

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
Enterprise - Enterprise	Information Assurance Technology Self Assessment	Enterprise	Provide Information Assurance Services	Enterprise	Perform Reporting
Enterprise - External	Certified Financial Statement Information	Enterprise	Perform Reporting	External	Process Treasury Information
Enterprise - External	Information Assurance Technology Self Assessment Report	Enterprise	Perform Reporting	External	Process Office of Management and Budget Information
Enterprise - External	Management Report of Cash Accounting	Enterprise	Perform Reporting	External	Process Treasury Information
Enterprise - External	Performance and Accountability Report	Enterprise	Perform Reporting	External	Process Office of Management and Budget Information
Enterprise - FM	Performance and Accountability Report	Enterprise	Perform Reporting	FM	Evaluate Program Information
External - FM	Accepted Letter of Offer and Acceptance Document	External	Process Department of State Information Process Foreign Military Trust Fund Purchaser Information	FM	Implement Case in Foreign Military Sales Trust Fund
External - FM	Accounts Payable Adjustments	External	Process Vendor or Customer Information	FM	Manage Liabilities
External - FM	Accounts Receivable Principal Balance	External	Process Vendor or Customer Information	FM	Establish Accounts Receivable Record Loans and Grants
External - FM	Additional Reconciliation Information	External	Process Vendor or Customer Information	FM	Manage Execution with Treasury
External - FM	Appropriation Act	External	Process Congressional Information	FM	Execute Apportionment Execute Rescission Deferrals and Cancellations Manage Baseline for Reprogramming
External - FM	Approved Apportionment	External	Process Office of Management and Budget Information	FM	Execute Apportionment
External - FM	Approved Emergency Implementation	External	Process Defense Security Cooperation Agency Information	FM	Implement Case in Foreign Military Sales Trust Fund
External - FM	Audit Comments	External	Process Government Accountability Office Information	FM	Manage Financial Reporting Requirement
External - FM	Cancellation of Budgetary Resources	External	Process Office of Management and Budget Information	FM	Execute Rescission Deferrals and Cancellations
External - FM	Cash Receipt and Payment Information	External	Process Vendor or Customer Information	FM	Manage Collections
External - FM	Cash Receipts	External	Process Vendor or Customer Information	FM	Manage Collections
External - FM	Chairmans Program Assessment	External	Process Warfighter Information	FM	Issue Program Decision Memorandum
External - FM	Closure Certificate for Case Implemented in Foreign Military Sales Trust Fund	External	Process Implementing Agency Information	FM	Post to General Ledger
External - FM	Collection Activity Termination Notice	External	Process Treasury Information	FM	Manage Delinquent Debt
External - FM	Collection Confirmation	External	Process Treasury Information	FM	Manage Collections Manage Execution with Treasury
External - FM	Collection Receipts	External	Process Treasury Information	FM	Manage Collections
External - FM	Commercial Banking Change Information	External	Process Financial Institution Information	FM	Manage Collections Manage Disbursements
External - FM	Comptroller Update	External	Process Executive Office Information	FM	Issue Budget Decision
External - FM	Conference Report	External	Process Congressional Information	FM	Track Congressional Action
External - FM	Congressional Action	External	Process Congressional Information	FM	Execute Rescission Deferrals and Cancellations
External - FM	Congressional Enactment	External	Process Congressional Information	FM	Execute Apportionment Track Congressional Action
External - FM	Congressional Feedback	External	Process Congressional Information	FM	Manage Baseline for Reprogramming
External - FM	Congressional Inquiry	External	Process Congressional Information	FM	Support Congressional Budget Review
External - FM	Customer and Vendor Information	External	Process Vendor or Customer Information	FM	Prepare Certified Business Partner Payment
External - FM	Debit Voucher Information	External	Process Financial Institution Information	FM	Manage Collections
External - FM	Debt Adjudication Decision	External	Process Legal Information	FM	Manage Delinquent Debt
External - FM	Debt Write-off Notification	External	Process Treasury Information	FM	Manage Delinquent Debt
External - FM	Debtor Response	External	Process Individual Information Process Vendor or Customer Information	FM	Manage Delinquent Debt
External - FM	Deferral Proposal	External	Process Office of Management and Budget Information	FM	Execute Rescission Deferrals and Cancellations
External - FM	Deposit Information	External	Process Financial Institution Information	FM	Manage Collections
External - FM	Disbursement Confirmation	External	Process Treasury Information	FM	Manage Disbursements Manage Execution with Treasury
External - FM	Foreign Currency Conversion	External	Process Treasury Information	FM	Manage Disbursements
External - FM	Foreign Military Sales Trust Fund Expenditure Authority Response	External	Process DFAS Information	FM	Manage Disbursements Prepare Certified Business Partner Payment
External - FM	General Provision	External	Process Congressional Information	FM	Track Congressional Action
External - FM	House Appropriation Committee Report	External	Process Congressional Information	FM	Track Congressional Action

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
External - FM	Interest Rate	External	Process Treasury Information	FM	Manage Delinquent Debt
External - FM	Joint Chief of Staff Feedback	External	Process Warfighter Information	FM	Evaluate Program Information
External - FM	MAX Data Structure	External	Process Office of Management and Budget Information	FM	Execute Apportionment
External - FM	National Defense Strategy	External	Process Executive Office Information	FM	Perform Executive Level Planning
External - FM	National Military Strategy	External	Process Executive Office Information Process Warfighter Information	FM	Perform Executive Level Planning
External - FM	National Security Strategy	External	Process National Security Information	FM	Perform Executive Level Planning
External - FM	Official Congressional Position	External	Process Congressional Information	FM	Perform Reprogramming and Transfers
External - FM	OMB Bulletin	External	Process Office of Management and Budget Information	FM	Execute Continuing Resolution
External - FM	OMB Decision	External	Process Office of Management and Budget Information	FM	Execute Continuing Resolution
External - FM	OMB Feedback	External	Process Office of Management and Budget Information	FM	Conduct Budget Review Issue Budget Decision
External - FM	OMB Passback	External	Process Office of Management and Budget Information	FM	Negotiate OMB Passback
External - FM	Other Receipts	External	Process Vendor or Customer Information	FM	Manage Collections
External - FM	Payment Request	External	Process Supplier Information	FM	Record Loans and Grants
External - FM	Presidents Management Agenda	External	Process Executive Office Information	FM	Perform Cost Performance Analysis
External - FM	Quadrennial Defense Review	External	Process Office of Management and Budget Information	FM	Develop Budget Guidance Develop Program Guidance Evaluate Strategic Goals Issue Fiscal Guidance
External - FM	Receipt Account Trial Balance and Ledgers	External	Process Treasury Information	FM	Manage Execution with Treasury
External - FM	Remittance Information	External	Process Vendor or Customer Information	FM	Manage Investments
External - FM	Replacement Financial Instrument Request	External	Process Financial Institution Information	FM	Manage Disbursements
External - FM	Reprogramming Request Response	External	Process Office of Management and Budget Information	FM	Perform Reprogramming and Transfers
External - FM	Request to Cancel Case Implemented in Foreign Military Sales Trust Fund	External	Process Defense Security Cooperation Agency Information Process Foreign Military Trust Fund Purchaser Information	FM	Post to General Ledger
External - FM	Rescission Proposal	External	Process Office of Management and Budget Information	FM	Execute Rescission Deferrals and Cancellations
External - FM	Returned Payment	External	Process Financial Institution Information Process Vendor or Customer Information	FM	Manage Disbursements
External - FM	SECDEF Budget Decision	External	Process Executive Office Information	FM	Issue Budget Decision
External - FM	SECDEF Joint Programming Guidance Decision	External	Process Executive Office Information	FM	Develop Program Guidance
External - FM	Senate Appropriation Committee Report	External	Process Congressional Information	FM	Track Congressional Action
External - FM	Statement of Difference	External	Process Treasury Information	FM	Manage Execution with Treasury
External - FM	Stop Payment Confirmation	External	Process Financial Institution Information Process Treasury Information	FM	Manage Disbursements
External - FM	Supplemental Appropriation Act	External	Process Congressional Information	FM	Execute Apportionment Manage Baseline for Reprogramming
External - FM	Supplier Advance Ship Notice Information	External	Process Supplier Information	FM	Manage Liabilities
External - FM	Transaction Confirmation	External	Process Treasury Information	FM	Manage Investments
External - FM	Transfer Request Response	External	Process Office of Management and Budget Information	FM	Perform Reprogramming and Transfers
External - FM	Transfer Requirements	External	Process Office of Management and Budget Information	FM	Perform Reprogramming and Transfers
External - FM	Treasury Certificate	External	Process Treasury Information	FM	Manage Investments
External - FM	Treasury Fund Balance	External	Process Treasury Information	FM	Manage Execution with Treasury
External - FM	Treasury Offset Request	External	Process Treasury Information	FM	Manage Delinquent Debt
External - FM	Treasury Warrant	External	Process Treasury Information	FM	Execute Apportionment Manage Disbursements
External - FM	Undisbursed Appropriation Account Ledger	External	Process Treasury Information	FM	Manage Execution with Treasury
External - HRM	Adverse Action Response	External	Process Individual Information	HRM	Manage Adverse Actions
External - HRM	Assignment Order Acknowledgement	External	Process Individual Information	HRM	Execute Individual Assignment
External - HRM	Assignment Request	External	Process Individual Information	HRM	Administer Assignment Action
External - HRM	Background Investigation Report	External	Process Other Government Agency Information	HRM	Perform Service Induction

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
External - HRM	Benefit Information	External	Process Individual Information Process Other Government Agency Information	HRM	Manage Military Health Services Manage Other Benefits Manage Retirement Benefits Perform Quality of Life Program Management Provide Education Benefits Support Health Insurance Programs
External - HRM	Board of Corrections Investigating Officer Report	External	Process Individual Information	HRM	Administer Correction of Military Human Resources Record
External - HRM	Candidate Recruitment Information	External	Process Individual Information	HRM	Conduct Applicant Interview
External - HRM	Career Path Action Request	External	Process Individual Information Process Warfighter Information	HRM	Manage Career Path
External - HRM	Competency Testing Request	External	Process Warfighter Information	HRM	Manage Competency Testing
External - HRM	Continuation of Service Request	External	Process Individual Information	HRM	Manage Physical Evaluation Process
External - HRM	Credential Deficiency	External	Process Warfighter Information	HRM	Manage Credentials
External - HRM	Credential Proposal	External	Process Individual Information	HRM	Manage Credentials
External - HRM	Debt Disposition	External	Process Vendor or Customer Information	HRM	Determine Deductions
External - HRM	Debtor Response	External	Process Individual Information Process Vendor or Customer Information	HRM	Deliver Quality of Life Programs Determine Deductions Manage Military Health Services Manage Travel Voucher
External - HRM	Draft Human Resources Management Policy and Guidance Input	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information Process Warfighter Information	HRM	Develop Human Resources Management Policy and Guidance
External - HRM	Education Course Deficiency	External	Process Warfighter Information	HRM	Develop Education Course Curriculum Identify Education Requirements
External - HRM	Education Resource Availability Information	External	Process Warfighter Information	HRM	Identify Available Education Resources
External - HRM	Enlistment Extension Appeal	External	Process Individual Information	HRM	Manage Enlistment Extension
External - HRM	Family Support Coordination Assistance Response	External	Process External Organization Information Process Other Government Agency Information	HRM	Deliver Quality of Life Programs
External - HRM	Family Support Information Response	External	Process Individual Information	HRM	Deliver Quality of Life Programs
External - HRM	Force List	External	Process Warfighter Information	HRM	Manage Travel Resource Scheduling
External - HRM	Geographic Requirement	External	Process Warfighter Information	HRM	Perform Workforce Planning and Programming
External - HRM	Human Resources Information Request	External	Process Individual Information	HRM	Provide Human Resources Information
External - HRM	Human Resources Management Policy and Guidance Request	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information Process Warfighter Information	HRM	Develop Human Resources Management Policy and Guidance
External - HRM	Human Resources Management Policy and Guidance Review	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information Process Warfighter Information	HRM	Coordinate Human Resources Management Policy and Guidance
External - HRM	Human Resources Personal Information Change Request	External	Process Individual Information	HRM	Update Human Resources Personal Information
External - HRM	Individual Allotment Information	External	Process Individual Information	HRM	Determine Deductions
External - HRM	Individual Assignment Response	External	Process Individual Information	HRM	Administer Assignment Action
External - HRM	Individual Credential Request	External	Process Individual Information	HRM	Manage Credentials
External - HRM	Individual Enlistment Extension Response	External	Process Individual Information	HRM	Manage Enlistment Extension
External - HRM	Individual Indebtedness Acknowledgement	External	Process Individual Information	HRM	Determine Deductions
External - HRM	Individual Promotion Response	External	Process Individual Information	HRM	Manage Personnel Promotion
External - HRM	Individual Reenlistment Response	External	Process Individual Information	HRM	Administer Reenlistment Process
External - HRM	Individual Reimbursement Request	External	Process Individual Information	HRM	Manage Reimbursements
External - HRM	Individual Tax Levy Information	External	Process Other Government Agency Information	HRM	Determine Deductions

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
External - HRM	Individual Training Course Deficiency	External	Process Warfighter Information	HRM	Create Individual Training Course Identify Individual Training Course Requirements Maintain Individual Training Course
External - HRM	Individual Training Course Resources Availability Information	External	Process Warfighter Information	HRM	Identify Available Individual Training Course Resources
External - HRM	Individual Training Course Student Enrollment Request	External	Process Individual Information	HRM	Manage Individual Training Course Enrollment
External - HRM	Individual Transfer Response	External	Process Individual Information	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes
External - HRM	Involuntary Separation Notification Acknowledgement	External	Process Individual Information	HRM	Manage Military Personnel Separation
External - HRM	Involuntary Separation Request	External	Process Individual Information	HRM	Manage Military Personnel Separation
External - HRM	Leave Request	External	Process Individual Information	HRM	Manage Leave
External - HRM	Leave Sell Back Request	External	Process Individual Information	HRM	Manage Leave
External - HRM	Legislation	External	Process Congressional Information Process Legal Information	HRM	Develop Human Resources Management Policy and Guidance
External - HRM	Line of Duty Appeal Request	External	Process Individual Information	HRM	Manage Line of Duty Determination Process
External - HRM	Line of Duty Request Documentation	External	Process Other Government Agency Information Process Warfighter Information	HRM	Manage Line of Duty Determination Process Manage Military Health Services
External - HRM	Manpower Directive	External	Process Individual Information Process Warfighter Information	HRM	Administer Position Management Manage Organizational Structure
External - HRM	Manpower Information Request	External	Process Individual Information Process Warfighter Information	HRM	Account for Workforce
External - HRM	Military Record Correction Request	External	Process Individual Information	HRM	Administer Correction of Military Human Resources Record
External - HRM	National Military Strategy	External	Process Executive Office Information Process Warfighter Information	HRM	Develop Human Resources Management Policy and Guidance
External - HRM	Occupation Competencies Deficiency	External	Process Warfighter Information	HRM	Determine Occupational Competencies
External - HRM	Occupation Competencies Proposal	External	Process Individual Information	HRM	Determine Occupational Competencies
External - HRM	Occupational Competency Testing Deficiency	External	Process Warfighter Information	HRM	Manage Competency Testing
External - HRM	Occupational Competency Testing Proposal	External	Process Individual Information	HRM	Manage Competency Testing
External - HRM	Officer Involuntary Retention Appeal	External	Process Individual Information	HRM	Manage Officer Involuntary Retention
External - HRM	Operational Experience Information	External	Process Warfighter Information	HRM	Manage Operational Duty Experience Competency
External - HRM	Organization Change Request	External	Process Warfighter Information	HRM	Manage Organizational Structure
External - HRM	Performance Evaluation Appeal Request	External	Process Individual Information	HRM	Administer Performance Evaluation
External - HRM	Performance Evaluation Input	External	Process Individual Information	HRM	Administer Performance Evaluation
External - HRM	Personnel Award Request	External	Process Individual Information	HRM	Administer Recognition Program
External - HRM	Personnel Classification Deficiency	External	Process Warfighter Information	HRM	Manage Personnel Classification
External - HRM	Personnel Classification Determination Request	External	Process Individual Information Process Warfighter Information	HRM	Manage Personnel Classification
External - HRM	Personnel Classification Proposal	External	Process Individual Information Process Warfighter Information	HRM	Manage Personnel Classification
External - HRM	Personnel Development Plan	External	Process Office of Personnel Management Information	HRM	Create Individual Training Course Develop Education Course Curriculum Identify Education Requirements Identify Individual Training Course Requirements Maintain Individual Training Course Manage Career Path Manage Personnel Classification
External - HRM	Personnel Development Resource Scheduling Deficiency	External	Process Warfighter Information	HRM	Manage Personnel Development Resource Scheduling
External - HRM	Personnel Development Resource Scheduling Proposal	External	Process Individual Information	HRM	Manage Personnel Development Resource Scheduling
External - HRM	Personnel Development Scheduling Request	External	Process Individual Information	HRM	Manage Personnel Development Resource Scheduling
External - HRM	Personnel Transfer Request	External	Process Individual Information	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes
External - HRM	Physical Evaluation Appeal Request	External	Process Individual Information	HRM	Manage Physical Evaluation Process

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
External - HRM	Position Change Request	External	Process Warfighter Information	HRM	Administer Position Management
External - HRM	Program Objective Memorandum	External	Process Office of Management and Budget Information	HRM	Perform Workforce Planning and Programming
External - HRM	Promotion Appeal Package	External	Process Individual Information	HRM	Manage Personnel Promotion
External - HRM	QoL Information Request	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information	HRM	Perform Quality of Life Program Management
External - HRM	QoL Program Assistance Response	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information	HRM	Perform Quality of Life Program Management
External - HRM	QoL Program Feedback Information	External	Process Individual Information	HRM	Perform Quality of Life Program Management
External - HRM	QoL Program Proposal	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information	HRM	Perform Quality of Life Program Management
External - HRM	Research Information External	External	Process Research Information	HRM	Develop ESOH Solution Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
External - HRM	Retirement Appeal Request	External	Process Individual Information	HRM	Manage Military Personnel Retirement
External - HRM	Retirement Inquiry	External	Process Individual Information	HRM	Manage Military Personnel Retirement
External - HRM	Retirement Order Acknowledgement	External	Process Individual Information	HRM	Manage Military Personnel Retirement
External - HRM	Retirement Request	External	Process Individual Information	HRM	Manage Military Personnel Retirement
External - HRM	Separation Appeal Request	External	Process Individual Information	HRM	Manage Military Personnel Separation
External - HRM	Separation Order Acknowledgement	External	Process Individual Information	HRM	Manage Military Personnel Separation
External - HRM	Stakeholder Input	External	Process Vendor or Customer Information	HRM	Develop ESOH Solution Perform ESOH Aspect Assessment
External - HRM	Strength Authorization Information	External	Process Congressional Information	HRM	Perform Workforce Planning and Programming
External - HRM	Student Admission Enrollment Request	External	Process Individual Information	HRM	Manage Education Enrollment
External - HRM	Supplemental Absence Information	External	Process Individual Information Process Legal Information Process Other Government Agency Information	HRM	Manage Unauthorized Absence
External - HRM	Supplier Advance Ship Notice Information	External	Process Supplier Information	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis
External - HRM	Transfer Appeal Request	External	Process Individual Information	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes
External - HRM	Transfer Order Acknowledgement	External	Process Individual Information	HRM	Generate Transfer Order
External - HRM	Unauthorized Absence Information Request	External	Process Congressional Information Process Legal Information Process Other Government Agency Information	HRM	Manage Unauthorized Absence
External - HRM	Veterans Affairs Disability Severity Information	External	Process Veterans Administration Information	HRM	Manage Physical Evaluation Process
External - HRM	Voluntary Separation Request	External	Process Individual Information	HRM	Manage Military Personnel Separation
External - MSSM	Alternate Means Product Hazard Data Information	External	Process Vendor or Customer Information	MSSM	Validate Product Hazard Data Request
External - MSSM	Anticipated Customer Requirements	External	Process Warfighter Information	MSSM	Conduct Logistics Business Planning
External - MSSM	Chemical and Regulatory Information	External	Process Other Government Agency Information	MSSM	Perform ESOH Aspect Identification Validate Product Hazard Data
External - MSSM	Comments to Public Draft Request for Proposal	External	Process Supplier Information	MSSM	Conduct Solicitation and Source Selection
External - MSSM	Comments to Request for Proposals	External	Process Supplier Information	MSSM	Conduct Solicitation and Source Selection
External - MSSM	Communication from Supplier	External	Process Other Government Agency Information Process Supplier Information	MSSM	Monitor Sourcing Execution

