E148	693-1512
Modelling & Simulation		
COL J Lingvai USA	12036*	413-0300
Joint Force CAPT J Langknecht USN	1E167	695-8837
Test & Evaluation COL A Fallon USA	1E180	693-1578
Asst Dep for TMD Programs		
Brig Gen C Emery II USAF	1E148	693-1806
System Applications Col J Upton USMC	12004*	604-0359
System Acquisition COL P Casto USA	1E1020	693-1780
System Integration Col R Ritter USAF	1E1044	693-6635

*Crystal Square #2

UNDER SECRETARY OF DEFENSE ACQUISITION AND TECHNOLOGY

Under Sec Hon Paul G Kaminski	3E933	695-2381
Confidential Asst Brenda Curts	3E933	695-2382
Sr Mil Asst COL Thomas Rosner USA	3E933	695-2382
Mil Asst CDR Tim Harp USN	3D944	697-9111
NCOIC Admin SFC Lauren Hall USA	3D944	693-4260
Dir Spec Programs		
Brig Gen William F Moore USAF	3D1064	697-1282
Dir Small & Disadvantaged Business Util		
(Vacant)	2A340	614-1151
Exec Dir Def Science Board Dr John Ello	3D865	697-5162
Dir Admin/Dir USD(A&T) Defense Support		
Activity B A Reese	3D1020	697-1816

PRINCIPAL DEPUTY UNDER SECRETARY OF DEFENSE ACQUISITION AND TECHNOLOGY

Prin Deputy Hon Noel Longuemare Jr	3E1006	697-7021
Confidential Asst Madeline Aldrich	3E1006	697-7021
Mil Asst CAPT Simeon Higgins USN	3E1006	697-7017
Admin Asst SGT Karol Stackhouse USA	3E1006	697-9024
Dir Airborne Recon		
Maj Gen Kenneth R Israel USAF	4E1045	697-8763
Dir Strategic & Tactical Systems		
Dr George R Schneiter	3E130	697-9387
Prin Dep Dr Spiros Pallas	3E130	695-7417
Dep Dir Missile Warfare		
Glenn Lamartin	3D136	695-2680
Dep Dir Arms Control & Compliance		
Kent Stansberry	3E121	695-7840
Dep Dir Electronic Warfare Anthony R Grieco	2D252	697-3619
Dep Dir Air Warfare Ronald Mutzelburg	3E1081	695-0525
Dep Dir Land Warfare Andrus Viilu	3B1060	695-9284
Dep Dir Naval Warfare Paris Genalis	3D1048	697-2205
Dep Dir Ofc of Munitions George C Kopcsak	3B1060	695-1407
Dir Test and Evaluation John A Burt	3E1060	695-7171
Spec Asst LTC Frank G Atkins USA	3E1060	695-4608
Dep Dir Mod & Sim & Software Eval		
Patricia A Sanders	3D1084	697-5552
Dep Dir Test & Evaluation		
Richard R Ledesma	3D1075	695-4421
Dep Dir Test Facil & Resources		
John V Bolino	3D1067	697-7933
Dep Dir Systems Engineering		
Mark D Shaeffer	3D1045	697-6329
Dir Acq Pgrm Integration Irving Blickstein	3E1034	695-2560
Spec Asst COL Bill Bond USA	3E1034	695-4060
Dep Dir Acq Sys Mgmt John E Smith	1E482	614-5420
Dep Dir Acq Resources Nancy L Spruill	1E466	693-2982
Dep Dir Perf Mgmt Gaylord E Christle	3E1025	695-5166
Dep Dir Mgmt Sys John C Downey	3D118	695-2558
Dir OSD Studies & FFRDC Programs		
Robert A Nemetz	IDA Bldg	756-2096
Ch Congressional Actions & Internal Reports		
Roy S Woods Jr	3D765	697-3459
Dir Defense Procurement Eleanor R Spector	3E144	695-7145
Dep Dir Col Roland Hassebrock USAF	3E144	695-7146
Dep Dir Contract Pol & Admin		
Charles A Zuckerman	3C838	697-0895
Dep Dir Foreign Contracting Pete A Bryan	3C762	697-9351
Dep Dir Def Acq Reg Sys		
CAPT Dennis S Parry USN	CS4200A	602-0131
Dep Dir Def Sys Procurement Strat		
Manfred J Rheinhard	3C757	695-4235
Dep Dir Cost Pricing & Finance		
Carol F Covey	3C800	697-6710