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
External - MSSM	Component Product Hazard Data Request	External	Process Warfighter Information	MSSM	Validate Product Hazard Data Request
External - MSSM	Component Product Hazard Data Request Additional Information	External	Process Warfighter Information	MSSM	Validate Product Hazard Data Request
External - MSSM	Contract Execution Information	External	Process GSA Information Process Other Government Agency Information Process Supplier Information	MSSM	Monitor Sourcing Execution
External - MSSM	ESOH Issue Communication	External	Process Vendor or Customer Information	MSSM	Perform ESOH Aspect Identification
External - MSSM	Evidence of Goods Tendered and Services Rendered from External	External	Process Other Government Agency Information Process Supplier Information	MSSM	Manage Receipt and Acceptance Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
External - MSSM	External Carrier Information	External	Process Supplier Information	MSSM	Determine Route and Carriers
External - MSSM	External Shipping Information	External	Process Supplier Information	MSSM	Manage Inbound and Outbound Shipments
External - MSSM	Force List	External	Process Warfighter Information	MSSM	Assemble and Marshal Forces
External - MSSM	Hazardous Process Description from External	External	Process Warfighter Information	MSSM	Perform ESOH Aspect Identification
External - MSSM	Payment Request	External	Process Supplier Information	MSSM	Calculate Supply Chain Entitlement Manage Receipt and Acceptance
External - MSSM	Product Hazard Data Deficiency Notification	External	Process Warfighter Information	MSSM	Validate Product Hazard Data
External - MSSM	Product Hazard Data Response from Source	External	Process Vendor or Customer Information	MSSM	Validate Product Hazard Data Request
External - MSSM	Proposal	External	Process Supplier Information	MSSM	Conduct Solicitation and Source Selection
External - MSSM	Research Information External	External	Process Research Information	MSSM	Develop ESOH Solution Implement ESOH Solution Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
External - MSSM	Solicitation Quote	External	Process Supplier Information	MSSM	Conduct Solicitation and Source Selection
External - MSSM	Sourcing Planning Information Response	External	Process Other Government Agency Information Process Supplier Information	MSSM	Manage Request and Sourcing Strategy
External - MSSM	Stakeholder Input	External	Process Vendor or Customer Information	MSSM	Develop ESOH Solution Perform ESOH Aspect Assessment
External - MSSM	Strategic Objectives	External	Process Warfighter Information	MSSM	Conduct Logistics Business Planning
External - MSSM	Subcontracting Report	External	Process GSA Information Process Other Government Agency Information Process Supplier Information	MSSM	Monitor Sourcing Execution
External - MSSM	Supplier Advance Ship Notice Information	External	Process Supplier Information	MSSM	Consolidate Orders into Conveyance-Based Loads Maintain Asset Information Manage Inbound and Outbound Shipments
External - MSSM	Supplier Coordination Information	External	Process Other Government Agency Information Process Supplier Information	MSSM	Establish Sourcing Vehicle
External - MSSM	Supplier Information	External	Process GSA Information Process Other Government Agency Information Process Supplier Information	MSSM	Conduct Solicitation and Source Selection
External - MSSM	Supplier Inventory Information	External	Process Other Government Agency Information Process Supplier Information	MSSM	Establish Sourcing Vehicle
External - MSSM	Supplier Planning Information	External	Process Other Government Agency Information Process Supplier Information	MSSM	Manage Request and Sourcing Strategy
External - MSSM	Supplier Response	External	Process Other Government Agency Information Process Supplier Information	MSSM	Establish Sourcing Vehicle
External - MSSM	Unique Item Information	External	Process Vendor or Customer Information	MSSM	Maintain Asset Information Update Asset Valuation
External - MSSM	Unsolicited Product Information	External	Process Vendor or Customer Information	MSSM	Validate Product Hazard Data
External - MSSM	Wage Determination Information	External	Process GSA Information Process Other Government Agency Information	MSSM	Manage Request and Sourcing Strategy
External - RPILM	Chemical and Regulatory Information	External	Process Other Government Agency Information	RPILM	Perform ESOH Aspect Identification
External - RPILM	ESOH Issue Communication	External	Process Vendor or Customer Information	RPILM	Perform ESOH Aspect Identification
External - RPILM	Evidence of Goods Tendered and Services Rendered from External	External	Process Other Government Agency Information Process Supplier Information	RPILM	Manage Receipt and Acceptance Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
External - RPILM	Hazardous Process Description from External	External	Process Warfighter Information	RPILM	Perform ESOH Aspect Identification

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
External - RPILM	Inspection Request	External	Process Vendor or Customer Information	RPILM	Perform Installations Support
External - RPILM	Intent To Vacate Notification	External	Process Vendor or Customer Information	RPILM	Perform Installations Support
External - RPILM	Payment Request	External	Process Supplier Information	RPILM	Manage Receipt and Acceptance
External - RPILM	Project Approval Response	External	Process Congressional Information	RPILM	Perform Build and Make and Maintenance and Sustainment
External - RPILM	Research Information External	External	Process Research Information	RPILM	Develop ESOH Control Agreement Develop ESOH Solution Implement ESOH Solution Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
External - RPILM	Stakeholder Input	External	Process Vendor or Customer Information	RPILM	Assess ESOH Risk Develop ESOH Control Agreement Develop ESOH Solution Perform ESOH Aspect Assessment
External - WSLM	Congressional and Federal Inquiry	External	Process Congressional Information Process Other Government Agency Information	WSLM	Execute Other Acquisition Statutory Responsibility
External - WSLM	Contract Cost Data Report Information	External	Process Industry Information	WSLM	Manage Other Contract Reporting
External - WSLM	Contract Funds Status Report Information	External	Process Industry Information	WSLM	Manage Other Contract Reporting
External - WSLM	Contract Performance Report Information	External	Process Industry Information	WSLM	Manage Earned Value Management Performance Data
External - WSLM	Defense Planning Scenarios	External	Process Warfighter Information	WSLM	Execute Joint Capabilities Integration and Development System
External - WSLM	Family of Joint Future Concepts	External	Process Warfighter Information	WSLM	Execute Joint Capabilities Integration and Development System
External - WSLM	Final Government Export License Decision	External	Process Department of Commerce Information Process Department of State Information	WSLM	Conduct Science and Technology
External - WSLM	Integrated Architectures	External	Process Warfighter Information	WSLM	Execute Joint Capabilities Integration and Development System
External - WSLM	Integrated Master Schedule	External	Process Industry Information	WSLM	Manage Earned Value Management Performance Data
External - WSLM	Joint Concept of Operations	External	Process Warfighter Information	WSLM	Execute Joint Capabilities Integration and Development System
External - WSLM	Joint Tasks	External	Process Warfighter Information	WSLM	Execute Joint Capabilities Integration and Development System
External - WSLM	Non DoD or Operational Threat Assessment Information	External	Process Other Government Agency Information Process Scientific Communities Information Process Warfighter Information	WSLM	Conduct Science and Technology
External - WSLM	Other Government Earned Value Information	External	Process Industry Information	WSLM	Manage Earned Value Management Performance Data
External - WSLM	Program Requirement	External	Process Industry Information	WSLM	Define Program
External - WSLM	Program Work Breakdown Structure	External	Process Industry Information	WSLM	Define Program
External - WSLM	Request for DoD Technology Export	External	Process Department of Commerce Information Process Department of State Information	WSLM	Conduct Science and Technology
External - WSLM	Software Resources Data Report Information	External	Process Industry Information Process Other Government Agency Information	WSLM	Manage Other Contract Reporting
External - WSLM	Supplemental Industry Information	External	Process Industry Information	WSLM	Conduct Science and Technology
FM - Enterprise	Certified Financial Statement Package	FM	Manage Financial Reporting Requirement	Enterprise	Perform Reporting
FM - Enterprise	Collection Information	FM	Manage Collections	Enterprise	Perform Reporting
FM - Enterprise	Department of Defense Fund Balance	FM	Manage Financial Reporting Requirement	Enterprise	Perform Reporting
FM - Enterprise	Disbursing Information	FM	Manage Disbursements	Enterprise	Perform Reporting
FM - Enterprise	Financial Position	FM	Manage Execution with Treasury	Enterprise	Perform Reporting
FM - Enterprise	Financial Statement Narrative Information	FM	Perform Executive Management	Enterprise	Perform Reporting
FM - Enterprise	Funds Distribution Reporting Information	FM	Allocate Funds	Enterprise	Perform Reporting
FM - Enterprise	General Ledger Account Balance	FM	Manage Financial Reporting Requirement	Enterprise	Perform Reporting
FM - Enterprise	General Ledger Detail Transaction Report	FM	Manage Financial Reporting Requirement	Enterprise	Perform Reporting
FM - Enterprise	Historical Cost Information	FM	Manage Financial Reporting Requirement	Enterprise	Perform Reporting
FM - Enterprise	Performance Summary	FM	Perform Executive Management	Enterprise	Perform Reporting
FM - External	Base for Programming	FM	Manage Baseline for Reprogramming	External	Process Congressional Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - External	Baseline Report	FM	Manage Baseline for Reprogramming	External	Process Congressional Information
FM - External	Billing Document	FM	Manage Billing	External	Process Vendor or Customer Information
FM - External	Cancellation Notification	FM	Perform Cost Performance Analysis	External	Process External Organization Information
FM - External	Check Payment	FM	Manage Disbursements	External	Process Vendor or Customer Information
FM - External	Consolidated Appeal Material	FM	Support Congressional Budget Review	External	Process Congressional Information
FM - External	Contract Debt Information	FM	Manage Delinquent Debt	External	Process Vendor or Customer Information
FM - External	Credit Memo	FM	Manage Delinquent Debt	External	Process Vendor or Customer Information
FM - External	Debt Compromise	FM	Manage Delinquent Debt	External	Process Vendor or Customer Information
FM - External	Debt Correspondence	FM	Manage Delinquent Debt	External	Process Individual Information Process Vendor or Customer Information
FM - External	Deferral Report	FM	Execute Rescission Deferrals and Cancellations	External	Process Office of Management and Budget Information
FM - External	Demand Letter	FM	Manage Delinquent Debt	External	Process Vendor or Customer Information
FM - External	Disbursing Reports	FM	Manage Financial Reporting Requirement	External	Process Certifying Official Information Process Financial Institution Information Process Office of Personnel Management Information
FM - External	Discharged Debt Tax Notification	FM	Manage Delinquent Debt	External	Process Treasury Information
FM - External	DoD Apportionment Request	FM	Execute Apportionment	External	Process Office of Management and Budget Information
FM - External	DoD Budget Submission for President's Budget	FM	Prepare DoD Submission for President's Budget	External	Process Office of Management and Budget Information
FM - External	DoD Response to Congressional Action	FM	Perform Reprogramming and Transfers	External	Process Congressional Information
FM - External	DoD Topline Passback Response	FM	Negotiate OMB Passback	External	Process Office of Management and Budget Information
FM - External	Electronic Fund Transfer Payment Information	FM	Manage Disbursements	External	Process Vendor or Customer Information
FM - External	Final Foreign Military Sales Trust Fund Bill	FM	Manage Execution Fund Account	External	Process Foreign Military Trust Fund Purchaser Information
FM - External	Foreign Military Sales Trust Fund Expenditure Authority Request	FM	Prepare Certified Business Partner Payment	External	Process DFAS Information
FM - External	Future Years Defense Program	FM	Update FYDP	External	Process Congressional Information
FM - External	Implemented Case Line Budget Authority in Foreign Military Sales Trust Fund	FM	Allocate Funds	External	Process Implementing Agency Information
FM - External	Individual Debt Information	FM	Manage Delinquent Debt	External	Process Vendor or Customer Information
FM - External	Interfund Bill	FM	Manage Billing	External	Process Vendor or Customer Information
FM - External	Intragovernmental Payment Collection	FM	Manage Disbursements	External	Process Treasury Information
FM - External	Modified Accepted Letter of Offer and Acceptance Document	FM	Manage Execution Fund Account	External	Process Defense Security Cooperation Agency Information
FM - External	Notification of Foreign Military Sales Trust Fund Closure of Case	FM	Manage Execution Fund Account	External	Process Implementing Agency Information
FM - External	Prepared Testimony	FM	Support Congressional Budget Review	External	Process Congressional Information
FM - External	Purchase Investment Request	FM	Manage Investments	External	Process Treasury Information
FM - External	Reimbursable Bill	FM	Manage Billing	External	Process Treasury Information
FM - External	Report of Programs	FM	Perform Reprogramming and Transfers	External	Process Congressional Information
FM - External	Reprogramming Action	FM	Perform Reprogramming and Transfers	External	Process Treasury Information
FM - External	Reprogramming Package	FM	Perform Reprogramming and Transfers	External	Process Congressional Information
FM - External	Reprogramming Request	FM	Perform Reprogramming and Transfers	External	Process Office of Management and Budget Information
FM - External	Request for Additional Continuing Resolution Amount	FM	Execute Continuing Resolution	External	Process Office of Management and Budget Information
FM - External	Request to Sell Investment	FM	Manage Investments	External	Process Treasury Information
FM - External	Rescission Language	FM	Execute Rescission Deferrals and Cancellations	External	Process Office of Management and Budget Information
FM - External	Rescission Report	FM	Execute Rescission Deferrals and Cancellations	External	Process Office of Management and Budget Information
FM - External	Statement of Accountability	FM	Manage Execution with Treasury	External	Process Treasury Information
FM - External	Stop Payment Request	FM	Manage Disbursements	External	Process Financial Institution Information Process Treasury Information
FM - External	Tax Reports	FM	Manage Financial Reporting Requirement	External	Process Treasury Information
FM - External	Transfer Package	FM	Perform Reprogramming and Transfers	External	Process Congressional Information
FM - External	Transfer Request	FM	Perform Reprogramming and Transfers	External	Process Office of Management and Budget Information
FM - External	Treasury Report on Receivables	FM	Manage Accounts Receivable Balance	External	Process Treasury Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - External	Treasury Reports	FM	Manage Financial Reporting Requirement	External	Process Treasury Information
FM - External	Trial Balance Data and Statement of Transactions	FM	Manage Execution with Treasury	External	Process Treasury Information
FM - External	Updated Detail Justification Material	FM	Support Congressional Budget Review	External	Process Congressional Information
FM - External	Wire Transfer Information	FM	Manage Disbursements	External	Process Vendor or Customer Information
FM - External	Withdraw Funds Information	FM	Execute Rescission Deferrals and Cancellations	External	Process Treasury Information
FM - FM	Accounts Payable Offset Pro Forma Entries	FM	Manage Liabilities	FM	Post to General Ledger
FM - FM	Accounts Payable Pro Forma Entries	FM	Manage Liabilities	FM	Post to General Ledger
FM - FM	Accounts Receivable Offset Pro Forma Entries	FM	Establish Accounts Receivable	FM	Post to General Ledger
FM - FM	Accrued Liabilities Pro Forma Entries	FM	Manage Liabilities	FM	Post to General Ledger
FM - FM	Additional Information Request	FM	Manage Financial Reporting Requirement	FM	Define Cost Performance Model Perform Cost Performance Analysis
FM - FM	Additional Program Information	FM	Provide Program and Budget Information	FM	Evaluate Program Information
FM - FM	Additional Program Information Request	FM	Evaluate Program Information	FM	Provide Program and Budget Information
FM - FM	Additional Temporary Funding Requirement	FM	Provide Program and Budget Information	FM	Execute Continuing Resolution
FM - FM	Allowance for Loss on Accounts Receivable	FM	Manage Delinquent Debt	FM	Post to General Ledger
FM - FM	Amortization and Interest	FM	Manage Investments	FM	Post to General Ledger
FM - FM	Analytical Results	FM	Perform Cost Performance Analysis	FM	Evaluate Budget Submission Evaluate Program Information Manage Financial Reporting Requirement Perform Executive Management
FM - FM	Anomaly Detection Algorithms	FM	Define Cost Performance Model	FM	Populate Cost Performance Model
FM - FM	Appeal Material	FM	Provide Program and Budget Information	FM	Support Congressional Budget Review
FM - FM	Appeal Submission Instructions	FM	Support Congressional Budget Review	FM	Provide Program and Budget Information
FM - FM	Apportionment	FM	Execute Apportionment	FM	Allocate Funds Post to General Ledger
FM - FM	Base for Programming	FM	Manage Baseline for Reprogramming	FM	Perform Reprogramming and Transfers
FM - FM	Baseline Input	FM	Provide Program and Budget Information	FM	Manage Baseline for Reprogramming
FM - FM	Below Threshold Reprogramming Actions	FM	Provide Program and Budget Information	FM	Perform Reprogramming and Transfers
FM - FM	Billing Requirement	FM	Establish Accounts Receivable	FM	Manage Billing
FM - FM	Budget Authority	FM	Execute Apportionment	FM	Post to General Ledger
FM - FM	Budget Planning Memorandum	FM	Develop Budget Guidance	FM	Evaluate Budget Submission Provide Program and Budget Information
FM - FM	Budget Review Analysis	FM	Evaluate Budget Submission	FM	Conduct Budget Review Prepare DoD Submission for President's Budget
FM - FM	Budgetary Resources Temporary not Available	FM	Execute Apportionment	FM	Post to General Ledger
FM - FM	Cancellation Notification	FM	Perform Cost Performance Analysis	FM	Perform Executive Management
FM - FM	Certified Business Partner Payment Information	FM	Prepare Certified Business Partner Payment	FM	Manage Disbursements Record Loans and Grants
FM - FM	Certified Investment Payment Request	FM	Prepare Certified Business Partner Payment	FM	Manage Disbursements
FM - FM	Closeout Period Schedule Information	FM	Allocate Funds	FM	Provide Program and Budget Information
FM - FM	Closing Notification Request	FM	Perform Executive Management	FM	Manage Financial Reporting Requirement
FM - FM	Collection Information	FM	Manage Collections	FM	Manage Accounts Receivable Balance Manage Delinquent Debt Manage Execution with Treasury Manage Investments Record Loans and Grants
FM - FM	Collection Pro Forma Entries	FM	Manage Collections	FM	Post to General Ledger
FM - FM	Collection Voucher	FM	Manage Collections	FM	Manage Execution with Treasury
FM - FM	Collection Voucher Control Log	FM	Manage Collections	FM	Manage Execution with Treasury
FM - FM	Commitment Pro Forma Entry	FM	Manage Execution Fund Account	FM	Post to General Ledger
FM - FM	Component Apportionment Request	FM	Provide Program and Budget Information	FM	Execute Apportionment
FM - FM	Component Feedback	FM	Provide Program and Budget Information	FM	Perform Reprogramming and Transfers

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - FM	Components Response	FM	Provide Program and Budget Information	FM	Conduct Budget Review
FM - FM	Comptroller Feedback	FM	Perform Executive Management	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure
FM - FM	Confirmed Collection Cross Servicing	FM	Manage Collections	FM	Establish Accounts Receivable Manage Accounts Receivable Balance Manage Delinquent Debt
FM - FM	Confirmed Collection TOP	FM	Manage Collections	FM	Establish Accounts Receivable Manage Accounts Receivable Balance Manage Delinquent Debt
FM - FM	Congressional Tracking Report	FM	Track Congressional Action	FM	Provide Program and Budget Information
FM - FM	Consolidated Budget Estimate Submission	FM	Collect Program and Budget Information	FM	Evaluate Budget Submission Prepare DoD Submission for President's Budget
FM - FM	Consolidated Program Objective Memorandum	FM	Collect Program and Budget Information	FM	Evaluate Program Information
FM - FM	Continuing Resolution Act Estimate	FM	Provide Program and Budget Information	FM	Execute Continuing Resolution
FM - FM	Continuing Resolution Act Estimate Request	FM	Execute Continuing Resolution	FM	Provide Program and Budget Information
FM - FM	Continuing Resolution Amount	FM	Execute Continuing Resolution	FM	Allocate Funds Provide Program and Budget Information
FM - FM	Continuing Resolution Pro Forma Entry	FM	Execute Continuing Resolution	FM	Post to General Ledger
FM - FM	Correcting Pro Forma Entries	FM	Manage Execution with Treasury	FM	Post to General Ledger
FM - FM	Cost Performance Information Request	FM	Evaluate Program Information Perform Executive Management	FM	Define Cost Performance Model Perform Cost Performance Analysis
FM - FM	Cost Performance Model Requirements Agreement	FM	Define Cost Performance Model	FM	Populate Cost Performance Model
FM - FM	Debt Compromise	FM	Manage Delinquent Debt	FM	Manage Accounts Receivable Balance Post to General Ledger
FM - FM	Debt Referral Information	FM	Manage Accounts Receivable Balance	FM	Manage Delinquent Debt
FM - FM	Deferred Amount	FM	Execute Rescission Deferrals and Cancellations	FM	Post to General Ledger
FM - FM	Department of Defense Fund Balance	FM	Manage Financial Reporting Requirement	FM	Manage Disbursements Manage Execution Fund Account Perform Reprogramming and Transfers Prepare Certified Business Partner Payment
FM - FM	Detailed Budget Information	FM	Prepare DoD Submission for President's Budget	FM	Update FYDP
FM - FM	Detailed Justification Material	FM	Provide Program and Budget Information	FM	Collect Program and Budget Information Evaluate Budget Submission Evaluate Program Information
FM - FM	Developed Proposal	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure	FM	Perform Executive Management
FM - FM	Disbursement In-Transit Pro Forma Entries	FM	Manage Disbursements	FM	Post to General Ledger
FM - FM	Disbursement Log	FM	Manage Disbursements	FM	Manage Execution with Treasury
FM - FM	Disbursement Pro Forma Entries	FM	Manage Disbursements	FM	Post to General Ledger
FM - FM	Disbursing Information	FM	Manage Disbursements	FM	Manage Execution with Treasury Manage Liabilities Record Loans and Grants
FM - FM	DoD Budget Submission for President's Budget	FM	Prepare DoD Submission for President's Budget	FM	Support Congressional Budget Review
FM - FM	DoD Topline Passback Response	FM	Negotiate OMB Passback	FM	Prepare DoD Submission for President's Budget
FM - FM	Draft Baseline Report	FM	Manage Baseline for Reprogramming	FM	Provide Program and Budget Information
FM - FM	Draft Budget Decision	FM	Conduct Budget Review	FM	Issue Budget Decision Prepare DoD Submission for President's Budget Provide Program and Budget Information
FM - FM	Draft Rebaseline Report	FM	Manage Baseline for Reprogramming	FM	Provide Program and Budget Information
FM - FM	Draft Reconciled Report	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	Earned Investment Revenue	FM	Manage Investments	FM	Establish Accounts Receivable Post to General Ledger
FM - FM	Eligible Receivables	FM	Manage Accounts Receivable Balance	FM	Manage Delinquent Debt

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - FM	Explained Anomaly	FM	Perform Executive Management	FM	Populate Cost Performance Model
FM - FM	Financial Management Policy Request	FM	Define Cost Performance Model Perform Executive Management	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure
FM - FM	Financial Transaction Report	FM	Post to General Ledger	FM	Manage Financial Reporting Requirement
FM - FM	Fiscal Guidance	FM	Issue Fiscal Guidance	FM	Collect Program and Budget Information Develop Program Guidance Evaluate Program Information Provide Program and Budget Information
FM - FM	Focus Area	FM	Evaluate Strategic Goals	FM	Develop Program Guidance Evaluate Program Information Issue Fiscal Guidance
FM - FM	Footnote Information	FM	Perform Executive Management	FM	Manage Financial Reporting Requirement
FM - FM	Gain or Loss on Sale of Investment	FM	Manage Investments	FM	Post to General Ledger
FM - FM	General Ledger Account Balance	FM	Manage Financial Reporting Requirement	FM	Manage Accounts Receivable Balance Manage Execution with Treasury Populate Cost Performance Model
FM - FM	General Ledger Detail Transaction Report	FM	Manage Financial Reporting Requirement	FM	Manage Accounts Receivable Balance
FM - FM	Grant Pro Forma Entries	FM	Record Loans and Grants	FM	Post to General Ledger
FM - FM	Impact Statement	FM	Execute Rescission Deferrals and Cancellations	FM	Provide Program and Budget Information
FM - FM	Implemented Case in Foreign Military Sales Trust Fund	FM	Implement Case in Foreign Military Sales Trust Fund	FM	Allocate Funds Post to General Ledger
FM - FM	Implemented Case Line Budget Authority in Foreign Military Sales Trust Fund	FM	Allocate Funds	FM	Post to General Ledger
FM - FM	Integrated Program and Budget Information	FM	Incorporate Program Decisions	FM	Negotiate OMB Passback
FM - FM	Investment Asset Record	FM	Manage Investments	FM	Post to General Ledger
FM - FM	Issue Books	FM	Evaluate Program Information	FM	Develop and Resolve Programmatic Issues
FM - FM	Joint Programming Guidance	FM	Develop Program Guidance	FM	Collect Program and Budget Information Evaluate Program Information Provide Program and Budget Information
FM - FM	Liability Footnote Information	FM	Manage Liabilities	FM	Manage Financial Reporting Requirement
FM - FM	Liquidated Penalty Administrative Fees and Interest Pro Forma Entries	FM	Manage Delinquent Debt	FM	Post to General Ledger
FM - FM	Loan Pro Forma Entries	FM	Record Loans and Grants	FM	Post to General Ledger
FM - FM	Narrative Information	FM	Perform Executive Management	FM	Manage Financial Reporting Requirement
FM - FM	New Data Element Request	FM	Define Cost Performance Model Populate Cost Performance Model	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure
FM - FM	Notification of Adjustment	FM	Execute Apportionment	FM	Provide Program and Budget Information
FM - FM	Notification of Collection	FM	Manage Collections	FM	Implement Case in Foreign Military Sales Trust Fund
FM - FM	Notification of Requirement Status	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure	FM	Perform Executive Management
FM - FM	Notification to Comptroller of New Requirement	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure	FM	Perform Executive Management
FM - FM	Notification to Re-examine	FM	Perform Executive Management	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure
FM - FM	Obligation Pro Forma Entry	FM	Manage Execution Fund Account	FM	Post to General Ledger
FM - FM	Offset Pro Forma Entries	FM	Manage Delinquent Debt	FM	Post to General Ledger
FM - FM	OMB Reprogramming Decision	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	OMB Transfer Decision	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	OSD Reprogramming Decision	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	OSD Transfer Decision	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - FM	Other Budget Decision	FM	Issue Budget Decision	FM	Prepare DoD Submission for President's Budget Provide Program and Budget Information
FM - FM	Passback Final Decision	FM	Negotiate OMB Passback	FM	Issue Budget Decision
FM - FM	Penalties Administrative Fees and Interest Pro Forma Entries	FM	Manage Delinquent Debt	FM	Post to General Ledger
FM - FM	Populated Cost Performance Model	FM	Populate Cost Performance Model	FM	Perform Cost Performance Analysis
FM - FM	Pre Payment Pro Forma Entries	FM	Manage Disbursements	FM	Post to General Ledger
FM - FM	Program and Budget Information	FM	Provide Program and Budget Information	FM	Collect Program and Budget Information
FM - FM	Program and Funding Document	FM	Allocate Funds	FM	Manage Execution Fund Account
FM - FM	Program Budget Decision	FM	Issue Budget Decision	FM	Incorporate Program Decisions Prepare DoD Submission for President's Budget Provide Program and Budget Information
FM - FM	Program Decision	FM	Develop and Resolve Programmatic Issues	FM	Issue Program Decision Memorandum
FM - FM	Program Decision Memorandum	FM	Issue Program Decision Memorandum	FM	Incorporate Program Decisions Provide Program and Budget Information
FM - FM	Program Information	FM	Issue Program Decision Memorandum	FM	Update FYDP
FM - FM	Program Review Analysis	FM	Evaluate Program Information	FM	Develop and Resolve Programmatic Issues
FM - FM	Proposal Decision	FM	Perform Executive Management	FM	Issue Policy and Guidance Manage General Ledger Structure Manage Standard Financial Information Structure
FM - FM	Reapportionment Request	FM	Execute Rescission Deferrals and Cancellations	FM	Execute Apportionment
FM - FM	Rebaseline Input	FM	Provide Program and Budget Information	FM	Manage Baseline for Reprogramming
FM - FM	Rebaseline Report	FM	Manage Baseline for Reprogramming	FM	Provide Program and Budget Information
FM - FM	Receivable File	FM	Manage Investments	FM	Establish Accounts Receivable
FM - FM	Receivable Pro Forma Entries	FM	Establish Accounts Receivable	FM	Post to General Ledger
FM - FM	Receivable Schedule	FM	Establish Accounts Receivable	FM	Manage Accounts Receivable Balance
FM - FM	Reclama	FM	Provide Program and Budget Information	FM	Issue Budget Decision
FM - FM	Recoveries from Unobligated Balance	FM	Execute Apportionment	FM	Post to General Ledger
FM - FM	Reprogramming Action	FM	Perform Reprogramming and Transfers	FM	Execute Apportionment
FM - FM	Reprogramming Requirement	FM	Provide Program and Budget Information	FM	Perform Reprogramming and Transfers
FM - FM	Request Approval from Accounting Control Board	FM	Define Cost Performance Model	FM	Perform Executive Management
FM - FM	Request Approved by Accounting Control Board	FM	Perform Executive Management	FM	Define Cost Performance Model
FM - FM	Request Clarification of Anomaly	FM	Populate Cost Performance Model	FM	Perform Executive Management
FM - FM	Request for Corrective Action	FM	Manage Financial Reporting Requirement	FM	Perform Executive Management
FM - FM	Request for Narrative and Footnote Information	FM	Manage Financial Reporting Requirement	FM	Perform Executive Management
FM - FM	Rescinded Amount	FM	Execute Rescission Deferrals and Cancellations	FM	Post to General Ledger
FM - FM	Rescission Information	FM	Execute Rescission Deferrals and Cancellations	FM	Manage Baseline for Reprogramming
FM - FM	Returned Payment Notice	FM	Manage Disbursements	FM	Manage Collections
FM - FM	Revenue Data	FM	Establish Accounts Receivable	FM	Post to General Ledger
FM - FM	Scheduled Payment for Disbursement	FM	Manage Scheduled Payments	FM	Prepare Certified Business Partner Payment
FM - FM	Spending Authority from Offsetting Collections	FM	Execute Apportionment	FM	Post to General Ledger
FM - FM	Strategic Planning Guidance	FM	Perform Executive Level Planning	FM	Evaluate Strategic Goals Issue Fiscal Guidance
FM - FM	Technical Programming Guidance	FM	Develop Program Guidance	FM	Collect Program and Budget Information Provide Program and Budget Information
FM - FM	Testimonial Document	FM	Provide Program and Budget Information	FM	Support Congressional Budget Review
FM - FM	Unapportioned Funds	FM	Provide Program and Budget Information	FM	Execute Rescission Deferrals and Cancellations
FM - FM	Unapproved Additional Temporary Requirement	FM	Execute Continuing Resolution	FM	Provide Program and Budget Information
FM - FM	Unapproved Deferred Funds	FM	Execute Rescission Deferrals and Cancellations	FM	Execute Apportionment
FM - FM	Unapproved Reprogramming Request	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	Unapproved Reprogramming Requirement	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	Unapproved Rescinded Funds	FM	Execute Rescission Deferrals and Cancellations	FM	Execute Apportionment

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - FM	Unapproved Transfer Request	FM	Perform Reprogramming and Transfers	FM	Provide Program and Budget Information
FM - FM	Updated Detail Justification Material	FM	Support Congressional Budget Review	FM	Track Congressional Action
FM - FM	Updated Receivable Balance	FM	Manage Delinquent Debt	FM	Manage Accounts Receivable Balance
FM - FM	USSGL Transaction Library	FM	Manage General Ledger Structure	FM	Issue Policy and Guidance Manage Standard Financial Information Structure
FM - FM	Waiver Pro Forma Entries	FM	Manage Delinquent Debt	FM	Post to General Ledger
FM - FM	Work Schedule	FM	Develop Budget Guidance	FM	Evaluate Budget Submission Provide Program and Budget Information
FM - FM	Write-Off Pro Forma Entries	FM	Manage Delinquent Debt	FM	Post to General Ledger
FM - HRM	Additional Program Information Request	FM	Evaluate Program Information	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Analytical Results	FM	Perform Cost Performance Analysis	HRM	Manage Military Health Services Perform Workforce Analysis Provide Education Benefits
FM - HRM	Appeal Submission Instructions	FM	Support Congressional Budget Review	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Base for Programming	FM	Manage Baseline for Reprogramming	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Baseline Report	FM	Manage Baseline for Reprogramming	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Budget Planning Memorandum	FM	Develop Budget Guidance	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Collection Information	FM	Manage Collections	HRM	Determine Deductions
FM - HRM	Congressional Tracking Report	FM	Track Congressional Action	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Continuing Resolution Act Estimate Request	FM	Execute Continuing Resolution	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Continuing Resolution Amount	FM	Execute Continuing Resolution	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Department of Defense Fund Balance	FM	Manage Financial Reporting Requirement	HRM	Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Execute Payroll Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Other Benefits Manage Personnel Promotion Manage Reimbursements Manage Retirement Benefits Manage Travel Authorization Perform Quality of Life Program Management Provide Education Benefits Support Health Insurance Programs
FM - HRM	Draft Baseline Report	FM	Manage Baseline for Reprogramming	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Draft Budget Decision	FM	Conduct Budget Review	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Draft Human Resources Management Policy and Guidance Input	FM	Issue Policy and Guidance	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Draft Reconciled Report	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Fiscal Guidance	FM	Issue Fiscal Guidance	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Future Years Defense Program	FM	Update FYDP	HRM	Account for Workforce Perform Workforce Planning and Programming

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - HRM	Impact Statement	FM	Execute Rescission Deferrals and Cancellations	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Individual In-Service Indebtedness Information	FM	Manage Accounts Receivable Balance	HRM	Determine Deductions
FM - HRM	Joint Programming Guidance	FM	Develop Program Guidance	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Notification of Adjustment	FM	Execute Apportionment	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Notification of Insufficient Funds	FM	Manage Execution Fund Account	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Other Benefits Manage Retirement Benefits Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Provide Education Benefits Support Health Insurance Programs
FM - HRM	OMB Transfer Decision	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	OSD Transfer Decision	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Other Budget Decision	FM	Issue Budget Decision	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Program and Funding Document	FM	Allocate Funds	HRM	Administer Assignment Action Administer Position Management Develop ESOH Solution Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Organizational Structure Manage Other Benefits Manage Personnel Promotion Manage Retirement Benefits Perform ESOH Aspect Assessment Perform Quality of Life Program Management Provide Education Benefits
FM - HRM	Program Budget Decision	FM	Issue Budget Decision	HRM	Develop Human Resources Management Policy and Guidance Perform Workforce Budgeting
FM - HRM	Program Decision Memorandum	FM	Issue Program Decision Memorandum	HRM	Develop Human Resources Management Policy and Guidance Perform Workforce Budgeting
FM - HRM	Rebaseline Report	FM	Manage Baseline for Reprogramming	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Report of Programs	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Request for Corrective Action	FM	Manage Financial Reporting Requirement	HRM	Manage Military Health Services Manage Other Benefits Manage Retirement Benefits Perform Workforce Budgeting Provide Education Benefits