ASSISTANT SECRETARY OF DEFENSE ECONOMIC SECURITY

Asst Sec (Vacant)	3E808	695-2880
Sr Mil Asst COL Jimmy Jacobs USA	3E808	695-2880
Mil Asst Lt Col Joseph S Price USAF	3E808	695-7178
Spec Asst Mark F Wagner	3E808	695-7178
Confidential Asst Rhonda King	3E808	695-2879
Dep Asst Sec (International Programs)		
Alfred Volkman (Acting)	3E1082	697-4172
Dep Asst Sec (Installations) Robert E Bayer	3E813	697-1771
Dep Asst Sec (Industrial Affairs)		
John B Goodman	3D833	697-0051
Dir Acquisition Practices		
Walter Bergmann	3B253	697-0957
Dir Office of Economic Adjustment		
Paul J Dempsey	400 AND	604-6020
Dir Base Transition Office		
CAPT Harlan Durgin USN	3D443	614-8166

DEPUTY UNDER SECRETARY OF DEFENSE ACQUISITION REFORM

Dep Under Sec Colleen A Preston	3E1034	695-6413
Asst Dep Under Sec (Acquisition Process & Policy) (Vacant)	2A330	614-3882
Asst Dep Under Sec (Systems Acquisition)		
Donna S Richbourg	2A330	697-6398
Dir Acquisition, Education, Training & Career Dev Dr James McMichael	3E1069	697-8079
President Def Acquisition Univ		
Thomas M Crean	IDA Bldg	845-6755
CMDT Defense Systems Mgmt College		
Brig Gen Claude Bolton USAF	Ft Belvior VA	805-3360

DEPUTY UNDER SECRETARY OF DEFENSE ADVANCED TECHNOLOGY

Dep Under Sec John M Bachkosky	3E1045	697-6446
Mil Dep CAPT Benjamin P Riley USN	3E1045	697-6446
Asst Dep Under Sec (Ballistic Missile Defense)		
Thomas M Perdue	3D148	695-8045
Asst Dep Under Sec (Tech Integration)		
Dr Troy A Crites	3D148	693-0459
Asst Dep Under Sec (Advanced Tech Dev)		
Dr Louis C Marquet	3D148	614-8436
Asst Dep Under Sec (Concept Dev)	3D148	697-6446
Bruce C Deal		
Asst Dep Under Sec (Spec Projects)		
Dr Charles W Perkins	3D148	695-5036
Asst Dep Under Sec (Cruise Missile Defense)		
Peter M Hoag	CG3	604-4557
Asst Dep Under Sec (Tech Sys Integration)		
Dr Graham Law	3D148	693-0462

DEPUTY UNDER SECRETARY OF DEFENSE ENVIRONMENTAL SECURITY

Dep Under Sec Sherri W Goodman	3E792	695-6639
Prin Asst Dep Under Sec Gary D Vest	3E792	695-6639
Mil Staff Spec COL Kurt L Kratz USA	3E792	695-7011
Confidential Asst (Vacant)	3E792	697-1013
Asst Dep Under Sec (Environmental Quality) Peter Walsh	206 AND	604-5753
Asst Dep Under Sec (Environmental Clean-up) Patricia A Rivers	3C769	697-9789
Asst Dep Under Sec (Safety & Occupational Health) George Siebert	110 AND	604-5680
Dir Program Integration		
Patrick J Meehan	3D768	695-7957
Dir Pollution Prevention		
Carole Parker	Skyline 6 Suite 310	756-0999
Dir Pest Mgmt Board		
CAPT Herbert Bolton USN	Forest Glen MD	(301)427-5191
Dir DoD Explosives Safety Board		
COL Richard Wright USA	Hoffman 1 8841	325-0152

DEPUTY UNDER SECRETARY OF DEFENSE LOGISTICS

Dep Under Sec John F Phillips	3E114	697-5531
Prin Asst to the Dep Under Sec Roy R Willis	3E114	697-5530
Deputy CAPT Allan A Banghart USN	3E114	697-5530
Asst Dep Under Sec (Materiel & Resource Mgmt) James G Emahiser	3B730	697-9238
Asst Dep Under Sec (Maintenance Policy)		
Robert Mason	3B915	697-7980
Asst Dep Under Sec (Transportation Policy)		
Mary Lou McHugh	2B278	697-6551
Asst Dep Under Sec (Logistics Business Systems & Tech Dev) Mary E Beattie	2C263	697-8279
Dir CALS Elaine Litman	SKY2	681-9554