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - HRM	Strategic Planning Guidance	FM	Perform Executive Level Planning	HRM	Administer Assignment Action Determine Occupational Competencies Develop Human Resources Management Policy and Guidance Manage Military Health Services Manage Organizational Structure Manage Other Benefits Manage Retirement Benefits Perform Quality of Life Program Management Perform Workforce Budgeting Perform Workforce Planning and Programming Provide Education Benefits Support Health Insurance Programs
FM - HRM	Technical Programming Guidance	FM	Develop Program Guidance	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Unapproved Additional Temporary Requirement	FM	Execute Continuing Resolution	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Unapproved Reprogramming Request	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Unapproved Reprogramming Requirement	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Unapproved Transfer Request	FM	Perform Reprogramming and Transfers	HRM	Develop Human Resources Management Policy and Guidance
FM - HRM	Work Schedule	FM	Develop Budget Guidance	HRM	Develop Human Resources Management Policy and Guidance
FM - MSSM	Accounts Payable Offset	FM	Manage Liabilities	MSSM	Calculate Supply Chain Entitlement
FM - MSSM	Additional Accounts Payable Information Request	FM	Manage Liabilities	MSSM	Monitor Payment
FM - MSSM	Cancel Payment Notification	FM	Manage Disbursements	MSSM	Monitor Payment
FM - MSSM	Cancel Payment Request Returned	FM	Manage Disbursements	MSSM	Monitor Payment
FM - MSSM	Certified Business Partner Payment Rejection	FM	Manage Disbursements	MSSM	Monitor Payment
FM - MSSM	Cost Model Template	FM	Define Cost Performance Model	MSSM	Establish Sourcing Vehicle
FM - MSSM	Disbursing Information	FM	Manage Disbursements	MSSM	Monitor Payment
FM - MSSM	Environmental Liability Information Rejected	FM	Manage Liabilities	MSSM	Manage Environmental Liability Information
FM - MSSM	Investment Payment Request	FM	Manage Investments	MSSM	Calculate Supply Chain Entitlement
FM - MSSM	Notification of Collection	FM	Manage Collections	MSSM	Monitor Sourcing Execution
FM - MSSM	Notification of Insufficient Funds	FM	Manage Execution Fund Account	MSSM	Identify and Reserve Supply Chain Resources Manage Request and Sourcing Strategy Perform Build and Make and Maintenance and Sustainment
FM - MSSM	Pre Payment Information	FM	Establish Accounts Receivable	MSSM	Monitor Sourcing Execution
FM - MSSM	Program and Funding Document	FM	Allocate Funds	MSSM	Authorize Return or Disposal Develop ESOH Solution Identify and Reserve Supply Chain Resources Implement ESOH Solution Manage Environmental Liability Information Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment
FM - MSSM	Returned Payment Notice	FM	Manage Disbursements	MSSM	Monitor Payment Monitor Sourcing Execution
FM - MSSM	Stop Payment Notification	FM	Manage Disbursements	MSSM	Monitor Payment Monitor Sourcing Execution
FM - RPILM	Environmental Liability Information Rejected	FM	Manage Liabilities	RPILM	Manage Environmental Liability Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
FM - RPILM	Program and Funding Document	FM	Allocate Funds	RPILM	Authorize Return or Disposal Develop ESOH Solution Implement ESOH Solution Manage Environmental Liability Information Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Perform Installations Support
FM - WSLM	Consolidated Appeal Material	FM	Support Congressional Budget Review	WSLM	Conduct Periodic and Ad-hoc Reporting
FM - WSLM	Department of Defense Fund Balance	FM	Manage Financial Reporting Requirement	WSLM	Conduct Periodic and Ad-hoc Reporting
FM - WSLM	DoD Response to Congressional Action	FM	Perform Reprogramming and Transfers	WSLM	Conduct Periodic and Ad-hoc Reporting
FM - WSLM	Future Years Defense Program	FM	Update FYDP	WSLM	Conduct Periodic and Ad-hoc Reporting
FM - WSLM	Notification of Insufficient Funds	FM	Manage Execution Fund Account	WSLM	Control Program Execution
FM - WSLM	Prepared Testimony	FM	Support Congressional Budget Review	WSLM	Conduct Periodic and Ad-hoc Reporting
FM - WSLM	Program and Funding Document	FM	Allocate Funds	WSLM	Conduct Periodic and Ad-hoc Reporting Control Program Execution
FM - WSLM	Reprogramming Package	FM	Perform Reprogramming and Transfers	WSLM	Conduct Periodic and Ad-hoc Reporting
FM - WSLM	Strategic Planning Guidance	FM	Perform Executive Level Planning	WSLM	Execute Joint Capabilities Integration and Development System
FM - WSLM	Updated Detail Justification Material	FM	Support Congressional Budget Review	WSLM	Conduct Periodic and Ad-hoc Reporting
HRM - External	Absence Follow Up	HRM	Manage Unauthorized Absence	External	Process Individual Information Process Legal Information Process Other Government Agency Information
HRM - External	Adverse Action Notification	HRM	Manage Adverse Actions	External	Process Legal Information
HRM - External	Apprehension Assistance Notification	HRM	Manage Unauthorized Absence	External	Process Legal Information Process Other Government Agency Information
HRM - External	Background Investigation Request	HRM	Determine Applicant Qualification	External	Process Other Government Agency Information
HRM - External	Benefit Administration Information	HRM	Manage Foreign Government Support Manage Military Health Services Manage Other Benefits Manage Other Federal Government Support Manage Private Organization Support Manage Retirement Benefits Manage State and Local Support Perform Quality of Life Program Management Provide Education Benefits Support Health Insurance Programs	External	Process Office of Personnel Management Information Process Veterans Administration Information
HRM - External	Board of Corrections Investigating Officer Request	HRM	Administer Correction of Military Human Resources Record	External	Process Individual Information
HRM - External	Career Path Information	HRM	Manage Career Path	External	Process Individual Information Process Warfighter Information
HRM - External	Casualty Assistance Request	HRM	Initiate Casualty Process	External	Process Other Government Agency Information
HRM - External	Casualty Error Information	HRM	Initiate Casualty Process Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process Perform Casualty Closeout Process	External	Process Other Government Agency Information Process Warfighter Information
HRM - External	Casualty Incident Corrective Information	HRM	Manage Military Health Services	External	Process Other Government Agency Information Process Warfighter Information
HRM - External	Casualty Information Request	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process	External	Process Other Government Agency Information Process Warfighter Information
HRM - External	Casualty Next of Kin Notification	HRM	Initiate Casualty Process	External	Process Individual Information Process Legal Information
HRM - External	Casualty Report	HRM	Initiate Casualty Process Perform Casualty Closeout Process	External	Process Other Government Agency Information Process Warfighter Information
HRM - External	Casualty Response Information	HRM	Manage Military Health Services	External	Process Other Government Agency Information Process Warfighter Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - External	Classification Action Request	HRM	Determine Applicant Qualification	External	Process Other Government Agency Information Process Warfighter Information
HRM - External	Compensation Eligibility Notification	HRM	Determine Compensation Eligibility	External	Process Individual Information
HRM - External	Competency Testing Results	HRM	Manage Competency Testing	External	Process Warfighter Information
HRM - External	Credential Catalog Information	HRM	Manage Credentials	External	Process Individual Information Process Other Government Agency Information Process Veterans Administration Information Process Warfighter Information
HRM - External	Credential Proposal Assessment	HRM	Manage Credentials	External	Process Individual Information
HRM - External	Debt Correspondence	HRM	Determine Deductions Execute Payroll Manage Military Health Services Manage Travel Voucher	External	Process Individual Information Process Vendor or Customer Information
HRM - External	Deduction Update Notification	HRM	Determine Deductions	External	Process Individual Information
HRM - External	Development Competencies Catalog Information	HRM	Determine Occupational Competencies	External	Process Individual Information Process Other Government Agency Information Process Veterans Administration Information Process Warfighter Information
HRM - External	Draft Human Resources Management Policy and Guidance	HRM	Develop Human Resources Management Policy and Guidance	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information Process Warfighter Information
HRM - External	Earnings Update Notification	HRM	Determine Earnings	External	Process Individual Information
HRM - External	Education Course Catalog Information	HRM	Develop Education Course Curriculum	External	Process Individual Information Process Other Government Agency Information Process Warfighter Information
HRM - External	Education Course Proposal	HRM	Analyze Education Course Evaluation	External	Process Individual Information
HRM - External	Education Course Proposal Assessment	HRM	Identify Education Requirements	External	Process Individual Information Process Warfighter Information
HRM - External	Education Resource Requirements Information	HRM	Determine Education Resource Requirements	External	Provide Resource Information
HRM - External	Family Support Coordination Assistance Request	HRM	Deliver Quality of Life Programs	External	Process External Organization Information Process Other Government Agency Information
HRM - External	Family Support Information Request	HRM	Deliver Quality of Life Programs	External	Process Individual Information
HRM - External	Family Support Needs Assessment Information	HRM	Deliver Quality of Life Programs	External	Process Individual Information
HRM - External	Family Support Program Usage Notification	HRM	Deliver Quality of Life Programs	External	Process Individual Information
HRM - External	Family Support Service Evaluation Information	HRM	Deliver Quality of Life Programs	External	Process Individual Information
HRM - External	Family Support Service Ineligibility Notification	HRM	Deliver Quality of Life Programs	External	Process Individual Information
HRM - External	Final Human Resources Management Policy and Guidance	HRM	Provide Human Resources Management Policy and Guidance Decision	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information Process Warfighter Information
HRM - External	Human Resources Disposition Information	HRM	Execute Disposition of Human Resources Information	External	Process Warfighter Information
HRM - External	Human Resources Information	HRM	Provide Human Resources Information	External	Process Individual Information Provide Human Resources Profile Information
HRM - External	Human Resources Management Policy and Guidance Request Inquiry	HRM	Develop Human Resources Management Policy and Guidance	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information Process Warfighter Information
HRM - External	Human Resources Record Information	HRM	Maintain Human Resources Record	External	Process Individual Information
HRM - External	Inapprehensible Unauthorized Absence Report	HRM	Manage Law Enforcement Manage Other Federal Government Support	External	Process Other Government Agency Information
HRM - External	Incident Notification	HRM	Manage Military Health Services Manage Unauthorized Absence	External	Process Individual Information Process Other Government Agency Information
HRM - External	Indebtedness Due Process Notification	HRM	Determine Deductions	External	Process Individual Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - External	Individual Training Catalog Information	HRM	Create Individual Training Course	External	Process Individual Information Process Other Government Agency Information Process Veterans Administration Information Process Warfighter Information
HRM - External	Individual Training Course Proposal Assessment	HRM	Identify Individual Training Course Requirements	External	Process Individual Information
HRM - External	In-Processing Arrival Notification	HRM	Execute Individual Assignment	External	Process Other Government Agency Information
HRM - External	Involuntary Separation Nonconcurrency	HRM	Manage Military Personnel Separation	External	Process Individual Information
HRM - External	Involuntary Separation Notification	HRM	Manage Military Personnel Separation	External	Process Individual Information
HRM - External	Line of Duty Appeal Decision Notification	HRM	Manage Line of Duty Determination Process	External	Process Individual Information
HRM - External	Line of Duty Decision Notification	HRM	Manage Line of Duty Determination Process	External	Process Individual Information
HRM - External	Line of Duty Information Request	HRM	Manage Line of Duty Determination Process	External	Process Individual Information Process Other Government Agency Information Process Warfighter Information
HRM - External	Mandatory Retirement Projection Notification	HRM	Manage Military Personnel Retirement	External	Process Individual Information
HRM - External	Manpower Document	HRM	Account for Workforce	External	Process Warfighter Information
HRM - External	Manpower Report	HRM	Account for Workforce	External	Process Warfighter Information
HRM - External	Medical Prescreen Information	HRM	Conduct Applicant Interview	External	Process Individual Information
HRM - External	Morale, Welfare and Recreation Program Usage Response	HRM	Deliver Quality of Life Programs	External	Process Individual Information
HRM - External	Non-validated Personnel Requisition	HRM	Provide Personnel Requirement Request Decision	External	Process Warfighter Information
HRM - External	Occupation Competencies Proposal Assessment	HRM	Determine Occupational Competencies	External	Process Individual Information
HRM - External	Occupation Competency Testing Catalog Information	HRM	Manage Competency Testing	External	Process Individual Information Process Other Government Agency Information Process Veterans Administration Information Process Warfighter Information
HRM - External	Occupational Competency Testing Proposal Assessment	HRM	Manage Competency Testing	External	Process Individual Information
HRM - External	Out-Processing Departure Notification	HRM	Execute Individual Assignment	External	Process Other Government Agency Information
HRM - External	Pay Statement Information	HRM	Execute Payroll Manage Reimbursements	External	Process Individual Information
HRM - External	Payroll Reports	HRM	Provide Human Resources Information	External	Process Certifying Official Information
HRM - External	Personnel Action Decision Notification	HRM	Administer Assignment Action Administer Correction of Military Human Resources Record Administer Interservice Transfer Administer Intraservice Transfer Administer Performance Evaluation Administer Recognition Program Administer Reenlistment Process Administer Transfer between Military Personnel Classes Deliver Quality of Life Programs Execute Individual Assignment Generate Personnel Grade Change Order Generate Transfer Order Manage Adverse Actions Manage Enlistment Extension Manage Leave Manage Military Personnel Retirement Manage Military Personnel Separation Manage Officer Involuntary Retention Manage Personnel Demotion Manage Personnel Promotion Manage Recruiting and Accession Waiver Manage Special Category Agreement	External	Process Individual Information
HRM - External	Personnel Allocation Information	HRM	Account for Workforce	External	Process Warfighter Information
HRM - External	Personnel Development Resource Attendance Notification	HRM	Manage Personnel Development Resource Scheduling	External	Process Individual Information Process Warfighter Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - External	Personnel Development Resource Master Schedule	HRM	Manage Personnel Development Resource Scheduling	External	Process Individual Information Process Warfighter Information
HRM - External	Personnel Distribution Plan	HRM	Develop Personnel Distribution Plan	External	Process Warfighter Information
HRM - External	Personnel Plan Assessment	HRM	Determine Occupational Competencies Manage Career Path Manage Personnel Classification	External	Process Individual Information Process Office of Personnel Management Information Process Warfighter Information
HRM - External	Personnel Recovery Information	HRM	Manage Law Enforcement	External	Process Other Government Agency Information
HRM - External	Personnel Recovery Request Information	HRM	Manage Missing Casualty Process	External	Process Legal Information Process Other Government Agency Information
HRM - External	Personnel Requirement Request Response	HRM	Coordinate Personnel Distribution Plan Implementation	External	Process Warfighter Information
HRM - External	Physical Evaluation Decision Notification	HRM	Manage Physical Evaluation Process	External	Process Individual Information
HRM - External	Proposed Human Resources Management Policy and Guidance	HRM	Coordinate Human Resources Management Policy and Guidance	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information Process Warfighter Information
HRM - External	QoL Program Assistance Notification	HRM	Perform Quality of Life Program Management	External	Process Congressional Information Process External Organization Information Process Other Government Agency Information
HRM - External	QoL Program Decision Notification	HRM	Perform Quality of Life Program Management	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information
HRM - External	QoL Program Feedback Request	HRM	Perform Quality of Life Program Management	External	Process Individual Information
HRM - External	QoL Program Information	HRM	Perform Quality of Life Program Management	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information
HRM - External	QoL Program Report	HRM	Perform Quality of Life Program Management	External	Process Congressional Information Process External Organization Information Process Individual Information Process Other Government Agency Information
HRM - External	Recruitment Mitigation Plan	HRM	Manage Recruitment Applicant	External	Process Warfighter Information
HRM - External	Retirement Eligibility Concurrence	HRM	Manage Military Personnel Retirement	External	Process Individual Information
HRM - External	Retirement Eligibility Nonconcurrence	HRM	Manage Military Personnel Retirement	External	Process Individual Information
HRM - External	Retirement Final Clearance Notification	HRM	Manage Military Personnel Retirement	External	Process Individual Information
HRM - External	Retirement Inquiry Response	HRM	Manage Military Personnel Retirement	External	Process Individual Information
HRM - External	Return of Unauthorized Absence Notification	HRM	Manage Foreign Government Support Manage Law Enforcement Manage Other Federal Government Support Manage Private Organization Support Manage State and Local Support	External	Process Legal Information Process Other Government Agency Information
HRM - External	Search and Rescue Assistance Notification	HRM	Manage Unauthorized Absence	External	Process Other Government Agency Information Process Warfighter Information
HRM - External	Separated or Terminated or Transferred Individual Debt Information	HRM	Execute Payroll	External	Process Treasury Information
HRM - External	Separation Checklist Action Completion Information	HRM	Deliver Quality of Life Programs Manage Military Health Services	External	Process Individual Information
HRM - External	Separation Checklist Action Requirement	HRM	Manage Military Personnel Separation	External	Process Individual Information
HRM - External	Separation Final Clearance Notification	HRM	Manage Military Personnel Separation	External	Process Individual Information
HRM - External	Student Enrollment Information	HRM	Manage Education Enrollment Manage Individual Training Course Enrollment	External	Process Individual Information
HRM - External	Time, Absence, and Labor Notification	HRM	Account for Time, Absence, and Labor	External	Process Individual Information Provide Time and Attendance Information
HRM - External	Transfer Eligibility Nonconcurrence	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes	External	Process Individual Information
HRM - External	Validated Personnel Requisition	HRM	Provide Personnel Requirement Request Decision	External	Process Warfighter Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - External	Voluntary Separation Nonconcurrency	HRM	Manage Military Personnel Separation	External	Process Individual Information
HRM - FM	Assignment Final Order	HRM	Execute Individual Assignment	FM	Manage Execution Fund Account
HRM - FM	Assignment Profile Information	HRM	Consolidate Human Resources Profiles	FM	Establish Accounts Receivable
HRM - FM	Benefit Debt Disposition	HRM	Deliver Quality of Life Programs Manage Military Health Services	FM	Manage Delinquent Debt
HRM - FM	Certified Human Resources Management Pay Information	HRM	Execute Payroll	FM	Manage Collections Manage Disbursements Manage Financial Reporting Requirement Manage Liabilities
HRM - FM	Certified Reimbursement Information	HRM	Manage Reimbursements	FM	Manage Collections Manage Disbursements Manage Liabilities
HRM - FM	Commitment Request	HRM	Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Quality of Life Program Management Perform Workforce Analysis Support Health Insurance Programs	FM	Manage Execution Fund Account Record Loans and Grants
HRM - FM	Cost Performance Information Request	HRM	Manage Military Health Services Perform Workforce Analysis Provide Education Benefits	FM	Define Cost Performance Model Perform Cost Performance Analysis
HRM - FM	Draft Human Resources Management Policy and Guidance	HRM	Develop Human Resources Management Policy and Guidance	FM	Issue Policy and Guidance
HRM - FM	Education Resource Requirements Information	HRM	Determine Education Resource Requirements	FM	Perform Reprogramming and Transfers
HRM - FM	Final Human Resources Management Policy and Guidance	HRM	Provide Human Resources Management Policy and Guidance Decision	FM	Issue Policy and Guidance
HRM - FM	Individual In-Service Indebtedness Notification	HRM	Determine Deductions Execute Payroll Manage Reimbursements	FM	Manage Delinquent Debt
HRM - FM	Individual Travel Authorization	HRM	Manage Travel Authorization	FM	Manage Execution Fund Account
HRM - FM	Legal Personnel Programs Debt Disposition	HRM	Administer Legal Personnel Programs	FM	Manage Delinquent Debt
HRM - FM	Manpower Budget Requirement	HRM	Perform Workforce Planning and Programming	FM	Issue Budget Decision
HRM - FM	Manpower Document Update Information for New Unit	HRM	Manage Organizational Structure	FM	Execute Apportionment
HRM - FM	Manpower Document Update Information for Reorganized Unit	HRM	Manage Organizational Structure	FM	Execute Apportionment
HRM - FM	Manpower Document Update Information for Updated Unit	HRM	Administer Position Management Manage Organizational Structure	FM	Execute Apportionment
HRM - FM	Manpower Estimate Report	HRM	Perform Workforce Planning and Programming	FM	Update FYDP
HRM - FM	Manpower Input to Program Decision Memorandum	HRM	Perform Workforce Planning and Programming	FM	Issue Program Decision Memorandum
HRM - FM	Manpower Input to Program Objective Memorandum	HRM	Perform Workforce Planning and Programming	FM	Collect Program and Budget Information
HRM - FM	Manpower Reclama	HRM	Perform Workforce Budgeting	FM	Issue Budget Decision
HRM - FM	Obligation Request	HRM	Manage Military Health Services Perform Quality of Life Program Management	FM	Manage Execution Fund Account Manage Financial Reporting Requirement
HRM - FM	Organization Level Manpower Document Update Information	HRM	Administer Position Management	FM	Execute Apportionment
HRM - FM	Performance Information	HRM	Manage Military Health Services Perform Workforce Analysis Provide Education Benefits	FM	Perform Executive Management Populate Cost Performance Model
HRM - FM	Personnel and Pay Debt Disposition Information	HRM	Determine Deductions Execute Payroll	FM	Manage Delinquent Debt
HRM - FM	Proposed Human Resources Management Policy and Guidance	HRM	Coordinate Human Resources Management Policy and Guidance	FM	Issue Policy and Guidance

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - FM	Request for Administrative Offset	HRM	Determine Deductions	FM	Manage Delinquent Debt Manage Financial Reporting Requirement Manage Liabilities
HRM - FM	Reward or Reimbursement Eligibility Notification	HRM	Manage Unauthorized Absence	FM	Manage Liabilities
HRM - FM	Sales Reimbursement Information	HRM	Manage Competency Testing Manage Law Enforcement Manage Military Health Services Manage Travel Authorization	FM	Manage Collections Manage Financial Reporting Requirement
HRM - FM	Separated or Terminated or Transferred Individual Debt Information	HRM	Execute Payroll	FM	Manage Delinquent Debt Manage Financial Reporting Requirement
HRM - FM	Separation Order Requirement	HRM	Manage Military Personnel Separation	FM	Manage Execution Fund Account
HRM - FM	Strength Planning Information	HRM	Perform Workforce Analysis	FM	Update FYDP
HRM - FM	Transfer Order Requirement	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes	FM	Manage Execution Fund Account
HRM - FM	Travel Debt Bill Information	HRM	Manage Reimbursements Manage Travel Voucher	FM	Manage Delinquent Debt
HRM - HRM	Absence Follow Up	HRM	Manage Unauthorized Absence	HRM	Manage Military Health Services Manage Other Federal Government Support
HRM - HRM	Accession Notification	HRM	Manage Recruitment Applicant	HRM	Determine Applicant Qualification Perform Service Induction
HRM - HRM	Adverse Action Notification	HRM	Manage Adverse Actions	HRM	Manage Law Enforcement Manage Line of Duty Determination Process
HRM - HRM	Adverse Action Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Manage Adverse Actions
HRM - HRM	Adverse Action Profile Update Information	HRM	Manage Adverse Actions	HRM	Consolidate Human Resources Profiles
HRM - HRM	Applicant Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Conduct Applicant Interview Determine Applicant Qualification Manage Recruiting and Accession Waiver Manage Recruitment Applicant Perform Service Induction
HRM - HRM	Applicant Profile Update Information	HRM	Conduct Applicant Interview Determine Applicant Qualification Manage Recruiting and Accession Waiver Manage Recruitment Applicant Perform Service Induction	HRM	Consolidate Human Resources Profiles
HRM - HRM	Apprehension Assistance Notification	HRM	Manage Unauthorized Absence	HRM	Manage Foreign Government Support Manage Law Enforcement Manage Other Federal Government Support Manage State and Local Support
HRM - HRM	Assignment Draft Order	HRM	Execute Individual Assignment	HRM	Consolidate Human Resources Profiles
HRM - HRM	Assignment Final Order	HRM	Execute Individual Assignment	HRM	Perform Service Induction Provide Personnel Requirement Request Decision
HRM - HRM	Assignment Final Order Update	HRM	Execute Individual Assignment	HRM	Consolidate Human Resources Profiles
HRM - HRM	Assignment Order Requirement	HRM	Administer Assignment Action	HRM	Execute Individual Assignment Manage Travel Authorization
HRM - HRM	Assignment Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Administer Assignment Action Execute Individual Assignment
HRM - HRM	Assignment Profile Update Information	HRM	Administer Assignment Action Execute Individual Assignment	HRM	Consolidate Human Resources Profiles
HRM - HRM	Award Draft Order	HRM	Administer Recognition Program	HRM	Consolidate Human Resources Profiles
HRM - HRM	Award Final Order	HRM	Administer Recognition Program	HRM	Consolidate Human Resources Profiles
HRM - HRM	Casualty Error Information	HRM	Initiate Casualty Process Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process Perform Casualty Closeout Process	HRM	Manage Military Health Services

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Casualty Findings and Recommendations Information	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process	HRM	Perform Casualty Closeout Process
HRM - HRM	Casualty Incident Corrective Information	HRM	Manage Military Health Services	HRM	Initiate Casualty Process Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process Perform Casualty Closeout Process
HRM - HRM	Casualty Incident Review Request	HRM	Perform Casualty Closeout Process	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process
HRM - HRM	Casualty Information Request	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process	HRM	Manage Military Health Services
HRM - HRM	Casualty Legal Recommendation Information	HRM	Administer Legal Personnel Programs	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process
HRM - HRM	Casualty Legal Review Information Request	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process	HRM	Administer Legal Personnel Programs
HRM - HRM	Casualty Report	HRM	Initiate Casualty Process Perform Casualty Closeout Process	HRM	Manage Death Casualty Process Manage Human Resources Interaction Manage Military Health Services Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process
HRM - HRM	Casualty Response Information	HRM	Manage Military Health Services	HRM	Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process
HRM - HRM	Classification Action Request	HRM	Determine Applicant Qualification	HRM	Manage Personnel Classification
HRM - HRM	Classification Action Response	HRM	Manage Personnel Classification	HRM	Determine Applicant Qualification
HRM - HRM	Competency Testing Request	HRM	Determine Applicant Qualification	HRM	Manage Competency Testing
HRM - HRM	Competency Testing Results	HRM	Manage Competency Testing	HRM	Create Human Resources Profiles Determine Applicant Qualification
HRM - HRM	Competency Testing Results Report	HRM	Manage Competency Testing	HRM	Manage Applicant Prospecting
HRM - HRM	Court-Martial Proceeding Information	HRM	Administer Legal Personnel Programs	HRM	Manage Adverse Actions
HRM - HRM	Court-Martial Referral Information	HRM	Manage Adverse Actions	HRM	Administer Legal Personnel Programs
HRM - HRM	Deduction Information	HRM	Determine Deductions	HRM	Execute Payroll
HRM - HRM	Demotion Order Requirement	HRM	Manage Personnel Demotion	HRM	Generate Personnel Grade Change Order
HRM - HRM	Disqualification Notification	HRM	Conduct Applicant Interview Determine Applicant Qualification Perform Service Induction	HRM	Manage Recruiting and Accession Waiver
HRM - HRM	Draft Human Resources Management Policy and Guidance	HRM	Develop Human Resources Management Policy and Guidance	HRM	Coordinate Human Resources Management Policy and Guidance
HRM - HRM	Earnings Information	HRM	Determine Earnings	HRM	Determine Deductions Execute Payroll
HRM - HRM	Education Course Curriculum Information	HRM	Develop Education Course Curriculum	HRM	Conduct Education Course Determine Education Resource Requirements Manage Education Enrollment Manage Human Resources Interaction
HRM - HRM	Education Course Proposal	HRM	Analyze Education Course Evaluation	HRM	Develop Education Course Curriculum Identify Education Requirements
HRM - HRM	Education Course Scheduling Information	HRM	Identify Available Education Resources	HRM	Conduct Education Course Manage Education Enrollment Manage Personnel Development Resource Scheduling
HRM - HRM	Education Instructor Course Evaluation	HRM	Conduct Education Course	HRM	Analyze Education Course Evaluation
HRM - HRM	Education Requirements Information	HRM	Identify Education Requirements	HRM	Determine Education Resource Requirements Develop Education Course Curriculum
HRM - HRM	Education Resource Requirements Information	HRM	Determine Education Resource Requirements	HRM	Identify Available Education Resources

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Education Student Course Evaluation	HRM	Conduct Education Course	HRM	Analyze Education Course Evaluation
HRM - HRM	Federal Bureau of Investigation Deserter Information	HRM	Manage Other Federal Government Support	HRM	Manage Unauthorized Absence
HRM - HRM	Federal Bureau of Investigation Deserter Update Information	HRM	Manage Unauthorized Absence	HRM	Manage Other Federal Government Support
HRM - HRM	Final Human Resources Management Policy and Guidance	HRM	Provide Human Resources Management Policy and Guidance Decision	HRM	Manage Human Resources Interaction
HRM - HRM	Final Performance Evaluation	HRM	Administer Performance Evaluation	HRM	Consolidate Human Resources Profiles
HRM - HRM	Force and Simulation Modeling Information	HRM	Perform Workforce Analysis	HRM	Administer Performance Program Coordinate Human Resources Management Policy and Guidance Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Develop Human Resources Management Policy and Guidance Perform Quality of Life Program Management Perform Workforce Planning and Programming Provide Human Resources Management Policy and Guidance Decision
HRM - HRM	Funded Position Identification	HRM	Administer Position Management	HRM	Administer Assignment Action Perform Workforce Analysis
HRM - HRM	Human Resources Management Policy and Guidance Review	HRM	Administer Legal Personnel Programs Manage Foreign Government Support Manage Human Resources Interaction Manage Other Federal Government Support Manage Private Organization Support Manage State and Local Support	HRM	Coordinate Human Resources Management Policy and Guidance
HRM - HRM	Human Resources Record Information	HRM	Maintain Human Resources Record	HRM	Administer Correction of Military Human Resources Record Execute Disposition of Human Resources Information Provide Human Resources Information
HRM - HRM	Incident Notification	HRM	Manage Military Health Services Manage Unauthorized Absence	HRM	Manage Line of Duty Determination Process
HRM - HRM	Individual Training Course Information	HRM	Create Individual Training Course Maintain Individual Training Course	HRM	Conduct Individual Training Course Manage Individual Training Course Enrollment Determine Individual Training Course Resource Requirements
HRM - HRM	Individual Training Course Proposal	HRM	Analyze Individual Training Course	HRM	Create Individual Training Course Identify Individual Training Course Requirements Maintain Individual Training Course
HRM - HRM	Individual Training Course Requirements Information	HRM	Identify Individual Training Course Requirements	HRM	Create Individual Training Course Determine Individual Training Course Resource Requirements Maintain Individual Training Course
HRM - HRM	Individual Training Course Resource Requirements Information	HRM	Determine Individual Training Course Resource Requirements	HRM	Identify Available Individual Training Course Resources
HRM - HRM	Individual Training Course Scheduling Information	HRM	Identify Available Individual Training Course Resources	HRM	Conduct Individual Training Course Manage Individual Training Course Enrollment Manage Personnel Development Resource Scheduling
HRM - HRM	Individual Travel Authorization	HRM	Manage Travel Authorization	HRM	Execute Individual Assignment Generate Transfer Order Manage Military Personnel Retirement Manage Military Personnel Separation Manage Recruitment Applicant Manage Reimbursements Manage Travel Voucher
HRM - HRM	Initial Human Resources Profile Information	HRM	Create Human Resources Profiles	HRM	Consolidate Human Resources Profiles
HRM - HRM	Initial Human Resources Record Information	HRM	Create Human Resources Record	HRM	Maintain Human Resources Record
HRM - HRM	Initial Investigation Report	HRM	Manage Adverse Actions	HRM	Manage Law Enforcement

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Initial Report of Offense	HRM	Manage Unauthorized Absence	HRM	Manage Adverse Actions
HRM - HRM	Instructor Course Evaluation	HRM	Conduct Individual Training Course	HRM	Analyze Individual Training Course
HRM - HRM	Line of Duty Appeal Decision	HRM	Manage Line of Duty Determination Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Line of Duty Decision	HRM	Manage Line of Duty Determination Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Line of Duty Determination Request	HRM	Manage Death Casualty Process Manage Wounded, Ill or Injured Casualty Process	HRM	Manage Line of Duty Determination Process
HRM - HRM	Line of Duty Legal Recommendation Documentation	HRM	Administer Legal Personnel Programs	HRM	Manage Line of Duty Determination Process
HRM - HRM	Line of Duty Legal Review Information Request	HRM	Manage Line of Duty Determination Process	HRM	Administer Legal Personnel Programs
HRM - HRM	Line of Duty Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Manage Line of Duty Determination Process
HRM - HRM	Line of Duty Profile Update Information	HRM	Manage Line of Duty Determination Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	List of Recruitment Applicants	HRM	Conduct Applicant Interview	HRM	Manage Recruitment Applicant
HRM - HRM	Manpower Allocation Discrepancy List	HRM	Administer Position Management	HRM	Perform Workforce Planning and Programming
HRM - HRM	Manpower Allocation Information	HRM	Perform Workforce Budgeting	HRM	Administer Position Management
HRM - HRM	Manpower Budget Requirement	HRM	Perform Workforce Planning and Programming	HRM	Administer Position Management
HRM - HRM	Manpower Document	HRM	Account for Workforce	HRM	Administer Assignment Action Administer Position Management Determine Occupational Competencies Develop Personnel Distribution Plan Manage Organizational Structure Perform Workforce Planning and Programming
HRM - HRM	Manpower Document Update Information for New Unit	HRM	Manage Organizational Structure	HRM	Account for Workforce
HRM - HRM	Manpower Document Update Information for Reorganized Unit	HRM	Manage Organizational Structure	HRM	Account for Workforce
HRM - HRM	Manpower Document Update Information for Updated Unit	HRM	Administer Position Management Manage Organizational Structure	HRM	Account for Workforce
HRM - HRM	Medical Evaluation Findings	HRM	Manage Military Health Services	HRM	Manage Physical Evaluation Process
HRM - HRM	Medical Evaluation Results	HRM	Determine Applicant Qualification	HRM	Consolidate Human Resources Profiles
HRM - HRM	Medical Prescreen Information	HRM	Conduct Applicant Interview	HRM	Create Human Resources Profiles Update Human Resources Personal Information
HRM - HRM	Military Experience and Training Discrepancies	HRM	Manage Transition Assistance Program	HRM	Manage Military Personnel Retirement Manage Military Personnel Separation
HRM - HRM	Occupation Competencies Information	HRM	Determine Occupational Competencies	HRM	Create Individual Training Course Develop Education Course Curriculum Identify Education Requirements Identify Individual Training Course Requirements Maintain Individual Training Course Manage Competency Testing Manage Credentials
HRM - HRM	Occupational Competency Testing Scheduling Information	HRM	Manage Competency Testing	HRM	Manage Personnel Development Resource Scheduling
HRM - HRM	Occupational Safety Analysis Information	HRM	Manage Workforce Occupational Safety Analysis	HRM	Determine Occupational Competencies Manage Competency Testing Perform Workforce Analysis
HRM - HRM	Organization Level Manpower Document Update Information	HRM	Administer Position Management	HRM	Account for Workforce
HRM - HRM	Pay Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Determine Compensation Eligibility Determine Deductions Determine Earnings Execute Payroll Manage Reimbursements
HRM - HRM	Pay Profile Update Information	HRM	Determine Compensation Eligibility Determine Deductions Determine Earnings Execute Payroll Manage Reimbursements	HRM	Consolidate Human Resources Profiles
HRM - HRM	Performance Evaluation Development Plan	HRM	Consolidate Human Resources Profiles	HRM	Administer Performance Evaluation
HRM - HRM	Performance Evaluation Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Administer Performance Evaluation
HRM - HRM	Performance Evaluation Profile Update Information	HRM	Administer Performance Evaluation	HRM	Consolidate Human Resources Profiles

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Performance Evaluation Rating Chain	HRM	Administer Performance Evaluation	HRM	Consolidate Human Resources Profiles
HRM - HRM	Performance Evaluation Shell	HRM	Consolidate Human Resources Profiles	HRM	Administer Performance Evaluation
HRM - HRM	Personnel Action Decision	HRM	Administer Assignment Action Administer Performance Evaluation Execute Individual Assignment Manage Leave Manage Recruiting and Accession Waiver	HRM	Consolidate Human Resources Profiles
HRM - HRM	Personnel Allocation Information	HRM	Account for Workforce	HRM	Administer Assignment Action Determine Occupational Competencies Perform Workforce Budgeting
HRM - HRM	Personnel Allocation Update Information	HRM	Perform Workforce Budgeting	HRM	Perform Workforce Analysis
HRM - HRM	Personnel Casualty Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Initiate Casualty Process Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process Perform Casualty Closeout Process
HRM - HRM	Personnel Casualty Profile Update Information	HRM	Initiate Casualty Process Manage Death Casualty Process Manage Missing Casualty Process Manage Wounded, Ill or Injured Casualty Process Perform Casualty Closeout Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Personnel Classification Catalog Information	HRM	Manage Personnel Classification	HRM	Determine Occupational Competencies Manage Competency Testing Manage Credentials
HRM - HRM	Personnel Development Assignment Request	HRM	Manage Personnel Development Resource Scheduling	HRM	Execute Individual Assignment
HRM - HRM	Personnel Development Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Conduct Education Course Conduct Individual Training Course Identify Available Education Resources Identify Available Individual Training Course Resources Manage Career Path Manage Credentials Manage Education Enrollment Manage Individual Training Course Enrollment Manage Operational Duty Experience Competency Manage Personnel Classification Manage Personnel Development Resource Scheduling
HRM - HRM	Personnel Distribution Guidance	HRM	Manage Human Resources Information Security Provide Human Resources Management Policy and Guidance Decision	HRM	Develop Personnel Distribution Plan
HRM - HRM	Personnel Distribution Plan	HRM	Develop Personnel Distribution Plan	HRM	Coordinate Personnel Distribution Plan Implementation Determine Occupational Competencies Manage Applicant Prospecting
HRM - HRM	Personnel Grade Change Draft Order	HRM	Generate Personnel Grade Change Order	HRM	Consolidate Human Resources Profiles
HRM - HRM	Personnel Grade Change Final Order	HRM	Generate Personnel Grade Change Order	HRM	Consolidate Human Resources Profiles Manage Personnel Demotion Manage Personnel Promotion
HRM - HRM	Personnel Grade Change Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Generate Personnel Grade Change Order Manage Personnel Demotion Manage Personnel Promotion
HRM - HRM	Personnel Grade Change Profile Update Information	HRM	Generate Personnel Grade Change Order Manage Personnel Demotion Manage Personnel Promotion	HRM	Consolidate Human Resources Profiles
HRM - HRM	Personnel Occupation Competency Information	HRM	Manage Personnel Classification	HRM	Determine Occupational Competencies Manage Competency Testing Manage Credentials
HRM - HRM	Personnel Recovery Information	HRM	Manage Law Enforcement	HRM	Manage Missing Casualty Process
HRM - HRM	Personnel Recovery Request Information	HRM	Manage Missing Casualty Process	HRM	Manage Human Resources Interaction Manage Law Enforcement
HRM - HRM	Personnel Requirement Request	HRM	Coordinate Personnel Distribution Plan Implementation	HRM	Provide Personnel Requirement Request Decision

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Personnel Retention Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Administer Reenlistment Process Manage Enlistment Extension Manage Officer Involuntary Retention
HRM - HRM	Personnel Retention Profile Update Information	HRM	Administer Reenlistment Process Manage Enlistment Extension Manage Officer Involuntary Retention	HRM	Consolidate Human Resources Profiles
HRM - HRM	Physical Evaluation Appeal Disposition	HRM	Manage Physical Evaluation Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Physical Evaluation Fit for Duty Information	HRM	Manage Physical Evaluation Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Physical Evaluation Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Manage Physical Evaluation Process
HRM - HRM	Physical Evaluation Profile Update Information	HRM	Manage Physical Evaluation Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Physical Evaluation Severity Rating Disposition	HRM	Manage Physical Evaluation Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Physical Performance Evaluation Disposition	HRM	Manage Physical Evaluation Process	HRM	Consolidate Human Resources Profiles
HRM - HRM	Position Change Information	HRM	Manage Organizational Structure	HRM	Administer Position Management
HRM - HRM	Pre-Induction Documentation	HRM	Perform Service Induction	HRM	Consolidate Human Resources Profiles
HRM - HRM	Promotion Criteria	HRM	Administer Performance Program	HRM	Manage Personnel Promotion
HRM - HRM	Promotion Order Requirement	HRM	Manage Personnel Promotion	HRM	Generate Personnel Grade Change Order
HRM - HRM	Proposed Human Resources Management Policy and Guidance	HRM	Coordinate Human Resources Management Policy and Guidance	HRM	Administer Legal Personnel Programs Manage Human Resources Interaction Provide Human Resources Management Policy and Guidance Decision
HRM - HRM	Proposed Personnel Requirement Request	HRM	Conduct Applicant Interview	HRM	Coordinate Personnel Distribution Plan Implementation
HRM - HRM	Prospect Location Information	HRM	Perform Workforce Analysis	HRM	Administer Performance Program Coordinate Human Resources Management Policy and Guidance Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Develop Human Resources Management Policy and Guidance Manage Applicant Prospecting Perform Quality of Life Program Management Provide Human Resources Management Policy and Guidance Decision
HRM - HRM	QoL Program Evaluation Information	HRM	Deliver Quality of Life Programs	HRM	Perform Quality of Life Program Management
HRM - HRM	Recognition Program Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Administer Recognition Program
HRM - HRM	Recognition Program Profile Update Information	HRM	Administer Recognition Program	HRM	Consolidate Human Resources Profiles
HRM - HRM	Recruiting Prospect Information	HRM	Manage Applicant Prospecting	HRM	Conduct Applicant Interview
HRM - HRM	Reduction in Force Information	HRM	Perform Workforce Analysis	HRM	Administer Performance Program Coordinate Human Resources Management Policy and Guidance Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Develop Human Resources Management Policy and Guidance Manage Military Personnel Separation Perform Quality of Life Program Management Provide Human Resources Management Policy and Guidance Decision
HRM - HRM	Retirement Checklist Action Completion Information	HRM	Deliver Quality of Life Programs Manage Military Health Services	HRM	Manage Military Personnel Retirement
HRM - HRM	Retirement Checklist Action Requirement	HRM	Manage Military Personnel Retirement	HRM	Deliver Quality of Life Programs Manage Military Health Services
HRM - HRM	Retirement Draft Order	HRM	Manage Military Personnel Retirement	HRM	Consolidate Human Resources Profiles
HRM - HRM	Retirement Final Clearance Notification	HRM	Manage Military Personnel Retirement	HRM	Consolidate Human Resources Profiles
HRM - HRM	Retirement Final Order	HRM	Manage Military Personnel Retirement	HRM	Consolidate Human Resources Profiles

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Retirement Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Manage Military Personnel Retirement
HRM - HRM	Retirement Profile Update Information	HRM	Manage Military Personnel Retirement	HRM	Consolidate Human Resources Profiles
HRM - HRM	Return of Unauthorized Absence Notification	HRM	Manage Foreign Government Support Manage Law Enforcement Manage Other Federal Government Support Manage Private Organization Support Manage State and Local Support	HRM	Manage Unauthorized Absence
HRM - HRM	Reward or Reimbursement Eligibility Notification	HRM	Manage Unauthorized Absence	HRM	Manage Reimbursements
HRM - HRM	Senior Rater Profile	HRM	Consolidate Human Resources Profiles	HRM	Administer Performance Evaluation
HRM - HRM	Separation Checklist Action Completion Information	HRM	Deliver Quality of Life Programs Manage Military Health Services	HRM	Manage Military Personnel Separation
HRM - HRM	Separation Checklist Action Requirement	HRM	Manage Military Personnel Separation	HRM	Deliver Quality of Life Programs
HRM - HRM	Separation Documentation	HRM	Manage Military Personnel Separation	HRM	Consolidate Human Resources Profiles
HRM - HRM	Separation Draft Order	HRM	Manage Military Personnel Separation	HRM	Consolidate Human Resources Profiles
HRM - HRM	Separation Final Order	HRM	Manage Military Personnel Separation	HRM	Consolidate Human Resources Profiles
HRM - HRM	Separation Order Requirement	HRM	Administer Assignment Action Manage Military Personnel Separation	HRM	Manage Travel Authorization
HRM - HRM	Separation Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Manage Civilian Personnel Separation and Retirement Manage Military Personnel Separation Manage Separation of Non-DoD Personnel
HRM - HRM	Separation Profile Update Information	HRM	Manage Military Personnel Separation	HRM	Consolidate Human Resources Profiles
HRM - HRM	Signed Accession Agreement	HRM	Perform Service Induction	HRM	Consolidate Human Resources Profiles
HRM - HRM	Stop Loss Criteria	HRM	Perform Workforce Analysis	HRM	Administer Performance Program Coordinate Human Resources Management Policy and Guidance Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Develop Human Resources Management Policy and Guidance Manage Military Personnel Retirement Manage Military Personnel Separation Manage Officer Involuntary Retention Perform Quality of Life Program Management Provide Human Resources Management Policy and Guidance Decision
HRM - HRM	Stop Loss Notification	HRM	Perform Workforce Analysis	HRM	Administer Performance Program Coordinate Human Resources Management Policy and Guidance Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Develop Human Resources Management Policy and Guidance Manage Enlistment Extension Manage Officer Involuntary Retention Perform Quality of Life Program Management Provide Human Resources Management Policy and Guidance Decision
HRM - HRM	Student Course Evaluation	HRM	Conduct Individual Training Course	HRM	Analyze Individual Training Course
HRM - HRM	Student Education Grade	HRM	Conduct Education Course	HRM	Consolidate Human Resources Profiles
HRM - HRM	Student Enrollment Information	HRM	Manage Education Enrollment Manage Individual Training Course Enrollment	HRM	Conduct Education Course Execute Individual Assignment Conduct Individual Training Course
HRM - HRM	Student Individual Training Course Grade	HRM	Conduct Individual Training Course	HRM	Consolidate Human Resources Profiles
HRM - HRM	Supplemental Absence Information	HRM	Manage Military Health Services Manage Law Enforcement	HRM	Manage Unauthorized Absence

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Time, Absence, and Labor Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Account for Time, Absence, and Labor Determine Type of Absence Manage Administrative Absence Manage Leave Manage Unauthorized Absence Track Personnel Availability
HRM - HRM	Time, Absence, and Labor Profile Update Information	HRM	Account for Time, Absence, and Labor Manage Administrative Absence Manage Leave Manage Unauthorized Absence Track Personnel Availability	HRM	Consolidate Human Resources Profiles
HRM - HRM	Transfer Draft Order	HRM	Generate Transfer Order	HRM	Consolidate Human Resources Profiles
HRM - HRM	Transfer Eligibility Concurrence	HRM	Administer Intraservice Transfer	HRM	Manage Military Personnel Separation
HRM - HRM	Transfer Final Order	HRM	Generate Transfer Order	HRM	Consolidate Human Resources Profiles
HRM - HRM	Transfer Order Requirement	HRM	Administer Assignment Action Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes	HRM	Manage Travel Authorization Generate Transfer Order
HRM - HRM	Transfer Profile Information	HRM	Consolidate Human Resources Profiles	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes Administer Transfer To and From Active Duty
HRM - HRM	Transfer Profile Update Information	HRM	Administer Interservice Transfer Administer Intraservice Transfer Administer Transfer between Military Personnel Classes Administer Transfer To and From Active Duty Generate Transfer Order	HRM	Consolidate Human Resources Profiles
HRM - HRM	Travel Requirement	HRM	Manage Military Health Services Manage Recruitment Applicant Perform Service Induction	HRM	Manage Travel Authorization
HRM - HRM	Travel Resource Information	HRM	Manage Travel Resource Scheduling	HRM	Manage Travel Authorization
HRM - HRM	Travel Resource Information Requirement	HRM	Manage Travel Authorization	HRM	Manage Travel Resource Scheduling
HRM - HRM	Travel Substantiation Information	HRM	Manage Travel Authorization Manage Travel Voucher Manage Traveler Visibility	HRM	Consolidate Human Resources Profiles
HRM - HRM	Unauthorized Absence Report	HRM	Manage Unauthorized Absence	HRM	Manage Foreign Government Support Manage Other Federal Government Support Manage Private Organization Support Manage State and Local Support
HRM - HRM	Validated Personnel Requisition	HRM	Provide Personnel Requirement Request Decision	HRM	Administer Assignment Action Conduct Applicant Interview Manage Applicant Prospecting Manage Human Resources Interaction
HRM - HRM	Voluntary Separation Concurrence	HRM	Manage Military Personnel Separation	HRM	Administer Intraservice Transfer
HRM - HRM	Workforce Analysis Information	HRM	Perform Workforce Analysis	HRM	Coordinate Personnel Distribution Plan Implementation Develop Personnel Distribution Plan
HRM - HRM	Workforce Analysis Request	HRM	Coordinate Human Resources Management Policy and Guidance Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Develop Human Resources Management Policy and Guidance Develop Personnel Distribution Plan Manage Applicant Prospecting Provide Human Resources Management Policy and Guidance Decision	HRM	Perform Workforce Analysis Manage Human Resources Interaction
HRM - HRM	Workforce Communication Request	HRM	Perform Quality of Life Program Management	HRM	Manage Human Resources Interaction