DEPUTY UNDER SECRETARY OF DEFENSE SPACE

Dep Under Sec Robert V Davis	3E1044	695-5747
Asst Dep Under Sec (Space) Gil I Klinger	3E1044	697-7281
Asst Dep Under Sec (Space Resources & Management) Dennis Granato	1E760	693-6927
Asst Dep Under Sec (Space Policy)		
Marc Berkowitz	1E765	614-5940
Asst Dep Under Sec (Space Systems & Architecture) Col John R Landon USAF	1E765	614-5930

ASSISTANT TO THE SECRETARY OF DEFENSE ATOMIC ENERGY

Asst to the Sec Def Hon Harold P Smith Jr	3E1074	697-5161
Prin Dep ATSD Atomic Energy		
Gordon K Soper	3E1074	697-5561
Spec Asst CAPT David C Welling USN	3E1074	697-5161
Confidential Asst Carol Semmens	3E1074	697-5161
DATSD Chemical/Biological Matters		
Theodore Prociv	CP5	602-5594
DATSD Nuclear Matters		
Dr Jerry M Freedman	3C125	697-3060
DATSD Cooperative Threat Reduction		
Ronald Lajoie	CP5	602-5682
DATSD Counter Proliferation		
Dr William B Shuler	3C125	693-9410

DEFENSE NUCLEAR AGENCY

Director Maj Gen Gary L Curtin USAF	200*	325-7004
Dep Dir Dr George W Ullrich	204*	325-7300
Chief of Staff Col Michael R Callaway USAF	201*	325-8585
Executive Assistant Col David Scanlan USAF	202*	325-7013
Mil Asst LCDR Peter Webb USN	202*	325-7013
Public Aff Off LTC Lane M Van De Steeg USA	113*	325-7095
Inspector General CAPT John F Ford USN	221*	325-7096
General Counsel Robert L Brittigan	109*	325-7681
Equal Employment Opportunity Manager		
Tana Farrel	238*	325-7058
Program Integration Ofc		
CAPT E J Hurley USN	211*	325-6978
Ofc of Intel & Security		
Richard Brushwood	130*	325-7313
Ofc of Logistics & Engineering John R Eddy	161*	325-7130
Ofc of Manpower Mgmt & Pers		
George W Morgan Jr	139*	325-7199
Acquisition Management Ofc David G Freeman	117*	325-1183
Comptroller Mary Louise Stokes	ANNEX*	325-7171
Operations Director RADM D A Weiss USN	248*	325-7066
Radiation Sciences Director Joan Ma Pierre	243*	325-7303
Shock Physics Dir Clifton B McFarland Jr	253*	325-7115
Test Director Don A Linger	254*	325-7694
Tech Application Dir Dr Michael Shore	224*	325-1214
Information Mgmt Dir Dr Paul H Carew	ANNEX*	325-6447
Field Command Col Steven C Hafner USAF		**(DSN)246-8616

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**Kirtland AFB, NM

ON-SITE INSPECTION AGENCY

Director Brig Gen Thomas E Kuenning Jr USAF	*	810-4449
Prin Dep Dir Dr Joerg M Menzel	*	810-4446
Dep Dir for External Affairs Dr Edward M Ifft PhD	*	810-4448
Dep Dir for Counterintelligence Martin Hale	*	810-4448
Ch of Staff COL Paul H Nelson USA	*	810-4454
Sr Enlisted Adv SGM Wayne R Dumais USA	*	810-4487
Inspector General Maj Barbara Weaver USAF	*	810-4545
General Counsel John Burns	*	810-4561
Equal Employment Officer Madeline Lewis	*	810-4425
Cmdr Inspection Operations		
Col James N Dean USAF	*	810-4102
Cmdr Monitoring Operations		
COL Walter L Bunyea USA	*	810-4816
Cmdr European Operations		
Col Kenneth D Guillory USAF		**011-49-699-6213
Comptroller Myron K Kunka	*	810-4387
Dir of Plans, Operations & Training		
COL Gary E Heuser USA	*	810-4730
Dir of Resource Management		
Col James J Bumgardner USAF	*	810-4304
Ch Interagency Affairs Kenneth Keating	*	810-4595
Ch Public Affairs David Rigby	*	810-4326
Ch Counterintelligence Peter Segersten	*	810-4501
Ch Security Office Michael H McMillian	*	810-4384
Ch Acquisition Mgmt Norman G Reich	*	810-4761
Ch Congressional Affairs Eileen Giglio	*	810-4911
Historian Dr Pat Harahan	*	810-4433
Safety & Occupational Health Advisor		
Banks Mitchum	*	810-4566