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
HRM - HRM	Workforce Occupational Safety Issue Information	HRM	Perform ESOH Aspect Identification	HRM	Manage Workforce Occupational Safety Analysis
HRM - MSSM	Assignment Profile Information	HRM	Consolidate Human Resources Profiles	MSSM	Perform ESOH Aspect Identification
HRM - MSSM	Benefit Procurement Request	HRM	Perform Quality of Life Program Management Support Health Insurance Programs	MSSM	Manage Request and Sourcing Strategy
HRM - MSSM	Casualty Mortuary Information	HRM	Manage Death Casualty Process	MSSM	Manage Request and Sourcing Strategy
HRM - MSSM	Education Resource Requirements Information	HRM	Determine Education Resource Requirements	MSSM	Manage Request and Sourcing Strategy
HRM - MSSM	Evidence of Goods Tendered and Services Rendered	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis	MSSM	Manage Receipt and Acceptance Monitor Sourcing Execution
HRM - MSSM	Human Resources Hazardous Process Description	HRM	Manage Workforce Occupational Safety Analysis	MSSM	Perform ESOH Aspect Identification
HRM - MSSM	Individual Training and Education Procurement Request	HRM	Identify Education Requirements Identify Individual Training Course Requirements Manage Competency Testing	MSSM	Manage Request and Sourcing Strategy
HRM - MSSM	Military Lift Request	HRM	Manage Death Casualty Process Manage Travel Resource Scheduling	MSSM	Identify and Reserve Supply Chain Resources
HRM - MSSM	Modeling Services Procurement Request	HRM	Perform Workforce Analysis	MSSM	Manage Request and Sourcing Strategy
HRM - MSSM	Research Information	HRM	Manage Workforce Occupational Safety Analysis	MSSM	Develop ESOH Solution Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
HRM - MSSM	Retirement Checklist Action Completion Information	HRM	Deliver Quality of Life Programs Manage Military Health Services	MSSM	Maintain Asset Information
HRM - MSSM	Separation Checklist Action Completion Information	HRM	Deliver Quality of Life Programs Manage Military Health Services	MSSM	Maintain Asset Information
HRM - MSSM	Transportation Procurement Request	HRM	Manage Travel Authorization Manage Travel Resource Scheduling	MSSM	Manage Request and Sourcing Strategy
HRM - MSSM	Workforce Occupational Safety Issue Communication	HRM	Manage Workforce Occupational Safety Analysis	MSSM	Perform ESOH Aspect Identification
HRM - RPILM	Assignment Profile Information	HRM	Consolidate Human Resources Profiles	RPILM	Perform ESOH Aspect Identification
HRM - RPILM	Housing Entitlement Notification	HRM	Manage Military Health Services Manage Other Benefits	RPILM	Perform Installations Support
HRM - RPILM	Human Resources Hazardous Process Description	HRM	Manage Workforce Occupational Safety Analysis	RPILM	Perform ESOH Aspect Identification
HRM - RPILM	Research Information	HRM	Manage Workforce Occupational Safety Analysis	RPILM	Develop ESOH Control Agreement Develop ESOH Solution Perform ESOH Aspect Assessment Perform ESOH Aspect Identification
HRM - RPILM	Workforce Occupational Safety Issue Communication	HRM	Manage Workforce Occupational Safety Analysis	RPILM	Perform ESOH Aspect Identification
MSSM - Enterprise	Contract Action Report	MSSM	Establish Sourcing Vehicle	Enterprise	Perform Reporting
MSSM - Enterprise	Updated Liability Information	MSSM	Maintain Asset Information	Enterprise	Perform Reporting
MSSM - Enterprise	Updated Materiel Asset Information	MSSM	Maintain Asset Information	Enterprise	Perform Reporting
MSSM - External	Advice of Payment	MSSM	Monitor Payment	External	Process Supplier Information
MSSM - External	Alternate Means Product Hazard Data Request	MSSM	Validate Product Hazard Data Request	External	Process Vendor or Customer Information
MSSM - External	Approved Request for Proposal	MSSM	Conduct Solicitation and Source Selection	External	Process GSA Information Process Other Government Agency Information Process Supplier Information
MSSM - External	Awarded Agreement	MSSM	Establish Sourcing Vehicle	External	Process Other Government Agency Information Process Supplier Information
MSSM - External	Buyer Planning Information	MSSM	Manage Request and Sourcing Strategy	External	Process Other Government Agency Information Process Supplier Information
MSSM - External	Communication to Supplier	MSSM	Monitor Sourcing Execution	External	Process Other Government Agency Information Process Supplier Information
MSSM - External	Component Product Hazard Data Request Status Update	MSSM	Validate Product Hazard Data Request	External	Process Warfighter Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - External	Contract Action Report	MSSM	Establish Sourcing Vehicle	External	Process GSA Information Process Vendor or Customer Information
MSSM - External	Coordination Request	MSSM	Establish Sourcing Vehicle	External	Process Other Government Agency Information Process Supplier Information
MSSM - External	Deployed ESOH Solution	MSSM	Implement ESOH Solution	External	Process External Organization Information
MSSM - External	Draft Agreement	MSSM	Establish Sourcing Vehicle	External	Process Other Government Agency Information Process Supplier Information
MSSM - External	ESOH Issue Description	MSSM	Perform ESOH Aspect Assessment	External	Process External Organization Information
MSSM - External	Need for Additional Component Product Hazard Data Information	MSSM	Validate Product Hazard Data Request	External	Process Warfighter Information
MSSM - External	Order Status Information	MSSM	Identify and Reserve Supply Chain Resources	External	Process Warfighter Information
MSSM - External	Pre Solicitation Notice	MSSM	Conduct Solicitation and Source Selection	External	Process GSA Information Process Supplier Information
MSSM - External	Product Hazard Data Request to Source	MSSM	Validate Product Hazard Data Request	External	Process Vendor or Customer Information
MSSM - External	Public Draft Request for Proposal	MSSM	Conduct Solicitation and Source Selection	External	Process GSA Information Process Supplier Information
MSSM - External	Rejected Payment Request	MSSM	Calculate Supply Chain Entitlement	External	Process Supplier Information
MSSM - External	Request for Refund	MSSM	Monitor Payment	External	Process Supplier Information
MSSM - External	Request for Supplier Inventory Availability	MSSM	Establish Sourcing Vehicle	External	Process Other Government Agency Information Process Supplier Information
MSSM - External	Selected ESOH Solution	MSSM	Develop ESOH Solution	External	Process External Organization Information
MSSM - External	Shipping Status	MSSM	Manage Inbound and Outbound Shipments	External	Process Warfighter Information
MSSM - External	Sourcing Planning Information Request	MSSM	Manage Request and Sourcing Strategy	External	Process GSA Information Process Other Government Agency Information Process Supplier Information
MSSM - FM	Acceptance Evidence	MSSM	Manage Receipt and Acceptance	FM	Manage Liabilities
MSSM - FM	Acceptance Information	MSSM	Monitor Sourcing Execution	FM	Establish Accounts Receivable
MSSM - FM	Accepted Intragovernmental Order	MSSM	Establish Sourcing Vehicle	FM	Manage Execution Fund Account
MSSM - FM	Accounts Payable Offset Request	MSSM	Calculate Supply Chain Entitlement	FM	Manage Liabilities
MSSM - FM	Acknowledged Intragovernmental Order	MSSM	Establish Sourcing Vehicle	FM	Manage Execution Fund Account Manage Liabilities Record Loans and Grants
MSSM - FM	Additional Accounts Payable Information	MSSM	Monitor Payment	FM	Manage Liabilities
MSSM - FM	Advance Ship Notice Information	MSSM	Manage Receipt and Acceptance	FM	Manage Liabilities
MSSM - FM	Anticipated Adjustment	MSSM	Monitor Sourcing Execution	FM	Establish Accounts Receivable
MSSM - FM	Approved Adjustment	MSSM	Calculate Supply Chain Entitlement	FM	Manage Liabilities
MSSM - FM	Approved Payment Request	MSSM	Manage Receipt and Acceptance	FM	Manage Liabilities Record Loans and Grants
MSSM - FM	Assessment Budget Request	MSSM	Perform ESOH Aspect Assessment	FM	Provide Program and Budget Information
MSSM - FM	Awarded Contract	MSSM	Establish Sourcing Vehicle	FM	Manage Execution Fund Account Manage Liabilities Record Loans and Grants
MSSM - FM	Cancel Payment Request	MSSM	Monitor Payment	FM	Manage Disbursements
MSSM - FM	Commitment Request	MSSM	Identify and Reserve Supply Chain Resources Manage Request and Sourcing Strategy Perform Build and Make and Maintenance and Sustainment	FM	Manage Execution Fund Account Record Loans and Grants
MSSM - FM	Confirmed Contract Fulfillment	MSSM	Monitor Payment	FM	Manage Liabilities
MSSM - FM	Confirmed Payment	MSSM	Monitor Payment	FM	Manage Liabilities
MSSM - FM	Contract Holdback Account Information	MSSM	Calculate Supply Chain Entitlement	FM	Manage Liabilities
MSSM - FM	Contract Modification	MSSM	Establish Sourcing Vehicle	FM	Manage Execution Fund Account Manage Liabilities Record Loans and Grants
MSSM - FM	Contract or Order Closure Information	MSSM	Monitor Sourcing Execution	FM	Post to General Ledger Record Loans and Grants
MSSM - FM	Cost Model Template Request	MSSM	Establish Sourcing Vehicle	FM	Define Cost Performance Model

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - FM	Deliver Metrics Information	MSSM	Transport Materiel and Forces	FM	Perform Executive Management Populate Cost Performance Model
MSSM - FM	Deliver Return Metrics Information	MSSM	Transport Materiel and Forces	FM	Perform Executive Management Populate Cost Performance Model
MSSM - FM	Depreciation and Amortization Information	MSSM	Maintain Asset Information	FM	Post to General Ledger
MSSM - FM	Discrepancy Report Information	MSSM	Manage Receipt and Acceptance	FM	Manage Liabilities
MSSM - FM	Disposal Metrics Information	MSSM	Dispose Property or Materiel	FM	Perform Executive Management Populate Cost Performance Model
MSSM - FM	Environmental Liability Footnote Information	MSSM	Manage Environmental Liability Information	FM	Manage Financial Reporting Requirement
MSSM - FM	Environmental Liability Transaction Information	MSSM	Manage Environmental Liability Information	FM	Manage Liabilities
MSSM - FM	Identification Budget Request	MSSM	Perform ESOH Aspect Identification	FM	Provide Program and Budget Information
MSSM - FM	Implement Solution Budget Request	MSSM	Implement ESOH Solution	FM	Provide Program and Budget Information
MSSM - FM	Intragovernmental Order Closure Information	MSSM	Monitor Sourcing Execution	FM	Post to General Ledger
MSSM - FM	Perform Build and Make and Maintenance and Sustainment Performance Information	MSSM	Perform Build and Make and Maintenance and Sustainment	FM	Perform Executive Management Populate Cost Performance Model
MSSM - FM	Performance Evidence	MSSM	Monitor Sourcing Execution	FM	Establish Accounts Receivable Post to General Ledger
MSSM - FM	Prepaid Expense Adjustment	MSSM	Calculate Supply Chain Entitlement	FM	Post to General Ledger
MSSM - FM	Property Expense	MSSM	Relieve Asset Valuation	FM	Post to General Ledger
MSSM - FM	Receiving Report Information	MSSM	Manage Receipt and Acceptance	FM	Manage Liabilities
MSSM - FM	Request for Increased Reimbursable Authority	MSSM	Establish Sourcing Vehicle	FM	Execute Apportionment
MSSM - FM	Returned Payment for Re-Disbursement	MSSM	Monitor Payment	FM	Prepare Certified Business Partner Payment
MSSM - FM	Scheduled Payment	MSSM	Calculate Supply Chain Entitlement	FM	Manage Scheduled Payments
MSSM - FM	Updated Asset Valuation Information	MSSM	Update Asset Valuation	FM	Post to General Ledger
MSSM - FM	Updated Liability Information	MSSM	Maintain Asset Information	FM	Manage Liabilities
MSSM - FM	Updated Materiel Asset Information	MSSM	Maintain Asset Information	FM	Post to General Ledger
MSSM - HRM	Acceptance Evidence	MSSM	Manage Receipt and Acceptance	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis
MSSM - HRM	Acknowledged Intragovernmental Order	MSSM	Establish Sourcing Vehicle	HRM	Create Human Resources Profiles Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Perform Quality of Life Program Management Deliver Quality of Life Programs
MSSM - HRM	Advance Ship Notice Information	MSSM	Manage Receipt and Acceptance	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - HRM	Aggregated Spend Information	MSSM	Monitor Sourcing Execution	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Support Health Insurance Programs
MSSM - HRM	Arrival Information	MSSM	Transport Materiel and Forces	HRM	Manage Traveler Visibility
MSSM - HRM	Awarded Contract	MSSM	Establish Sourcing Vehicle	HRM	Create Human Resources Profiles Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Perform Quality of Life Program Management Deliver Quality of Life Programs
MSSM - HRM	Characterized ESOH Issue	MSSM	Perform ESOH Aspect Assessment	HRM	Manage Workforce Occupational Safety Analysis
MSSM - HRM	Commitment Modification Request	MSSM	Establish Sourcing Vehicle Monitor Sourcing Execution	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Support Health Insurance Programs
MSSM - HRM	Contract Modification	MSSM	Establish Sourcing Vehicle	HRM	Create Human Resources Profiles Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Perform Quality of Life Program Management Deliver Quality of Life Programs
MSSM - HRM	Contract or Order Closure Information	MSSM	Monitor Sourcing Execution	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis
MSSM - HRM	Deployed ESOH Solution	MSSM	Implement ESOH Solution	HRM	Manage Workforce Occupational Safety Analysis
MSSM - HRM	Deployment Information	MSSM	Assemble and Marshal Forces	HRM	Manage Travel Resource Scheduling Manage Traveler Visibility
MSSM - HRM	Discrepancy Report Information	MSSM	Manage Receipt and Acceptance	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - HRM	ESOH Issue Description	MSSM	Perform ESOH Aspect Assessment	HRM	Manage Workforce Occupational Safety Analysis
MSSM - HRM	Market Information	MSSM	Manage Request and Sourcing Strategy	HRM	Determine Education Resource Requirements Determine Individual Training Course Resource Requirements Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Support Health Insurance Programs
MSSM - HRM	Master Product Hazard Data Information	MSSM	Validate Product Hazard Data	HRM	Perform ESOH Aspect Identification
MSSM - HRM	Materiel and Forces Status Information	MSSM	Dispose Property or Materiel Perform Build and Make and Maintenance and Sustainment Transport Materiel and Forces	HRM	Manage Traveler Visibility
MSSM - HRM	Order Status Information	MSSM	Identify and Reserve Supply Chain Resources	HRM	Manage Travel Resource Scheduling
MSSM - HRM	Procurement Change Request	MSSM	Monitor Sourcing Execution	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis Support Health Insurance Programs
MSSM - HRM	Receiving Report Information	MSSM	Manage Receipt and Acceptance	HRM	Identify Available Education Resources Identify Available Individual Training Course Resources Manage Competency Testing Manage Death Casualty Process Manage Military Health Services Manage Travel Authorization Manage Travel Resource Scheduling Perform Workforce Analysis
MSSM - HRM	Selected ESOH Solution	MSSM	Develop ESOH Solution	HRM	Manage Workforce Occupational Safety Analysis
MSSM - HRM	Transportation Information	MSSM	Transport Materiel and Forces	HRM	Manage Travel Resource Scheduling Manage Traveler Visibility
MSSM - HRM	Transportation Schedule	MSSM	Determine Route and Carriers	HRM	Manage Death Casualty Process Manage Travel Resource Scheduling Manage Traveler Visibility
MSSM - HRM	Updated Materiel Asset Information	MSSM	Maintain Asset Information	HRM	Administer Assignment Action Identify Available Education Resources Identify Available Individual Training Course Resources Manage Military Health Services Manage Travel Resource Scheduling Manage Traveler Visibility Manage Workforce Occupational Safety Analysis Perform ESOH Aspect Identification Perform Quality of Life Program Management Perform Workforce Planning and Programming
MSSM - HRM	Workforce Occupational Safety Issue Information	MSSM	Perform ESOH Aspect Identification	HRM	Manage Workforce Occupational Safety Analysis
MSSM - MSSM	Acceptance Evidence	MSSM	Manage Receipt and Acceptance	MSSM	Calculate Supply Chain Entitlement Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Update Asset Valuation

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - MSSM	Accepted Agreement	MSSM	Establish Sourcing Vehicle	MSSM	Manage Request and Sourcing Strategy Monitor Sourcing Execution
MSSM - MSSM	Accepted Intragovernmental Order	MSSM	Establish Sourcing Vehicle	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Acknowledged Intragovernmental Order	MSSM	Establish Sourcing Vehicle	MSSM	Authorize Return or Disposal Calculate Supply Chain Entitlement Conduct Logistics Business Planning Develop ESOH Solution Identify and Reserve Supply Chain Resources Implement ESOH Solution Maintain Asset Information Manage Receipt and Acceptance Manage Request and Sourcing Strategy Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Update Asset Valuation
MSSM - MSSM	Adjustment to be Made	MSSM	Monitor Sourcing Execution	MSSM	Calculate Supply Chain Entitlement
MSSM - MSSM	Advance Ship Notice Information	MSSM	Manage Receipt and Acceptance	MSSM	Consolidate Orders into Conveyance-Based Loads Manage Inbound and Outbound Shipments Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Identification Update Asset Valuation
MSSM - MSSM	Aggregated Spend Information	MSSM	Monitor Sourcing Execution	MSSM	Manage Environmental Liability Information Manage Request and Sourcing Strategy
MSSM - MSSM	Approved Payment Request	MSSM	Manage Receipt and Acceptance	MSSM	Calculate Supply Chain Entitlement Initiate Asset Valuation Monitor Sourcing Execution
MSSM - MSSM	Approved Sourcing Plan for Non Micropurchase Requirement	MSSM	Manage Request and Sourcing Strategy	MSSM	Conduct Logistics Business Planning Conduct Solicitation and Source Selection Establish Sourcing Vehicle
MSSM - MSSM	Assessment Cost Information	MSSM	Perform ESOH Aspect Assessment	MSSM	Manage Environmental Liability Information
MSSM - MSSM	Asset Hazardous Process Description	MSSM	Perform Build and Make and Maintenance and Sustainment	MSSM	Perform ESOH Aspect Identification
MSSM - MSSM	Awarded Agreement	MSSM	Establish Sourcing Vehicle	MSSM	Manage Request and Sourcing Strategy Monitor Sourcing Execution
MSSM - MSSM	Awarded Contract	MSSM	Establish Sourcing Vehicle	MSSM	Authorize Return or Disposal Calculate Supply Chain Entitlement Conduct Logistics Business Planning Develop ESOH Solution Identify and Reserve Supply Chain Resources Implement ESOH Solution Maintain Asset Information Manage Receipt and Acceptance Manage Request and Sourcing Strategy Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Update Asset Valuation
MSSM - MSSM	Capital Asset Valuation Information	MSSM	Relieve Asset Valuation	MSSM	Maintain Asset Information
MSSM - MSSM	Characterized ESOH Issue	MSSM	Perform ESOH Aspect Assessment	MSSM	Develop ESOH Solution Manage Environmental Liability Information
MSSM - MSSM	Commitment Modification Request	MSSM	Establish Sourcing Vehicle Monitor Sourcing Execution	MSSM	Identify and Reserve Supply Chain Resources Perform Build and Make and Maintenance and Sustainment
MSSM - MSSM	Component Product Hazard Data Submission	MSSM	Validate Product Hazard Data Request	MSSM	Validate Product Hazard Data
MSSM - MSSM	Contract Action Report	MSSM	Establish Sourcing Vehicle	MSSM	Manage Request and Sourcing Strategy

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - MSSM	Contract Modification	MSSM	Establish Sourcing Vehicle	MSSM	Authorize Return or Disposal Calculate Supply Chain Entitlement Conduct Logistics Business Planning Develop ESOH Solution Identify and Reserve Supply Chain Resources Implement ESOH Solution Maintain Asset Information Manage Receipt and Acceptance Manage Request and Sourcing Strategy Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Update Asset Valuation
MSSM - MSSM	Contract or Order Closure Information	MSSM	Monitor Sourcing Execution	MSSM	Calculate Supply Chain Entitlement Conduct Logistics Business Planning Maintain Asset Information Manage Request and Sourcing Strategy Perform Build and Make and Maintenance and Sustainment Relieve Asset Valuation
MSSM - MSSM	Contract Specification	MSSM	Conduct Solicitation and Source Selection	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Coordinated Agreement	MSSM	Conduct Solicitation and Source Selection	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Deliver Metrics Information	MSSM	Transport Materiel and Forces	MSSM	Conduct Logistics Business Planning
MSSM - MSSM	Deliver Plan	MSSM	Conduct Logistics Business Planning	MSSM	Consolidate Orders into Conveyance-Based Loads Identify and Reserve Supply Chain Resources
MSSM - MSSM	Deliver Return Metrics Information	MSSM	Transport Materiel and Forces	MSSM	Conduct Logistics Business Planning
MSSM - MSSM	Deployed ESOH Solution	MSSM	Implement ESOH Solution	MSSM	Maintain Asset Information Manage Environmental Liability Information
MSSM - MSSM	Deployment Information	MSSM	Assemble and Marshal Forces	MSSM	Transport Materiel and Forces
MSSM - MSSM	Discrepancy Dispute Update	MSSM	Monitor Sourcing Execution	MSSM	Manage Receipt and Acceptance
MSSM - MSSM	Discrepancy Report Information	MSSM	Manage Receipt and Acceptance	MSSM	Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Update Asset Valuation
MSSM - MSSM	Disposal Hazardous Process Description	MSSM	Dispose Property or Materiel	MSSM	Perform ESOH Aspect Identification
MSSM - MSSM	Disposal Metrics Information	MSSM	Dispose Property or Materiel	MSSM	Conduct Logistics Business Planning
MSSM - MSSM	Disposition Information	MSSM	Monitor Sourcing Execution	MSSM	Authorize Return or Disposal
MSSM - MSSM	Environmental Liability Site or Item Information	MSSM	Manage Environmental Liability Information	MSSM	Maintain Asset Information
MSSM - MSSM	ESOH Assessment Service Request	MSSM	Perform ESOH Aspect Identification	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	ESOH Issue Description	MSSM	Perform ESOH Aspect Assessment	MSSM	Maintain Asset Information
MSSM - MSSM	ESOH Issue Profile	MSSM	Perform ESOH Aspect Identification	MSSM	Manage Environmental Liability Information Perform ESOH Aspect Assessment
MSSM - MSSM	ESOH Solution Scope Change Information	MSSM	Implement ESOH Solution	MSSM	Develop ESOH Solution
MSSM - MSSM	ESOH Solution Service Request	MSSM	Develop ESOH Solution	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	Evidence of Goods Tendered and Services Rendered	MSSM	Transport Materiel and Forces	MSSM	Manage Receipt and Acceptance Monitor Sourcing Execution
MSSM - MSSM	Government Source Selection Documentation	MSSM	Conduct Solicitation and Source Selection	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Implementation Cost Information	MSSM	Implement ESOH Solution	MSSM	Manage Environmental Liability Information
MSSM - MSSM	Initial Asset Valuation Information	MSSM	Initiate Asset Valuation	MSSM	Update Asset Valuation
MSSM - MSSM	Inventory Availability Information	MSSM	Manage Inbound and Outbound Shipments	MSSM	Identify and Reserve Supply Chain Resources Manage Request and Sourcing Strategy
MSSM - MSSM	Load Information	MSSM	Consolidate Orders into Conveyance-Based Loads	MSSM	Determine Route and Carriers Manage Inbound and Outbound Shipments
MSSM - MSSM	Logistics Order	MSSM	Manage Request and Sourcing Strategy	MSSM	Identify and Reserve Supply Chain Resources

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - MSSM	Logistics Order Modification	MSSM	Manage Request and Sourcing Strategy	MSSM	Identify and Reserve Supply Chain Resources
MSSM - MSSM	Master Product Hazard Data Information	MSSM	Validate Product Hazard Data	MSSM	Maintain Asset Information Perform ESOH Aspect Identification
MSSM - MSSM	Materiel and Forces Status Information	MSSM	Dispose Property or Materiel Perform Build and Make and Maintenance and Sustainment Transport Materiel and Forces	MSSM	Maintain Asset Information
MSSM - MSSM	Modification or Change Notification	MSSM	Monitor Sourcing Execution	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Notification of Disbursement	MSSM	Monitor Payment	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Notification of Payment Cancellation	MSSM	Monitor Payment	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Performance Evidence	MSSM	Monitor Sourcing Execution	MSSM	Maintain Asset Information Manage Receipt and Acceptance Update Asset Valuation
MSSM - MSSM	Physical Asset Inventory Information	MSSM	Conduct Physical Inventory	MSSM	Maintain Asset Information Update Asset Valuation
MSSM - MSSM	Procurement Change Request	MSSM	Monitor Sourcing Execution	MSSM	Identify and Reserve Supply Chain Resources Perform Build and Make and Maintenance and Sustainment
MSSM - MSSM	Product Hazard Data Requirement	MSSM	Validate Product Hazard Data	MSSM	Validate Product Hazard Data Request
MSSM - MSSM	Product Hazard Data Status Update	MSSM	Validate Product Hazard Data	MSSM	Validate Product Hazard Data Request
MSSM - MSSM	Project Status Information	MSSM	Dispose Property or Materiel Perform Build and Make and Maintenance and Sustainment	MSSM	Manage Receipt and Acceptance Monitor Sourcing Execution
MSSM - MSSM	Property Information Request	MSSM	Manage Environmental Liability Information	MSSM	Maintain Asset Information
MSSM - MSSM	Receiving Report Information	MSSM	Manage Receipt and Acceptance	MSSM	Monitor Sourcing Execution Perform Build and Make and Maintenance and Sustainment Update Asset Valuation
MSSM - MSSM	Refined Requirement	MSSM	Manage Request and Sourcing Strategy	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Release Order Signal	MSSM	Identify and Reserve Supply Chain Resources	MSSM	Consolidate Orders into Conveyance-Based Loads
MSSM - MSSM	Replenishment Signal	MSSM	Identify and Reserve Supply Chain Resources	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	Request for Disposition	MSSM	Identify Property and Materiel for Return or Disposal	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Return Delivery Order	MSSM	Schedule Return or Disposal	MSSM	Identify and Reserve Supply Chain Resources
MSSM - MSSM	Return Information	MSSM	Schedule Return or Disposal	MSSM	Manage Inbound and Outbound Shipments
MSSM - MSSM	Return Inventory Availability Information	MSSM	Authorize Return or Disposal	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	Return or Disposal Authorization	MSSM	Authorize Return or Disposal	MSSM	Schedule Return or Disposal
MSSM - MSSM	Return or Disposal Authorization Request	MSSM	Identify Property and Materiel for Return or Disposal	MSSM	Authorize Return or Disposal
MSSM - MSSM	Return Plan	MSSM	Conduct Logistics Business Planning	MSSM	Authorize Return or Disposal
MSSM - MSSM	Returned Payment for Rescheduling	MSSM	Monitor Payment	MSSM	Calculate Supply Chain Entitlement
MSSM - MSSM	Route Information	MSSM	Conduct Logistics Business Planning	MSSM	Determine Route and Carriers
MSSM - MSSM	Scheduled Disposal Information	MSSM	Schedule Return or Disposal	MSSM	Dispose Property or Materiel
MSSM - MSSM	Selected ESOH Solution	MSSM	Develop ESOH Solution	MSSM	Implement ESOH Solution
MSSM - MSSM	Seller Cost Model	MSSM	Establish Sourcing Vehicle	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Service Request	MSSM	Identify and Reserve Supply Chain Resources Perform Build and Make and Maintenance and Sustainment	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	Shipping Documentation	MSSM	Manage Inbound and Outbound Shipments	MSSM	Transport Materiel and Forces
MSSM - MSSM	Shipping Status	MSSM	Manage Inbound and Outbound Shipments	MSSM	Consolidate Orders into Conveyance-Based Loads Manage Receipt and Acceptance
MSSM - MSSM	Single Source Selection Documentation	MSSM	Conduct Solicitation and Source Selection	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Solution Development Cost Information	MSSM	Develop ESOH Solution	MSSM	Manage Environmental Liability Information
MSSM - MSSM	Source Product Hazard Data Submission	MSSM	Validate Product Hazard Data Request	MSSM	Validate Product Hazard Data
MSSM - MSSM	Source Selection Documentation	MSSM	Conduct Solicitation and Source Selection	MSSM	Establish Sourcing Vehicle
MSSM - MSSM	Spend Information	MSSM	Establish Sourcing Vehicle	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Statistical Reporting Delivery Information	MSSM	Manage Receipt and Acceptance	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Statistical Reporting Quality Information	MSSM	Manage Receipt and Acceptance	MSSM	Monitor Sourcing Execution
MSSM - MSSM	Strategy Recommendation	MSSM	Monitor Sourcing Execution	MSSM	Manage Request and Sourcing Strategy

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - MSSM	Supply Plan	MSSM	Conduct Logistics Business Planning	MSSM	Identify and Reserve Supply Chain Resources
MSSM - MSSM	Supply Request	MSSM	Perform Build and Make and Maintenance and Sustainment	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	Transportation Information	MSSM	Transport Materiel and Forces	MSSM	Manage Receipt and Acceptance
MSSM - MSSM	Transportation Schedule	MSSM	Determine Route and Carriers	MSSM	Assemble and Marshal Forces Manage Inbound and Outbound Shipments
MSSM - MSSM	Updated Asset Valuation Information	MSSM	Update Asset Valuation	MSSM	Relieve Asset Valuation
MSSM - MSSM	Updated Maintenance or Production Schedule	MSSM	Perform Build and Make and Maintenance and Sustainment	MSSM	Identify and Reserve Supply Chain Resources Identify Property and Materiel for Return or Disposal Manage Inbound and Outbound Shipments Manage Receipt and Acceptance Monitor Sourcing Execution
MSSM - MSSM	Updated Materiel Asset Information	MSSM	Maintain Asset Information	MSSM	Conduct Physical Inventory Determine Route and Carriers Dispose Property or Materiel Establish Sourcing Vehicle Identify and Reserve Supply Chain Resources Identify Property and Materiel for Return or Disposal Implement ESOH Solution Manage Environmental Liability Information Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Identification Update Asset Valuation
MSSM - MSSM	Valuation Template	MSSM	Initiate Asset Valuation	MSSM	Manage Request and Sourcing Strategy
MSSM - MSSM	Valuation Template Request	MSSM	Manage Request and Sourcing Strategy	MSSM	Initiate Asset Valuation
MSSM - RPILM	Acknowledged Intragovernmental Order	MSSM	Establish Sourcing Vehicle	RPILM	Authorize Return or Disposal Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Manage Receipt and Acceptance Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Perform Installations Support Update Asset Valuation
MSSM - RPILM	Aggregated Spend Information	MSSM	Monitor Sourcing Execution	RPILM	Manage Environmental Liability Information
MSSM - RPILM	Awarded Contract	MSSM	Establish Sourcing Vehicle	RPILM	Authorize Return or Disposal Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Manage Receipt and Acceptance Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Perform Installations Support Update Asset Valuation
MSSM - RPILM	Commitment Modification Request	MSSM	Establish Sourcing Vehicle Monitor Sourcing Execution	RPILM	Perform Build and Make and Maintenance and Sustainment
MSSM - RPILM	Contract Modification	MSSM	Establish Sourcing Vehicle	RPILM	Authorize Return or Disposal Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Manage Receipt and Acceptance Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Perform Installations Support Update Asset Valuation
MSSM - RPILM	Contract or Order Closure Information	MSSM	Monitor Sourcing Execution	RPILM	Maintain Asset Information Perform Build and Make and Maintenance and Sustainment Perform Installations Support Relieve Asset Valuation

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
MSSM - RPILM	Discrepancy Dispute Update	MSSM	Monitor Sourcing Execution	RPILM	Manage Receipt and Acceptance
MSSM - RPILM	Disposition Information	MSSM	Monitor Sourcing Execution	RPILM	Authorize Return or Disposal
MSSM - RPILM	Market Information	MSSM	Manage Request and Sourcing Strategy	RPILM	Develop Program
MSSM - RPILM	Master Product Hazard Data Information	MSSM	Validate Product Hazard Data	RPILM	Maintain Asset Information Perform ESOH Aspect Identification
MSSM - RPILM	Performance Evidence	MSSM	Monitor Sourcing Execution	RPILM	Maintain Asset Information Manage Receipt and Acceptance Update Asset Valuation
MSSM - RPILM	Procurement Change Request	MSSM	Monitor Sourcing Execution	RPILM	Perform Build and Make and Maintenance and Sustainment
MSSM - WSLM	Acceptance Evidence	MSSM	Manage Receipt and Acceptance	WSLM	Update Asset Valuation
MSSM - WSLM	Acknowledged Intragovernmental Order	MSSM	Establish Sourcing Vehicle	WSLM	Conduct Periodic and Ad-hoc Reporting Manage Other Contract Reporting Update Asset Valuation
MSSM - WSLM	Advance Ship Notice Information	MSSM	Manage Receipt and Acceptance	WSLM	Update Asset Valuation
MSSM - WSLM	Approved Payment Request	MSSM	Manage Receipt and Acceptance	WSLM	Initiate Asset Valuation
MSSM - WSLM	Awarded Contract	MSSM	Establish Sourcing Vehicle	WSLM	Conduct Periodic and Ad-hoc Reporting Manage Other Contract Reporting Update Asset Valuation
MSSM - WSLM	Commitment Modification Request	MSSM	Establish Sourcing Vehicle Monitor Sourcing Execution	WSLM	Control Program Execution
MSSM - WSLM	Contract Modification	MSSM	Establish Sourcing Vehicle	WSLM	Conduct Periodic and Ad-hoc Reporting Manage Other Contract Reporting Update Asset Valuation
MSSM - WSLM	Discrepancy Report Information	MSSM	Manage Receipt and Acceptance	WSLM	Update Asset Valuation
MSSM - WSLM	DoD Government Earned Value Information	MSSM	Monitor Sourcing Execution	WSLM	Manage Earned Value Management Performance Data
MSSM - WSLM	End Item Delivery Information	MSSM	Monitor Sourcing Execution	WSLM	Conduct Periodic and Ad-hoc Reporting Control Program Execution
MSSM - WSLM	Historical Return Rate Information	MSSM	Identify Property and Materiel for Return or Disposal	WSLM	Develop Program
MSSM - WSLM	Market Information	MSSM	Manage Request and Sourcing Strategy	WSLM	Develop Program
MSSM - WSLM	Physical Asset Inventory Information	MSSM	Conduct Physical Inventory	WSLM	Update Asset Valuation
MSSM - WSLM	Procurement Change Request	MSSM	Monitor Sourcing Execution	WSLM	Control Program Execution
MSSM - WSLM	Receiving Report Information	MSSM	Manage Receipt and Acceptance	WSLM	Update Asset Valuation
MSSM - WSLM	Updated Asset Valuation Information	MSSM	Update Asset Valuation	WSLM	Manage Capabilities Based Acquisition Manage Other Contract Reporting Relieve Asset Valuation
MSSM - WSLM	Updated Materiel Asset Information	MSSM	Maintain Asset Information	WSLM	Manage Capabilities Based Acquisition Monitor and Support Program Deployment Update Asset Valuation
MSSM - WSLM	Valuation Template Request	MSSM	Manage Request and Sourcing Strategy	WSLM	Initiate Asset Valuation
RPILM - Enterprise	Updated Real Property Asset Information	RPILM	Maintain Asset Information	Enterprise	Perform Reporting
RPILM - External	Deployed ESOH Solution	RPILM	Implement ESOH Solution	External	Process External Organization Information
RPILM - External	ESOH Issue Description	RPILM	Perform ESOH Aspect Assessment	External	Process External Organization Information
RPILM - External	Inspection Results Information	RPILM	Perform Installations Support	External	Process Vendor or Customer Information
RPILM - External	Project Approval Request	RPILM	Perform Build and Make and Maintenance and Sustainment	External	Process Congressional Information
RPILM - External	Real Property Outgrant Executed Notification	RPILM	Perform Installations Support	External	Process Vendor or Customer Information
RPILM - External	Selected ESOH Solution	RPILM	Develop ESOH Solution	External	Process External Organization Information
RPILM - FM	Acceptance Evidence	RPILM	Manage Receipt and Acceptance	FM	Manage Liabilities
RPILM - FM	Approved Payment Request	RPILM	Manage Receipt and Acceptance	FM	Manage Liabilities Record Loans and Grants
RPILM - FM	Assessment Budget Request	RPILM	Perform ESOH Aspect Assessment	FM	Provide Program and Budget Information
RPILM - FM	Base Operations Performance Information	RPILM	Perform Installations Support	FM	Perform Executive Management Populate Cost Performance Model
RPILM - FM	Commitment Request	RPILM	Perform Build and Make and Maintenance and Sustainment	FM	Manage Execution Fund Account Record Loans and Grants

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
RPILM - FM	Depreciation and Amortization Information	RPILM	Maintain Asset Information	FM	Post to General Ledger
RPILM - FM	Discrepancy Report Information	RPILM	Manage Receipt and Acceptance	FM	Manage Liabilities
RPILM - FM	Disposal Metrics Information	RPILM	Dispose Property or Materiel	FM	Perform Executive Management Populate Cost Performance Model
RPILM - FM	Environmental Liability Footnote Information	RPILM	Manage Environmental Liability Information	FM	Manage Financial Reporting Requirement
RPILM - FM	Environmental Liability Transaction Information	RPILM	Manage Environmental Liability Information	FM	Manage Liabilities
RPILM - FM	Identification Budget Request	RPILM	Perform ESOH Aspect Identification	FM	Provide Program and Budget Information
RPILM - FM	Implement Solution Budget Request	RPILM	Implement ESOH Solution	FM	Provide Program and Budget Information
RPILM - FM	Perform Build and Make and Maintenance and Sustainment Performance Information	RPILM	Perform Build and Make and Maintenance and Sustainment	FM	Perform Executive Management Populate Cost Performance Model
RPILM - FM	Property Expense	RPILM	Relieve Asset Valuation	FM	Post to General Ledger
RPILM - FM	Real Property Placed in Service Information	RPILM	Manage Receipt and Acceptance	FM	Manage Liabilities
RPILM - FM	Updated Asset Valuation Information	RPILM	Update Asset Valuation	FM	Post to General Ledger
RPILM - FM	Updated Real Property Asset Information	RPILM	Maintain Asset Information	FM	Post to General Ledger
RPILM - HRM	Characterized ESOH Issue	RPILM	Perform ESOH Aspect Assessment	HRM	Manage Workforce Occupational Safety Analysis
RPILM - HRM	Deployed ESOH Solution	RPILM	Implement ESOH Solution	HRM	Manage Workforce Occupational Safety Analysis
RPILM - HRM	ESOH Control Requirement	RPILM	Develop ESOH Control Agreement	HRM	Manage Workforce Occupational Safety Analysis
RPILM - HRM	ESOH Issue Description	RPILM	Perform ESOH Aspect Assessment	HRM	Manage Workforce Occupational Safety Analysis
RPILM - HRM	Selected ESOH Solution	RPILM	Develop ESOH Solution	HRM	Manage Workforce Occupational Safety Analysis
RPILM - HRM	Updated Real Property Asset Information	RPILM	Maintain Asset Information	HRM	Administer Assignment Action Identify Available Education Resources Identify Available Individual Training Course Resources Manage Military Health Services Manage Travel Resource Scheduling Manage Traveler Visibility Manage Workforce Occupational Safety Analysis Perform Quality of Life Program Management Perform Workforce Planning and Programming
RPILM - HRM	Workforce Occupational Safety Issue Information	RPILM	Perform ESOH Aspect Identification	HRM	Manage Workforce Occupational Safety Analysis
RPILM - MSSM	Approved Payment Request	RPILM	Manage Receipt and Acceptance	MSSM	Initiate Asset Valuation Monitor Sourcing Execution
RPILM - MSSM	ESOH Assessment Service Request	RPILM	Perform ESOH Aspect Identification	MSSM	Manage Request and Sourcing Strategy
RPILM - MSSM	ESOH Solution Development Request	RPILM	Assess ESOH Risk	MSSM	Manage Request and Sourcing Strategy
RPILM - MSSM	ESOH Solution Service Request	RPILM	Develop ESOH Solution	MSSM	Manage Request and Sourcing Strategy
RPILM - MSSM	Government Furnished Materiel Request	RPILM	Perform Installations Support	MSSM	Manage Inbound and Outbound Shipments
RPILM - MSSM	Project Status Information	RPILM	Dispose Property or Materiel Perform Build and Make and Maintenance and Sustainment Perform Installations Support	MSSM	Monitor Sourcing Execution
RPILM - MSSM	Request for Disposition	RPILM	Identify Property and Materiel for Return or Disposal	MSSM	Monitor Sourcing Execution
RPILM - RPILM	Acceptance Evidence	RPILM	Manage Receipt and Acceptance	RPILM	Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Perform Installations Support Update Asset Valuation
RPILM - RPILM	Acquisition Requirement	RPILM	Develop Program	RPILM	Initiate Asset Valuation
RPILM - RPILM	Advance Ship Notice Information	RPILM	Manage Receipt and Acceptance	RPILM	Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Identification Perform Installations Support Update Asset Valuation
RPILM - RPILM	Approved Payment Request	RPILM	Manage Receipt and Acceptance	RPILM	Initiate Asset Valuation
RPILM - RPILM	Assessment Cost Information	RPILM	Perform ESOH Aspect Assessment	RPILM	Manage Environmental Liability Information
RPILM - RPILM	Assessment Results	RPILM	Perform ESOH Aspect Assessment	RPILM	Assess ESOH Risk