*Hqs Location: Washington-Dulles International Airport
**Rhein-Main Air Base, Frankfurt, Germany

JOINT CHIEFS OF STAFF

Chmn JCS GEN John M Shalikashvili USA	2E872	697-9121
Exec Asst COL John P Abizaid USA	2E872	697-9121
Dep Exec Lt Col Jon R Ball USAF	2E872	697-9121
Vice Chmn JCS ADM William A Owens USN	2E860	614-8948
Exec Asst COL Robert L Van Antwerp USA	2E860	614-8949
Asst To Chmn LTG Daniel W Christman USA	2E868	695-4605
Exec Asst LTC Matthew S Klimow USA	2E868	695-4605
Legal Counsel COL John T Burton USA	2E841	697-1137
Legislative Assistant		
Col Thomas F Gioconda USAF	2E837	614-1777
Public Affairs Off Col Michael R Gallagher USAF	2E857	697-4272
Protocol Off Lt Col Westanna H Bobbitt USAF	2D916	697-9847
Comm Adv Frank Angelo	2E873	614-1249
Jt History Ofc BG (Ret) David A Armstrong USA	1B707	695-2114

CHIEF OF STAFF ARMY

GEN Dennis J Reimer	3E668	695-2077
Executive COL James L Campbell	3E668	695-2077
Operations Deputy LTG Paul E Blackwell	3E634	695-2904
Dep Opns Deputy BG Joseph G Garrett III	3E530	695-5032
Jt Action Control Off Eloise Morgan	3E633	695-3319

CHIEF OF NAVAL OPERATIONS

ADM Jeremy M Boorda	4E660	695-6007
Executive CAPT Timothy W LaFleur	4E566	695-5664
Operations Deputy J Paul Reason	4E592	695-3707
Dep Opns Deputy RADM William H Wright IV	4E592	695-3707
Secretary (JCS Matters) LT Charles Thomas	4E563	695-2323

CHIEF OF STAFF AIR FORCE

Gen Ronald R Fogleman	4E924	697-9225
Executive Col Billy K Stewart	4E924	697-9225
Operations Deputy Lt Gen Ralph E Eberhart	4E1032	697-9991
Dep Opns Deputy Maj Gen Robert E Linhard	4E1046	695-5833
Sec for Joint & NSC Matters		
Lt Col Jerry Macken	4D1062	697-0645

COMMANDANT OF THE MARINE CORPS

Gen Charles C Krulak	2000*	614-2500
Mil Secretary Col Jim Flynn	2006*	614-2501
Operations Deputy LtGen Arthur C Blades	2018*	614-2503
Dep Opns Deputy BGen Richard F Vercauteren	2020*	614-2833
Joint Action Control Officer		
LtCol Chester Taylor	5E531	693-2071

*Arlington Annex

DIRECTOR JOINT STAFF

Director Lt Gen Walter Kross USAF	2E936	614-5221
Vice Director		
MajGen Carlton W Fulford Jr USMC	2E936	614-5223
Exec Asst CAPT J B Foley III USN	2E936	614-5225
Exec Asst LTC William J Graham USA	2E936	614-5225
GEN/FLAG Ofc Matters		
Col David R Lefforge USAF	2E919	697-2960
Jt Staff Comptroller George M Chernesky	2C965	697-7883
Dep Inspector General		
COL Alton C McKennon USA	2E941	695-4193

JOINT SECRETARIAT

Secretary Jt Staff Col Frances C Wilson USMC	2E929	697-2700
Actions Div CAPT David A Duffie USN	2D922	695-4716
Documents Div Edmund F McBride	2B941	695-5363
Ofc of Exec Services Lee Nash	2D916	695-6124

DIRECTORATE OF MANAGEMENT

Director MajGen Carlton W Fulford Jr USMC	2D844	695-4447
Exec Asst CAPT James I Maslowski USN	2D844	695-4447
Services Div COL Gregory B Davis USA	2C962	697-7625
Security Div Harry J Guerrieri	1B738	614-1956
JSIRMO Lt Col Ted R Campbell USAF	2C945	697-8475

(J-1) MANPOWER AND PERSONNEL DIRECTORATE

Director RADM V Z Froman USN	1E948	697-6098
Deputy Dir CAPT Howard W Nesbitt USN	1E948	697-9644
Exec Off LTC David S Maurer USA	1E948	697-9644
Mil Sec MSgt Terrence E Robertson USAF	1E948	697-9645
Personnel Readiness Div		
Col Leo Kringer USAF	1E841	614-6499
Personnel Services Div		
COL Robert M Reddick USA	1B737	614-6464
Manpower Mgmt Div		
Paul W Lovgren	1D957	614-0895
Joint Officer Management Office		
CDR Thomas B Davilli USN	1D955	697-3062

(J-2) INTELLIGENCE

Director MG Patrick M Hughes USA	1E880	697-9773
Vice Dir RADM Thomas R Wilson USN	1E880	697-7822
Exec Off LTC Daniel F Baker USA	1E880	697-9773
Exec Off MAJ James H Harper USA	1E880	697-9773
Dep Dir for Jt Staff Support		
Col David L Kiffer USMC	1E935	695-1032
Asst Dep Roger M Vales	1E935	695-1032
J2 Secretariat Judith H Lacy	1E935	695-1032
Dep Dir for Crisis Management		
CAPT John B Seiden USN	1C912	697-7121
Dep Dir for Crisis Operations		
CAPT Dennis N DeBois USN	MB882	695-0484
Dep Dir for Intel Doctrine, Plans, Policy, & Systems Req CAPT John S Allison Jr USN	MB933	695-8085
Dep Dir for Unified Command Support		
COL John R Clark USAF	1C760	695-0674
Dep Dir for Targets		
Col Gerald G Cox USAF	MB877	693-9234

(J-3) OPERATIONS DIRECTORATE

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Vice Dir MG John A Van Alstyne USA	2D874	695-6243
Exec Off COL John B Mosley USA	2D874	697-8863
Exec Off CDR Eugene T O'Brien USN	2D874	697-8863
Dep Dir for Ops (Current Operations)		
RADM Charles W Moore Jr USN	2D921	695-7356
Exec Asst LCDR Joseph Stuyvesant USN	2D921	695-7357
Dep for Current Ops		
CAPT Paul F Sullivan USN	2B902A	693-9859
Dep for Current Plans		
Col Walter E Buchanan USAF	2B885	695-0483
Dep Dir NMCC (National Military Command Center)		
Brig Gen Tome H Walters Jr USAF	2B906	695-0098
BG William E Ward USA	2B906	695-0098
BG James E Mitchell USA	2B906	695-0098
BGen Dennis T Krupp USMC	2B906	695-0098
RADM Robert T Ziemer USN	2B906	695-0098
NMCC Ops & Sys Div		
Col Douglas W Donnell USAF	3C937	697-1077
NMCC (Site R)		
CDR Sharon A Stanley USN	Ft. Richie, MD	94-988-2217
Command Sys Ops Div		
COL William F Feyers USA	2D855	695-0367
Ops Briefing Div		
Lt Col William H Wright USAF	2B904C	697-8103
WHEM Div		
COL Richard H Coffin USA	2B885K	695-2538
EUCOM Div		
Col Mark P Lennon USAF	2B885J	695-2541
CENTCOM Div		
Col Leif H Hendrickson USMC	2B885D	695-2538
PACOM Div		
CAPT William D Sullivan USN	2B885E	695-3248
Dep Dir Current Readiness & Capabilities		
Brig Gen Stephen B Plummer USAF	2D874	697-4070
Exec Asst Lt Col Diann Latham USAF	2D874	697-9129
Asst Dep Dir Current Readiness & Capabilities COL Jeffrey B Jones USA	2D874	697-2203
Reconnaissance Ops Div		
Col Collin Flynn USAF	2D921G	695-0581
Nuc Ops Div		
Col Donald P Pettit USAF	3C918	695-0417
Def & Space Ops Div		
Col Ron Fly USAF	3C860	614-5853
Readiness Div		
Col Kenneth Mills USAF	3C876	693-5463
Spec Ops Div		
COL William G Boykin USA	2C840	695-5805
Counternarcotics Div		
CAPT William G Bozin USN	2D913	695-1476
Info Warfare - Spec Tech Ops Div		
CAPT William N Deaver USN	2C865	614-9496
Nat'l Airborne Ops Center		
Col George I Conlan USAF	Offutt AFB, NE	94-271-5400