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
RPILM - RPILM	Assessment Results and Risk Finding	RPILM	Assess ESOH Risk	RPILM	Develop ESOH Solution
RPILM - RPILM	Asset Hazardous Process Description	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Perform ESOH Aspect Identification
RPILM - RPILM	Asset Status Information	RPILM	Perform Installations Support	RPILM	Identify Property and Materiel for Return or Disposal
RPILM - RPILM	Capital Asset Valuation Information	RPILM	Relieve Asset Valuation	RPILM	Maintain Asset Information
RPILM - RPILM	Characterized ESOH Issue	RPILM	Perform ESOH Aspect Assessment	RPILM	Develop ESOH Solution Manage Environmental Liability Information
RPILM - RPILM	Compliance Determination	RPILM	Develop ESOH Solution	RPILM	Develop ESOH Control Agreement
RPILM - RPILM	Construction Requirement	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Develop Program
RPILM - RPILM	Create Geospatial Features Request	RPILM	Provide Geospatial Analytical Services	RPILM	Create Geospatial Information
RPILM - RPILM	Deployed ESOH Solution	RPILM	Implement ESOH Solution	RPILM	Maintain Asset Information Manage Environmental Liability Information
RPILM - RPILM	Discrepancy Report Information	RPILM	Manage Receipt and Acceptance	RPILM	Develop ESOH Solution Implement ESOH Solution Maintain Asset Information Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Assessment Perform Installations Support Update Asset Valuation
RPILM - RPILM	Disposal Hazardous Process Description	RPILM	Dispose Property or Materiel	RPILM	Perform ESOH Aspect Identification
RPILM - RPILM	Environmental Liabilities Cost Information	RPILM	Perform ESOH Aspect Assessment	RPILM	Maintain Asset Information
RPILM - RPILM	Environmental Liability Site or Item Information	RPILM	Manage Environmental Liability Information	RPILM	Maintain Asset Information
RPILM - RPILM	ESOH Assessment Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Perform ESOH Aspect Assessment
RPILM - RPILM	ESOH Assessment Geospatial Analysis Requirements	RPILM	Perform ESOH Aspect Assessment	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Assessment Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Perform ESOH Aspect Assessment
RPILM - RPILM	ESOH Assessment Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Maintain Geospatial Information Perform ESOH Aspect Assessment Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Assessment Geospatial Information Request	RPILM	Perform ESOH Aspect Assessment	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	ESOH Assessment Geospatial Information Requirements	RPILM	Perform ESOH Aspect Assessment	RPILM	Create Geospatial Information
RPILM - RPILM	ESOH Assessment Geospatial Product Request	RPILM	Perform ESOH Aspect Assessment	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	ESOH Assessment Geospatial Update Request	RPILM	Perform ESOH Aspect Assessment	RPILM	Maintain Geospatial Information
RPILM - RPILM	ESOH Identification Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Perform ESOH Aspect Identification
RPILM - RPILM	ESOH Identification Geospatial Analysis Requirements	RPILM	Perform ESOH Aspect Identification	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Identification Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Perform ESOH Aspect Identification
RPILM - RPILM	ESOH Identification Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Maintain Geospatial Information Perform ESOH Aspect Identification Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Identification Geospatial Information Request	RPILM	Perform ESOH Aspect Identification	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	ESOH Identification Geospatial Product Request	RPILM	Perform ESOH Aspect Identification	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	ESOH Identification Geospatial Update Request	RPILM	Perform ESOH Aspect Identification	RPILM	Maintain Geospatial Information
RPILM - RPILM	ESOH Issue Description	RPILM	Perform ESOH Aspect Assessment	RPILM	Maintain Asset Information
RPILM - RPILM	ESOH Issue Profile	RPILM	Perform ESOH Aspect Identification	RPILM	Manage Environmental Liability Information Perform ESOH Aspect Assessment
RPILM - RPILM	ESOH Solution Development Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Develop ESOH Solution
RPILM - RPILM	ESOH Solution Development Geospatial Analysis Requirements	RPILM	Develop ESOH Solution	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Solution Development Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Develop ESOH Solution
RPILM - RPILM	ESOH Solution Development Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Develop ESOH Solution Maintain Geospatial Information Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Solution Development Geospatial Information Request	RPILM	Develop ESOH Solution	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	ESOH Solution Development Geospatial Information Requirements	RPILM	Develop ESOH Solution	RPILM	Create Geospatial Information
RPILM - RPILM	ESOH Solution Development Geospatial Product Request	RPILM	Develop ESOH Solution	RPILM	Provide Geospatial Visualization Services

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
RPILM - RPILM	ESOH Solution Development Geospatial Update Request	RPILM	Develop ESOH Solution	RPILM	Maintain Geospatial Information
RPILM - RPILM	ESOH Solution Implementation Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Implement ESOH Solution
RPILM - RPILM	ESOH Solution Implementation Geospatial Analysis Requirements	RPILM	Implement ESOH Solution	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Solution Implementation Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Implement ESOH Solution
RPILM - RPILM	ESOH Solution Implementation Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Implement ESOH Solution Maintain Geospatial Information Provide Geospatial Analytical Services
RPILM - RPILM	ESOH Solution Implementation Geospatial Information Request	RPILM	Develop ESOH Solution	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	ESOH Solution Implementation Geospatial Product Request	RPILM	Implement ESOH Solution	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	ESOH Solution Implementation Geospatial Update Request	RPILM	Implement ESOH Solution	RPILM	Maintain Geospatial Information
RPILM - RPILM	ESOH Solution Scope Change Information	RPILM	Implement ESOH Solution	RPILM	Develop ESOH Solution
RPILM - RPILM	Geospatial Features	RPILM	Create Geospatial Information	RPILM	Validate Geospatial Information
RPILM - RPILM	Implementation Cost Information	RPILM	Implement ESOH Solution	RPILM	Manage Environmental Liability Information
RPILM - RPILM	Initial Asset Valuation Information	RPILM	Initiate Asset Valuation	RPILM	Update Asset Valuation
RPILM - RPILM	Installation Support Hazardous Process Description	RPILM	Perform Installations Support	RPILM	Perform ESOH Aspect Identification
RPILM - RPILM	Physical Asset Inventory Information	RPILM	Conduct Physical Inventory	RPILM	Maintain Asset Information Update Asset Valuation
RPILM - RPILM	Product Hazard Information Master	RPILM	Assess ESOH Risk	RPILM	Perform Build and Make and Maintenance and Sustainment
RPILM - RPILM	Project Status Information	RPILM	Dispose Property or Materiel Perform Build and Make and Maintenance and Sustainment Perform Installations Support	RPILM	Manage Receipt and Acceptance
RPILM - RPILM	Property Information Request	RPILM	Manage Environmental Liability Information	RPILM	Maintain Asset Information
RPILM - RPILM	Real Property Asset Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Maintain Asset Information
RPILM - RPILM	Real Property Asset Geospatial Analysis Requirements	RPILM	Maintain Asset Information	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	Real Property Asset Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Maintain Asset Information
RPILM - RPILM	Real Property Asset Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Maintain Asset Information Maintain Geospatial Information Provide Geospatial Analytical Services
RPILM - RPILM	Real Property Asset Geospatial Information Request	RPILM	Maintain Asset Information	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	Real Property Asset Geospatial Information Requirements	RPILM	Maintain Asset Information	RPILM	Create Geospatial Information
RPILM - RPILM	Real Property Asset Geospatial Product Request	RPILM	Maintain Asset Information	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	Real Property Asset Geospatial Update Request	RPILM	Maintain Asset Information	RPILM	Maintain Geospatial Information
RPILM - RPILM	Real Property Build and Maintenance Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Perform Build and Make and Maintenance and Sustainment
RPILM - RPILM	Real Property Build and Maintenance Geospatial Analysis Requirements	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	Real Property Build and Maintenance Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Perform Build and Make and Maintenance and Sustainment
RPILM - RPILM	Real Property Build and Maintenance Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Maintain Geospatial Information Perform Build and Make and Maintenance and Sustainment Provide Geospatial Analytical Services
RPILM - RPILM	Real Property Build and Maintenance Geospatial Information Request	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	Real Property Build and Maintenance Geospatial Information Requirements	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Create Geospatial Information
RPILM - RPILM	Real Property Build and Maintenance Geospatial Product Request	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	Real Property Build and Maintenance Geospatial Update Request	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Maintain Geospatial Information
RPILM - RPILM	Real Property Disposal Requirement	RPILM	Identify Property and Materiel for Return or Disposal	RPILM	Develop Program
RPILM - RPILM	Real Property Installation Geo-enabled Visualized Information	RPILM	Provide Geospatial Visualization Services	RPILM	Perform Installations Support
RPILM - RPILM	Real Property Installation Geospatial Analysis Requirements	RPILM	Perform Installations Support	RPILM	Provide Geospatial Analytical Services
RPILM - RPILM	Real Property Installation Geospatial Analysis Results	RPILM	Provide Geospatial Analytical Services	RPILM	Perform Installations Support

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
RPILM - RPILM	Real Property Installation Geospatial Data Package	RPILM	Provide Geospatial Data and Geospatial Data Services	RPILM	Maintain Geospatial Information Perform Installations Support Provide Geospatial Analytical Services
RPILM - RPILM	Real Property Installation Geospatial Information Request	RPILM	Perform Installations Support	RPILM	Provide Geospatial Data and Geospatial Data Services
RPILM - RPILM	Real Property Installation Geospatial Information Requirements	RPILM	Perform Installations Support	RPILM	Create Geospatial Information
RPILM - RPILM	Real Property Installation Geospatial Product Request	RPILM	Perform Installations Support	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	Real Property Installation Geospatial Update Request	RPILM	Perform Installations Support	RPILM	Maintain Geospatial Information
RPILM - RPILM	Real Property Installed Equipment Recovered Information	RPILM	Dispose Property or Materiel	RPILM	Initiate Asset Valuation Maintain Asset Information Relieve Asset Valuation
RPILM - RPILM	Real Property Outgrant Executed Notification	RPILM	Perform Installations Support	RPILM	Maintain Asset Information
RPILM - RPILM	Real Property Placed in Service Information	RPILM	Manage Receipt and Acceptance	RPILM	Maintain Asset Information Perform Build and Make and Maintenance and Sustainment Perform ESOH Aspect Identification Perform Installations Support Update Asset Valuation
RPILM - RPILM	Receiving Report Information	RPILM	Manage Receipt and Acceptance	RPILM	Perform Build and Make and Maintenance and Sustainment Perform Installations Support Update Asset Valuation
RPILM - RPILM	Return or Disposal Authorization	RPILM	Authorize Return or Disposal	RPILM	Schedule Return or Disposal
RPILM - RPILM	Return or Disposal Authorization Request	RPILM	Identify Property and Materiel for Return or Disposal	RPILM	Authorize Return or Disposal
RPILM - RPILM	Scheduled Disposal Information	RPILM	Schedule Return or Disposal	RPILM	Dispose Property or Materiel
RPILM - RPILM	Selected ESOH Solution	RPILM	Develop ESOH Solution	RPILM	Develop ESOH Control Agreement Implement ESOH Solution
RPILM - RPILM	Solution Development Cost Information	RPILM	Develop ESOH Solution	RPILM	Manage Environmental Liability Information
RPILM - RPILM	Sustainment Work Order Information	RPILM	Perform Installations Support	RPILM	Perform Build and Make and Maintenance and Sustainment
RPILM - RPILM	Updated Asset Valuation Information	RPILM	Update Asset Valuation	RPILM	Relieve Asset Valuation
RPILM - RPILM	Updated Geospatial Features	RPILM	Maintain Geospatial Information	RPILM	Validate Geospatial Information
RPILM - RPILM	Updated Maintenance or Production Schedule	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Identify Property and Materiel for Return or Disposal Manage Receipt and Acceptance
RPILM - RPILM	Updated Real Property Asset Information	RPILM	Maintain Asset Information	RPILM	Conduct Physical Inventory Dispose Property or Materiel Identify Property and Materiel for Return or Disposal Implement ESOH Solution Manage Environmental Liability Information Perform Build and Make and Maintenance and Sustainment Update Asset Valuation
RPILM - RPILM	Validated ESOH Assessment Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Maintain Geospatial Information Perform ESOH Aspect Assessment
RPILM - RPILM	Validated ESOH Identification Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Maintain Geospatial Information Perform ESOH Aspect Identification
RPILM - RPILM	Validated ESOH Solution Development Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Develop ESOH Solution Maintain Geospatial Information
RPILM - RPILM	Validated ESOH Solution Implementation Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Implement ESOH Solution Maintain Geospatial Information
RPILM - RPILM	Validated Real Property Asset Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Maintain Asset Information Maintain Geospatial Information
RPILM - RPILM	Validated Real Property Build and Maintenance Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Maintain Geospatial Information Perform Build and Make and Maintenance and Sustainment
RPILM - RPILM	Validated Real Property Installation Geospatial Information	RPILM	Validate Geospatial Information	RPILM	Maintain Geospatial Information Perform Installations Support
RPILM - RPILM	Visualize Geospatial Analysis Results Request	RPILM	Provide Geospatial Analytical Services	RPILM	Provide Geospatial Visualization Services
RPILM - RPILM	Work Order Information	RPILM	Perform Build and Make and Maintenance and Sustainment	RPILM	Develop Program
WSLM - External	Program Deviation Reporting Information	WSLM	Conduct Periodic and Ad-hoc Reporting	External	Process Congressional Information
WSLM - External	Recommendation on Export Request	WSLM	Conduct Science and Technology	External	Process Department of Commerce Information Process Department of State Information

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
WSLM - External	Request for Non DoD or Operational Threat Assessment	WSLM	Conduct Science and Technology	External	Process Other Government Agency Information Process Scientific Communities Information Process Warfighter Information
WSLM - External	Request for Supplemental Industry Information	WSLM	Conduct Science and Technology	External	Process Industry Information
WSLM - External	Response to Congressional and Federal Inquiry	WSLM	Execute Other Acquisition Statutory Responsibility	External	Process Congressional Information Process Other Government Agency Information
WSLM - External	Selected Acquisition Reporting Information	WSLM	Conduct Periodic and Ad-hoc Reporting	External	Process Congressional Information
WSLM - External	Unit Cost Reporting Information	WSLM	Conduct Periodic and Ad-hoc Reporting	External	Process Congressional Information
WSLM - FM	Commitment Request	WSLM	Control Program Execution	FM	Manage Execution Fund Account Record Loans and Grants
WSLM - FM	Property Expense	WSLM	Relieve Asset Valuation	FM	Post to General Ledger
WSLM - FM	Updated Asset Valuation Information	WSLM	Update Asset Valuation	FM	Post to General Ledger
WSLM - HRM	Acquisition Program Projected Manpower	WSLM	Develop Program	HRM	Perform Workforce Planning and Programming
WSLM - MSSM	Acquisition Requirement	WSLM	Develop Program	MSSM	Manage Request and Sourcing Strategy
WSLM - MSSM	Earned Value Management Information	WSLM	Manage Earned Value Management Performance Data	MSSM	Monitor Sourcing Execution
WSLM - MSSM	Supply Request	WSLM	Control Program Execution Manage and Support Program Retirement and Closeout Monitor and Support Program Deployment	MSSM	Manage Request and Sourcing Strategy
WSLM - WSLM	Acquisition Decision Memorandum	WSLM	Manage Defense Acquisition System	WSLM	Conduct Acquisition Resource Analysis Manage Oversight Information
WSLM - WSLM	Acquisition Information for Congressional and Federal Inquiry	WSLM	Conduct Periodic and Ad-hoc Reporting	WSLM	Execute Other Acquisition Statutory Responsibility
WSLM - WSLM	Acquisition Program Baseline Revision	WSLM	Manage Oversight Information	WSLM	Conduct Acquisition Assessment
WSLM - WSLM	Acquisition Requirement	WSLM	Develop Program	WSLM	Initiate Asset Valuation
WSLM - WSLM	Approved Acquisition Program Baseline	WSLM	Manage Defense Acquisition System	WSLM	Conduct Acquisition Assessment Conduct Acquisition Resource Analysis Manage Oversight Information
WSLM - WSLM	Budget Information	WSLM	Develop Program Manage Other Contract Reporting	WSLM	Conduct Acquisition Resource Analysis Conduct Periodic and Ad-hoc Reporting Control Program Execution Manage Oversight Information
WSLM - WSLM	Budget Information Estimate	WSLM	Define Program	WSLM	Develop Program
WSLM - WSLM	Defense Acquisition Executive Summary Information	WSLM	Conduct Periodic and Ad-hoc Reporting	WSLM	Manage Capabilities Based Acquisition Manage Defense Acquisition System
WSLM - WSLM	Defense Contract Cost Analysis Information	WSLM	Manage Other Contract Reporting	WSLM	Conduct Acquisition Assessment Conduct Acquisition Resource Analysis
WSLM - WSLM	Draft Acquisition Program Baseline	WSLM	Develop Program	WSLM	Conduct Acquisition Assessment
WSLM - WSLM	Earned Value Management Information	WSLM	Manage Earned Value Management Performance Data	WSLM	Conduct Acquisition Resource Analysis Conduct Periodic and Ad-hoc Reporting Manage Oversight Information
WSLM - WSLM	General Program Level Information	WSLM	Control Program Execution Manage Other Contract Reporting Manage Oversight Information	WSLM	Conduct Acquisition Resource Analysis Conduct Periodic and Ad-hoc Reporting
WSLM - WSLM	Information for Assessment	WSLM	Conduct Periodic and Ad-hoc Reporting	WSLM	Conduct Acquisition Assessment
WSLM - WSLM	Initial Asset Valuation Information	WSLM	Initiate Asset Valuation	WSLM	Update Asset Valuation
WSLM - WSLM	Integrated Plan and Roadmap	WSLM	Manage Capabilities Based Acquisition	WSLM	Manage Defense Acquisition System
WSLM - WSLM	Manpower Estimate	WSLM	Define Program	WSLM	Develop Program
WSLM - WSLM	Materiel Capability Need	WSLM	Execute Joint Capabilities Integration and Development System	WSLM	Manage Defense Acquisition System
WSLM - WSLM	Military Equipment Recovery Information	WSLM	Manage and Support Program Retirement and Closeout	WSLM	Initiate Asset Valuation
WSLM - WSLM	Non-Materiel Capability Need	WSLM	Execute Joint Capabilities Integration and Development System	WSLM	Manage Defense Acquisition System
WSLM - WSLM	Oversight Assessment Information	WSLM	Conduct Acquisition Assessment	WSLM	Conduct Periodic and Ad-hoc Reporting
WSLM - WSLM	Performance Parameter Information	WSLM	Develop Program Manage Defense Acquisition System Manage Oversight Information	WSLM	Conduct Periodic and Ad-hoc Reporting

OV-3

Need Line	Information Exchange	Source Node	Source Activity(ies)	Destination Node	Destination Activity(ies)
WSLM - WSLM	Program Analysis Information	WSLM	Conduct Acquisition Assessment	WSLM	Manage Capabilities Based Acquisition Manage Defense Acquisition System
WSLM - WSLM	Program Assessment	WSLM	Manage Oversight Information	WSLM	Conduct Periodic and Ad-hoc Reporting
WSLM - WSLM	Program Deviation Reporting Information	WSLM	Conduct Periodic and Ad-hoc Reporting	WSLM	Manage Defense Acquisition System
WSLM - WSLM	Program Resource Analysis Information	WSLM	Conduct Acquisition Resource Analysis	WSLM	Manage Capabilities Based Acquisition Manage Defense Acquisition System
WSLM - WSLM	Program Scope	WSLM	Define Program	WSLM	Develop Program
WSLM - WSLM	Recommended Acquisition Program Baseline	WSLM	Conduct Acquisition Assessment	WSLM	Manage Defense Acquisition System
WSLM - WSLM	Request for Acquisition Information for Congressional and Federal Inquiry	WSLM	Execute Other Acquisition Statutory Responsibility	WSLM	Conduct Periodic and Ad-hoc Reporting
WSLM - WSLM	Schedule Information	WSLM	Define Program Develop Program Manage Earned Value Management Performance Data Manage Oversight Information	WSLM	Conduct Acquisition Resource Analysis Conduct Periodic and Ad-hoc Reporting Control Program Execution
WSLM - WSLM	Supplemental Information Request	WSLM	Conduct Acquisition Assessment	WSLM	Execute Other Acquisition Statutory Responsibility Manage Oversight Information
WSLM - WSLM	Supplemental Information Response	WSLM	Develop Program Execute Other Acquisition Statutory Responsibility Manage Oversight Information	WSLM	Conduct Acquisition Assessment
WSLM - WSLM	Unit Cost Reporting Information	WSLM	Conduct Periodic and Ad-hoc Reporting	WSLM	Manage Defense Acquisition System
WSLM - WSLM	Updated Asset Valuation Information	WSLM	Update Asset Valuation	WSLM	Manage Capabilities Based Acquisition Manage Other Contract Reporting Relieve Asset Valuation