(J-4) LOGISTICS DIRECTORATE

Director VADM John B LaPlante USN	2E828	697-7000
Exec Off Col Richard B Bundy USAF	2E828	697-1408
Vice Dir MG Charles C Camon Jr USA	2E828	695-2732
Exec Asst CDR Mark S Woolley USN	2E828	697-1408
Dep Dir for Medical Readiness		
MG Leslie M Burger USA	2D833A	697-4346
Secretariat LTC F G Richardson USA	2D823	697-7845
Dep Dir for Readiness Requirement Div		
COL Daniel G Mongeon USA	2C828	695-2934
Logistics Readiness Center		
Col David S Gray USAF	3C867	697-0744
Sustainability, Mobilization & Engineering Div		
COL Carl E Fellers USA	2C828	697-1535
Mobility Div Col James E Etzel USAF	2E827	697-2662
Medical Readiness Div		
COL Myung H Kim USA	2D828	697-0510
Logistic Plans & Exercise Div		
COL Pierce King USA	2E833	695-0967
International Logistic Div		
CAPT Robert Massey USN	2E831	697-6492

(J-5) STRATEGIC PLANS AND POLICY DIRECTORATE

Director LTG Wesley K Clark USA	2E996	695-5618
Vice Dir MajGen Michael J Byron USMC	2E996	697-1887
Exec Off COL Michael K Mehaffey USA	2E996	697-9716
Exec Off Lt Col Michael J Belzil USAF	2E996	697-9559
Mil Sec COL Larry J Olson USA	2E987	697-3763
Spec Asst LTC Daniel Gerstein USA	2E996	695-5905
Dep Dir Politico-Military Aff		
Maj Gen David W McIlvoy USAF	2E980	695-6585
Asst Dep Dir Politico-Military Aff		
BG John R Walsh USA	2E980	697-8591
European Div COL Thomas G Bowden USA	2D956	614-9420
Asia/Pacific POW/MIA Div		
CAPT John T Byrd USN	2E973	695-8134
Western Hemisphere Div		
Col John D W Corley USAF	2E959	697-5449
Middle East/Africa Div		
COL Normand L St Pierre USA	2E977	614-9405
UN Div Col Philip Tracy USMC	2E1017	614-9145
Dep Dir Int'l Negotiations		
RADM Malcolm I Fages USN	2E1008	695-5904
Asst Dep Dir Int'l Neg		
Col Thomas L Baptiste USAF	2E1008	695-5903
Exec Asst LTC Michael D Fitzgerald USA	2E1008	697-2101
Weapons Tech Control Div		
CAPT George S Rhodes USN	2D1004	614-6626
Conventional Arms Control Div		
COL Bill Feyk USA	2E1001	695-6011
Nuclear Arms Control Div		
CAPT Charles B Reigner USN	2D1014	695-9148
Russia, Ukraine, & Eurasia Div		
Col Bruce Slawter USAF	2D1014	693-5181
JCS Rep for Conf on Disarmament in Europe		
Brig Gen Roger R Radcliff USAF	2E1008	695-5904
Dep Dir Strategy & Policy		
RADM Scott A Fry USN	2E972	697-8114
Asst Dep Dir Strategy & Policy		
COL Anthony A Moreno USA	2E972	697-8156
Exec Asst CDR Douglas W Keiler USN	2E972	697-8156
Nuclear Div CAPT Jack M Davis USN	2D938	697-6187
Strategy Div COL Stephen D Wesbrook USA	2E949	697-6126
Policy Div Col Charles N Simpson USAF	2E959	693-2748

(J-6) COMMAND, CONTROL, COMMUNICATIONS & COMPUTER SYSTEMS DIRECTORATE

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Exec Off COL William H Russ USA	2D866	697-0773
Mil Sec LTC John P Mikula USA	1D773	695-4708
Advanced Concepts & Spec Asst		
CAPT Harry Highfill USN	1D774	614-3590
Dep Dir for Defense-Wide C4 Support		
CAPT Alan L Heisig USN	1D774	697-1998
Information Warfare Div		
CAPT William Gravell USN	1C826	614-2918
C4 Architecture & Integration Div		
COL Timothy Sielski USA	1E833	695-8787
C4 Space Systems Div		
COL Michael Barron USA	1C826	697-8071
C4 Defense-Wide Networks Div		
Col Stephen Dalrymple USAF	1D826	697-1934
Global Cmd & Control System Div		
Col Bernard Skoch USAF	1D825	614-5939
Dep Dir for Unified Command C4 Support		
COL Bruce Parkins USA	1D774	695-6473
Reserve Component Advisor		
Col Roy Pansey USAF	2D866	695-7373
Cmd Centers Support Div		
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*BAFB - Bolling Air Force Base
**CGN - Crystal City Gateway North

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